

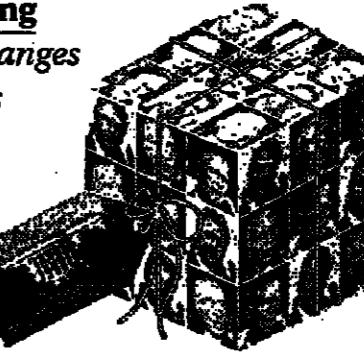
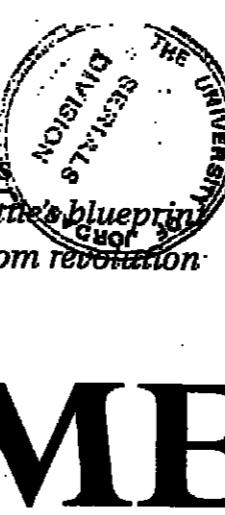
Maxwell's floating palace
Behind closed doors on
the Lady Ghislaine
Page 9



What now for Maastricht?
Everything up for grabs after
the Danish "no" vote
Pages 4-6 & 14

US schools
Chris Whittle's blueprint
for classroom revolution
Page 15

Marketing
Perot changes
the rules
Page 11



FINANCIAL TIMES

Thursday June 4 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Maxwell brothers seek \$10m for media venture

The Maxwell brothers, Kevin and Ian, are trying to raise \$10m by the end of this month to launch an international media investment partnership. The aim of the venture is to take stakes in promising media businesses in the UK, the US and in a number of countries in central and eastern Europe - a strategy reminiscent of their late father, Page 16; Maxwell yacht for sale, Page 9; Broker acquitted, Page 9

Mercedes-Benz, the automotive subsidiary of Daimler-Benz, the German engineering group, will cut its costs following the recent 5.8 per cent pay award to engineering workers by shedding up to 10,000 jobs this year. Page 17

Perot names campaign team Republican Ed Rollins and Democrat Hamilton Jordan, two of the best-known strategists in US politics, have been named co-managers of Ross Perot's unofficial presidential campaign.

Lloyd's of London losses in 1989 are likely to be more than £2bn (\$3.6bn), exceeding the worst expectations, according to Chatset, which analyses the insurance market. Page 16 and Lex; Burden of losses, Page 9; Sturge shares hit by cut in payout, Page 17

Berlin takes over sites Berlin's city government has ruled that more than DM10bn (\$6.2bn) in east Berlin properties claimed by companies and private individuals will instead be taken over by the city. Page 16

Warren Buffett, brought in to run Salomon Inc in the wake of the US bond trading scandal, promoted the company's chief legal counsel, Robert Denham, to succeed him as chairman and chief executive of the group. Page 17

Serb ambush Serb irregulars machinegunned a van carrying medical supplies to Sarajevo and shelled an apartment complex in the besieged Bosnian capital, killing four people. Page 16

Kabul civilians held Warring Sunni and Shia Moslem guerrilla factions took hundreds of Afghan civilians hostage at gunpoint with Afghanistan's new coalition government apparently powerless to stop them. Page 7

Thai amnesty upheld A Thai tribunal rejected an opposition appeal against an amnesty for military officers who ordered the shooting of pro-democracy demonstrators. The decision could provoke fresh protests. Page 7

Oil Price's proposal Acquisition of Imperial Chemical Industries' nylon business is to be investigated by the European Commission because the deal may distort competition. Page 17

Robert Morley dies
Robert Morley, heavyweight of stage and screen in the UK and US, died after suffering a stroke over the weekend. He was 84. Morley, remembered mainly for comic roles, starred in 100 plays and 50 films. His films included

The African Queen, When Eight Bells Toll and Those Magnificent Men in Their Flying Machines.

Soviet N-sub blast An explosion aboard a Russian nuclear-powered submarine killed an officer and injured five crew members. It was the latest in a long series of accidents aboard Soviet-built nuclear submarines.

Former communist elected A broad cross-party coalition elected Giorgio Napolitano, a veteran former communist and member of the Party of the Democratic Left, as Speaker of Italy's chamber of deputies. Page 3

Oil prices topped \$21 a barrel for the first time in seven months, renewing the rally sparked by the decision of Opec to leave output unchanged for the third quarter. Brent crude for July delivery gained 30 cents to close at \$21.05. Page 26

Hongkong Telecom's monopoly of Hong Kong's domestic telephone network will end in 1995 when its franchise expires, but the Cable and Wireless-controlled group will keep its profitable international monopoly. Page 7; London market, Page 31

General Electric of the US has won a contract worth more than \$150m to equip a power plant at the Isle of Grain in Kent, close to the mouth of the River Thames. Page 9

Derby win for Dr Deivullos The 8-1 second favourite Dr Deivullos, ridden by John Reid, won the Epsom Derby. Favourite Rodrigo De Triano, ridden by Lester Piggott, finished ninth.

STOCK MARKET INDICES

	STERLING
FT-SE 100	2,689.3 (-25.0)
Yield	4.58
FT-SE Eurolink 100	1,785.81 (-13.46)
FT-SE All Share	1,293.93 (-0.28)
Nikkei	18,185.68 (+63.13)
New York: luchtime	
Dow Jones Ind Ave	3,299.99 (+3.89)
S&P Composite	414.05 (+0.56)
E Index	92.4 (92.7)

US LUNCHTIME RATES

	DOLLAR
Federal Funds	3.11%
3-mo Tres Bills Yld	3.797%
Long Bond	101.4
Yield	7.88%

LONDON MONEY

	(10%)
3-mo Interbank	10.5%
Life long futre: Sep 92	10.5%
DM	1.9845 (1.6075)
FF	5.4685 (5.3975)
FR	1.2775 (1.275)
Y	127.75 (127.5)
S Index	63.2 (63.1)

New York Comex (June) \$388.7 (339.3)

London \$330.5 (338.75) Tokyo close Y 121.3

Shocked leaders search for solution to crisis after Danish referendum rejects treaty

EC to press on with Maastricht

By David Gardner and David Buchan in Brussels and Our Foreign Staff

EUROPEAN Community leaders vowed to press ahead with ratification of the Maastricht treaty yesterday, in shocked but determined response to the "No" vote in Denmark's referendum on Tuesday.

Although heads of government expressed their determination to complete ratification by the end of the year, they were still trying to avert the legal implication of a treaty which requires ratification by all 12 member states.

"We are in big trouble," a senior German official said. "It will take very careful and skilful management to get Maastricht adopted," a senior Commission official said.

The next steps will only become clearer today when foreign ministers meet in Oslo at a Nato meeting to hear whatever solution to the impasse Denmark itself has to propose.

EC leaders took a tough position on the Danish vote. Mr Joao de Deus Pinheiro, foreign minister of Portugal, which holds the EC presidency, said: "There is strong unanimity that the Eleven should go ahead, without any hesitation, to fulfil the obligations they set out" at Maastricht.

He insisted "there is no room for renegotiating" the treaty which took more than a year to finalise. He added that "one cannot imagine that a country which does not share the fundamental objectives of the Community can continue to be a member state".

Mr Jacques Delors, EC president, speaking after an emergency session of the European Commission, called for other member states to ratify Maastricht within the agreed deadline of the end of this year.

The Danish vote, he was warned, would have "consequences, not only for the community itself, but for Denmark and the Danes, and also for the prospects of enlarging the Community".

"This amounts to an amendment of the Treaty of Rome, and it is bound by Article 236. That means unanimity," one diplomat said. "There is no way round it. We need to work out something which will allow the Danes to go

Mr Robin Leigh-Pemberton, governor of the Bank of England, said the Danish vote might delay the movement towards economic and monetary union, but that "we will probably get there". Mr Jacques de Larosiere, governor of the Banque de France, said the outcome meant that EC members had to "go more quickly to ratification of Emu".

Mr Helmut Schlesinger, president of the Bundesbank, said work on moving towards monetary union by the central bank governors would continue.

There were swift responses from the main capitals of Europe yesterday morning.

● President Francois Mitterrand announced France would press ahead with ratification as planned and would submit it to a popular referendum.

The announcement was evidently precipitated by the Danish vote, though most observers have long expected that the president would hold a referendum in the autumn, as the culmination of the ratification process.

The French parliament is revising the constitution to accommodate the Maastricht treaty, and President Mitterrand insisted that this parliamentary process should continue as planned.

● Chancellor Helmut Kohl said renegotiation of the treaty was out of the question, and insisted that Germany and the rest of the EC should press ahead with ratification regardless.

In a joint statement, he and Mr Mitterrand declared their determination to press ahead towards European union "consistently and without wavering". Yet senior German officials admitted that they could see no way to pass the treaty into EC law without the unanimous approval of all 12 member states.

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EC president Jacques Delors said the vote would have consequences for the prospects of enlarging the Community back to their parliament, and if need be, to the Danish people.

"We cannot play around with the text of Maastricht, as if we open up a Pandora's box. If we don't, we still have to try to accommodate Denmark, which seems impossible without a thorough re-examination of the text. It is Catch 22."

Germany's own ratification process is bogged down in negotiations between the central government and the 16 federal states, which want an equal say on any further transfer of sovereignty to the EC.

● Mr John Major, the UK prime minister, flatly rejected calls from Conservative and Labour Euro-sceptics for a referendum on the agreement. He pledged to

press ahead with ratification despite signs that Denmark's vote could spark a large rebellion by Conservative MPs.

Mr Margaret Thatcher, his predecessor, hailed the result of the Danish referendum as a triumph for democracy.

● Denmark yesterday called for an extraordinary meeting of EC foreign ministers to consider the consequences of the Danish rejection. Mr Poul Schlüter, the prime minister, will fly to Lisbon today to explain Denmark's position to the Portuguese government.

Mr Schlüter said despite the vote against Maastricht, an overwhelming majority of the people wish for continued membership of the EC.

After meeting leaders of other

parties in the Folketing, he emphasised that the voters' rejection of the treaty was the basis on which Denmark would now base its future policies.

In addition to today's emergency session in Oslo, it is also possible that the Lisbon summit, scheduled for June 26-27, may be held earlier.

The over-riding challenge for EC leaders is to seek a legal framework which can both keep Denmark in the Community and save the Maastricht treaty.

One extraordinary option, mooted by some EC legal experts, is for the vote against Maastricht, an overwhelming majority of the people wish for continued membership of the EC.

Both Grindlays and State Bank of India have been told by the central bank to make provisions against claims they face over cheques they paid into Mr Mehta's account.

The bank had channelled Rs170bn of transactions through Mr Mehta in the nine months to the beginning of April.

Last month another senior State Bank official, deputy managing director Mr C.L. Khemani, was also asked to go on leave indefinitely. State Bank, a state-owned commercial bank, accounts for about one-third of commercial banking assets in India.

Standard Chartered, the UK-based international bank, said yesterday that it expected to recover most of the Rs10.55bn which the Reserve Bank says is its exposure to the affair.

The Reserve Bank report was critical of another foreign bank, ANZ Grindlays, for paying cheques totalling Rs500m, which were made out in its own name, into an account belonging to Mr Mehta.

Grindlays is refusing to refund the money to the National Housing Bank, which had issued the

cheques, claiming that it had acted in line with normal market practice.

The banks' potential losses stem from India's loosely regulated interbank market. Banks have grown used to issuing receipts to each other to guarantee the delivery of securities, and these receipts have become traded between banks.

The Reserve Bank's investigation found that many receipts were issued without securities backing them, or were forged by brokers.

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NEWS: INTERNATIONAL

Promise outweighs pain for suffering Czechs

Republic's voters set to back prosperity through continued economic reform, writes Anthony Robinson

FROM the grimy industrial town of Teplice, just 20km from the German border, elections this weekend to the parliament of the Czech republic look like a one-horse race.

Larger than life-size portraits of a sternly paternal Vaclav Klaus, federal finance minister and leader of the Civic Democratic Party (ODS), dominate squares and billboards. The local ODS party offices, in the turrets of a heavily German-baroque mansion, are staffed with two paid officials and equipped with computer terminals, fax machines and copiers.

Across town a battered red tin sign marks the closed campaign offices of the communist party, led by Mr Jiri Svoboda. Next door a sign on the social democrat office, in a similarly run-down block, says it keeps regular office hours but is also closed.

The former Palace of Culture has been converted into the Palm Beach Disco, and Czech and foreign cars line the streets. But there are complaints that life has got harder and people less friendly since market reforms brought higher prices, rising unemployment and unaccustomed insecurity.

Time after time, however, after complaining bitterly, people like Mrs Vera Vachudova, with two small boys and a husband now self-employed after losing his job, said they would vote for Mr Klaus as "the man who will make things better".

In Prague and the other big towns and cities "left-wing" parties such as the communists and the social democrats led by Mr Walter Komarek are expected to gain about 10 per cent of the vote each, reflecting historical allegiances dating back to the pre-war republic. But if Teplice and the other



Out of the picture: A worker covers up election posters in Prague with commercials as the campaign ends for the general election on June 5 and 6

smaller industrial towns are any guide, voters in the Czech lands seem likely to vote decisively in favour of persevering with the painful economic and social changes which bring with them the promise of future prosperity and re-integration into Europe.

Czechs and Slovaks will be voting this weekend both for republican parliaments and a new federal parliament. The results are being watched for signs of a possible split between the two regions as Slovak politicians make louder noises about breaking away from the federation.

Around Teplice, in the former Sudetenland, annexed by Hitler after the 1938 Munich agreement and forcibly cleared of ethnic Germans after the war, the full ugliness of Soviet-style economic planning is clear.

The valleys are choked with fumes from hundreds of tall chimneys that have reduced life expectancy to four years below the national average and killed forests in the hills which mark the German borders. Once elegant city centres have been allowed to crumble.

It is difficult to detect nostalgia for the old regime or much

interest in the "third way" gradualism and mixed economy thinking espoused by social democrat Mr Komarek.

Over the last two years the number of heavily laden trucks thundering past the town to and from the German border, and entry into the EC market, has risen dramatically. One of the town's biggest employers, Sklo-Union, the country's biggest glass company, was one of the first state enterprises to form a joint venture with foreign investors. The company, now 67 per cent owned by Glaverbel, a Belgian glass company controlled by Asahi

glass of Japan, has cut 1,500 jobs but invested heavily and raised sales by 25 per cent.

Success stories such as this have made north and western Bohemia prime areas for foreign, largely German, investment. For voters here, an election result that reassures foreign investors and guarantees future prosperity appears to be more important than the question of future relations with far-off Slovakia.

In Prague, Mr Vladimir Dlouhy, the federal economics minister who heads the Civic Democratic Alliance (ODA), expects to form a market

reform orientated coalition government with Mr Klaus's party and others after the elections. He says that the crisis over Slovak demands for greater national sovereignty is largely due to mistakes by Czech politicians.

"I think we would live better if we stayed together. But it would be better to arrange a civilised divorce than an unworkable federation," he argues in a way which reflects a growing Czech willingness to contemplate a split which public opinion polls show the majority of Czechs and Slovaks still oppose.

Ukraine to end credit guarantees from July

By Chrystia Freeland in Kiev

THE Ukrainian National Bank plans from July 1 to end government guarantees on enterprises' payments from creditors, in a major step forward in piecemeal efforts at market reform.

The move, which is scheduled to coincide with Ukraine's new law on bankruptcy, is backed by parliament.

It comes as part of an effort being made by Mr Vadim Hetman, the tough new head of the Ukrainian National Bank, to end a practice which has allowed Ukrainian enterprises to rack up a Rouble 546bn internal debt.

Under the current system, when purchasers do not pay, sellers are compensated with credit issued by the National Bank.

Moreover, according to Mr Hetman, Russian enterprises have amassed a one trillion-ruble debt to Ukrainian enterprises, although other government officials concede that the size of the debt between Ukraine and Russia depends on whether it is calculated in 1991 or 1992 prices.

At the most recent meeting of the leaders of the members of the Commonwealth of Independent States, Ukraine pressed for an assessment and settlement of inter-republican enterprise debt, but the proposal was rebuffed by Russia.

Mr Hetman said that debts between Ukrainian enterprises and debts between Ukraine and all CIS republics, with the exception of Russia, will be calculated at a meeting on June 11 and 12.

Moscow short-list for central bank post

By Leyla Boulim in Moscow

FOUR candidates are being considered for what must be one of the most uncomfortable seats in the Russian leadership: the post of central bank chairman. The choice is likely to be made within the next two weeks.

Mr Alexander Pochinok, chairman of the parliamentary commission which will examine the candidates, said yesterday the four were Mr Viktor Gerashchenko, ex-chairman of the Soviet central bank; one of his deputies, Mr Valerian Kullikov; Mr Boris Fyodorov, the radical former Russian finance minister; and Mr Yakov Dubnetzky, chairman of one of Russia's state-owned banks, Promstroibank.

His revelations came as Mr Gennady Matiukhin, the central bank chairman, who announced he was quitting on Monday, angrily accused parliament of looking for "somebody who would bow either to the president or the parliamentary speaker".

"It's not that kind of man," he said in an angry defence of his record in parliament yesterday. His departure, which he ascribed in part to "shattered nerves", came just as the government had come to accept him as the lesser of possible evils for his stubborn defence of a relatively strict monetary policy.

The key job has become vacant at a critical time for the market reforms launched in January by Mr Yegor Gaidar, the first deputy prime minister. Six months on, it is not clear how hard either President Boris Yeltsin or Mr Gaidar - having given up so much ground to opponents of radical reform - will fight for a candidate of their choice.

Even when the job was not vacant the government had been pushing for Mr Fyodorov, who is now working for the European Bank for Reconstruction and Development in London, to take the job. Mr Fyodorov, who resigned from an earlier Yeltsin administration in December 1990, on the grounds that the Russian leader was not serious about market reforms, was also rumoured in parliament yesterday to be President Yeltsin's favourite.

But Mr Pochinok appeared yesterday to damn him with faint praise. "Fyodorov is part of a new wave, very talented, but with less experience. He lacks contacts inside the country and is somewhat withdrawn from domestic affairs," he said last night. Mr Fyodorov will be pressing for full independence to run a tight financial policy - which may not go down well with parliament despite its claims that all it wants is "more information".

Mr Pochinok praised Mr Gerashchenko, for his international stature, but said he had the disadvantage of being burdened by his past as Soviet central bank chairman (including alleged support for the August coup) - unlike Mr Kullikov.

• The World Bank has agreed a \$400m (222m) loan to Romania to help the country restructure its economy and continue with reforms, the Romanian government said yesterday. The World Bank also intends to lend a further \$100m to \$150m, it said.

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Nato looks at new peacekeeping role

By Robert Mauthner
in Oslo

NATO FOREIGN ministers are to meet in Oslo tomorrow to discuss a wider European peacekeeping role for the alliance in the knowledge that the crisis in the European Community, brought about by Denmark's rejection of the Maastricht treaty, can only enhance Nato's position as the main security organisation for Europe.

As the continued existence of Nato in a post-cold war world is being increasingly questioned, not only in Europe but in the US, western European governments suddenly have to face the likelihood that the demise of the treaty will make it even more difficult than before to work out a specific European defence identity.

The extent to which European defence arrangements should be linked to Nato or the European Community was already the subject of dispute between France and Britain before the Danes administered their knock-out blow to the Maastricht treaty, which provided for a common European foreign and security policy and looked forward to a common defence policy in the longer term.

Nothing can prevent the EC member countries from pursuing their original aim of turning the nine-nation Western European Union into a more effective instrument for their own defence, but the absence of an international treaty framework is bound to take some of the urgency out of their efforts and is likely to sap their determination to overcome disagreements.

The US will quietly welcome the new lease of life that appears to have been given to

the alliance.

That will not make it easier, however, for Nato foreign ministers to reach agreement on a wider peace-keeping role.

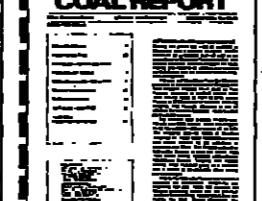
No-one wants Nato to become "a pan-European policeman," as Mr Douglas Hurd, British foreign secretary, put it this week.

However, the US, Britain and some other European allies want it to answer specific requests to carry out peace-keeping activities by international organisations such as the Conference on Security and Co-operation in Europe (CSCE) and the United Nations.

In sharp contrast to the US, which would like the European members to make a new commitment to Nato so as to justify the US administration's policy of maintaining a military foothold in Europe, France wants any peacekeeping requests to be made to individual member nations' governments and not to Nato as an organisation.

The Nato foreign ministers are also due to sign a new arms-control document, with representatives from the Commonwealth of Independent States, under which the CIS states individually will undertake to carry out the arms cuts agreed by the former Soviet Union when it signed the Convention on Disarmament in Europe (CDE) treaty in Paris at the end of 1990.

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Russia warns Ukraine on nuclear arms

By John Lloyd in Moscow

MR Andrei Kokoshin, recently appointed Russian deputy defence minister, yesterday warned Ukraine that Russia saw itself as the successor to the Soviet Union in the observance and signature of nuclear weapons treaties. It would also become the only possessor of nuclear weapons among the former Soviet states.

Only Russia, he said, could negotiate further reductions of nuclear weapons with the US and other nuclear states. Asked if he thought the US shared this view, Mr Kokoshin, the first civilian in such a senior post, said: "I hope so."

The issue has been complicated by the statement by Mr Leonid Kravchuk, Ukrainian president, that the US was willing for all four former Soviet states with nuclear weapons on their territory — Russia, Ukraine, Belarus and Kazakhstan — to sign the Start treaty on strategic arms reduction. Mr Sergei Yastrzhembsky, Russian foreign ministry spokesman, said yesterday that he was "unaware" of such an agreement.

The dispute among the former Soviet states is delaying signature of the Start treaty and the beginning of talks on a Start 2 agreement, which Mr Kokoshin said he was anxious to get under way. "The participation of Ukraine in the Start process would mean that [it] would be regarded as a nuclear state — and that violates the Nuclear Proliferation Treaty, which it says it wishes to sign," he said.

A Start 2 treaty should see much bigger cuts agreed between Russia and the US, he said — as well as between Russia and other nuclear-armed states, such as France and the UK. Mr Kokoshin said the principles of a defence doctrine would be ready in a matter of weeks. They include:

- Russia does not see itself as faced with one potential enemy, or with several, "not even in the south, as some commentators now say" — a reference to fears voiced about the threat to Russia from Muslim states such as Iran.

- The armed forces would play a purely defensive role, though troops formerly trained to operate behind enemy lines in the event of a war in Europe would be redeployed as rapid reaction or rapid deployment forces for emergencies.

- The massive armies present in the field, a legacy of the Soviet period, would be reformed into army corps and brigades, closer to the West European structure.

- The armed forces would number between 1.2m and 1.5m, moving towards a professional status and recruiting only volunteers.

Mr Kokoshin said that a future army of the Commonwealth of Independent States would be "mixed" in composition. "There will be a Russian army in Russia, there may be Russian troops in other CIS republics; there will be agreements with other CIS armies. We will probably have a basic framework of security, and within that we will have bilateral and trilateral agreements on such matters as bases, stockpiles and training."

He says states which wished nuclear cover could have it provided by Russia — "though they might have agreements with other nuclear states as well".

Ex-communist voted in as Italian Speaker

By Robert Graham in Rome

A BROAD cross-party coalition yesterday elected Mr Giorgio Napolitano, a veteran former communist and member of the Party of the Democratic Left (PDS), as Speaker of Italy's chamber of deputies.

Mr Napolitano, 66, was proposed by the PDS and backed by the Christian Democrats, Socialists, Republicans and Social Democrats. The same alliance — without the Republicans — led to the election on May 25 of Mr Oscar Luigi Scalfaro, then Speaker, as Italy's ninth president.

Despite internal divisions, Mr Achille Occhetto, the PDS leader, thus has led his party

twice in recent days into alliances with his former opponents, the Christian Democrats, or rivals, the Socialists. He has said this does not commit the PDS, the second largest party in parliament with 16 per cent of the vote, to form part of the next government. Even so, it has set a precedent.

Another sign of change in the political scene has been a statement by President Scalfaro that he would like the next prime minister to form a cabinet of his own choosing, and not depend upon the traditional dictates of the party bosses. With a new Speaker, the formal consultations to form a new government can now begin.

New turn in Milan inquiry

By Haig Simonian in Milan

INVESTIGATIONS into Milan's multi-million-lire corruption scandal have taken a decisive turn with the arrival in Rome of legal papers calling for parliamentary immunity for five politicians implicated in the inquiry to be lifted.

The list includes two prominent Socialists. Separately, the alleged role of industrial companies has been highlighted.

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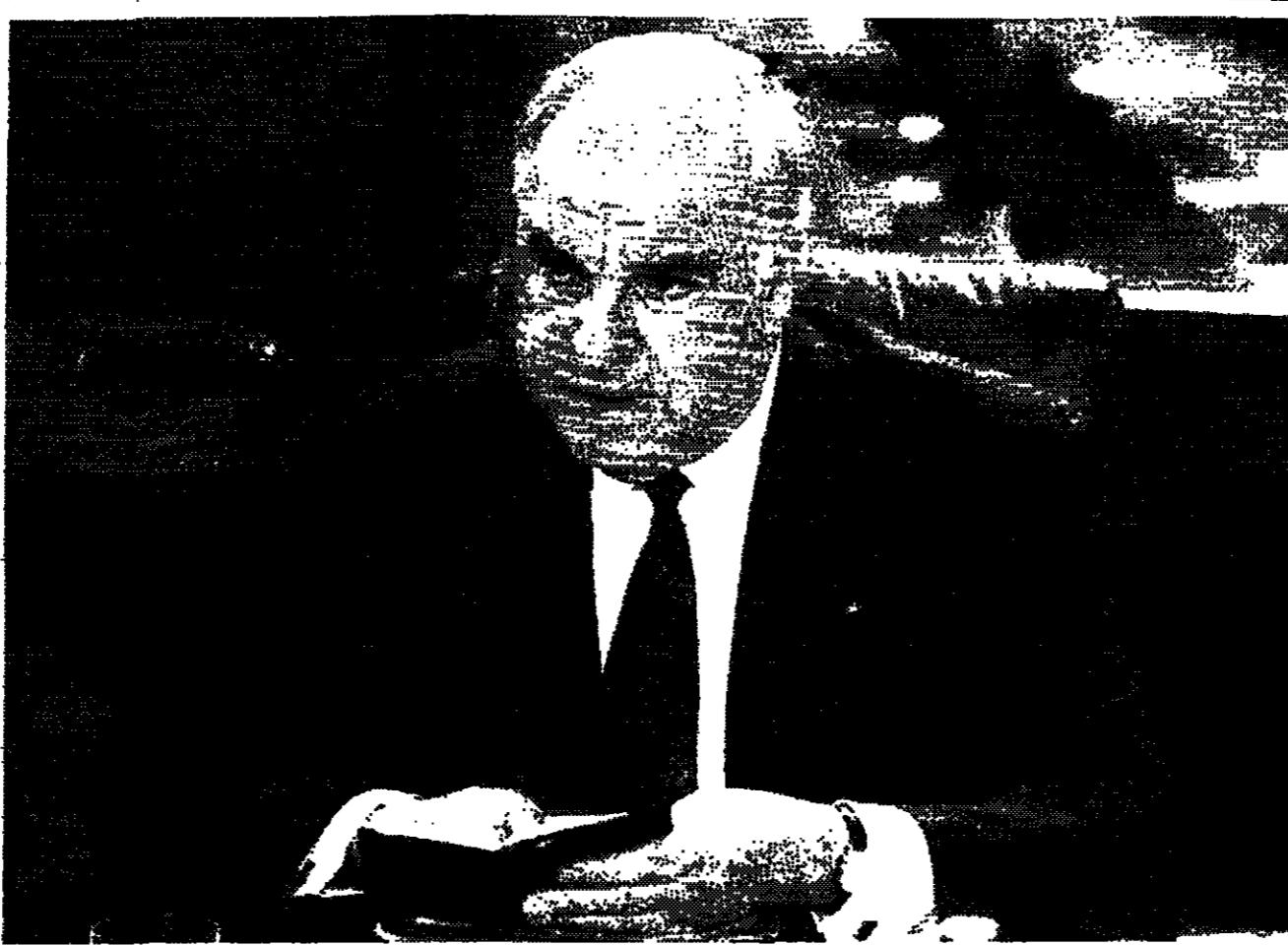
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Small business groups fear Brussels threat

By Charles Batchelor

SMALL business groups around Europe are concerned that the European Commission's enterprise directorate is to be abolished or merged into the industry directorate with the loss of an independent voice for small companies.

A delegation of European MPs and representatives of small business organisations throughout Europe will argue the case for a continued strong voice for small business in meetings with government ministers in Portugal — present chairman of the European Commission — tomorrow.

The European Committee for Small and Medium sized Independent Companies (Euromni) has written an open letter to Mr Jacques Delors, commission president, seeking assurance that the enterprise directorate (DG 23) will not be abolished.

An official of the directorate yesterday denied any knowledge of plans to abolish or merge it but small business organisations believe the directorate is threatened by proposals to simplify the commission structure.

They also suspect that the directorate's monitoring of the impact of proposed EC legislation has angered other departments, according to Mr Brian Prime, president of Euromni and European representative of the Federation of Small Businesses, a UK small firms lobby group.

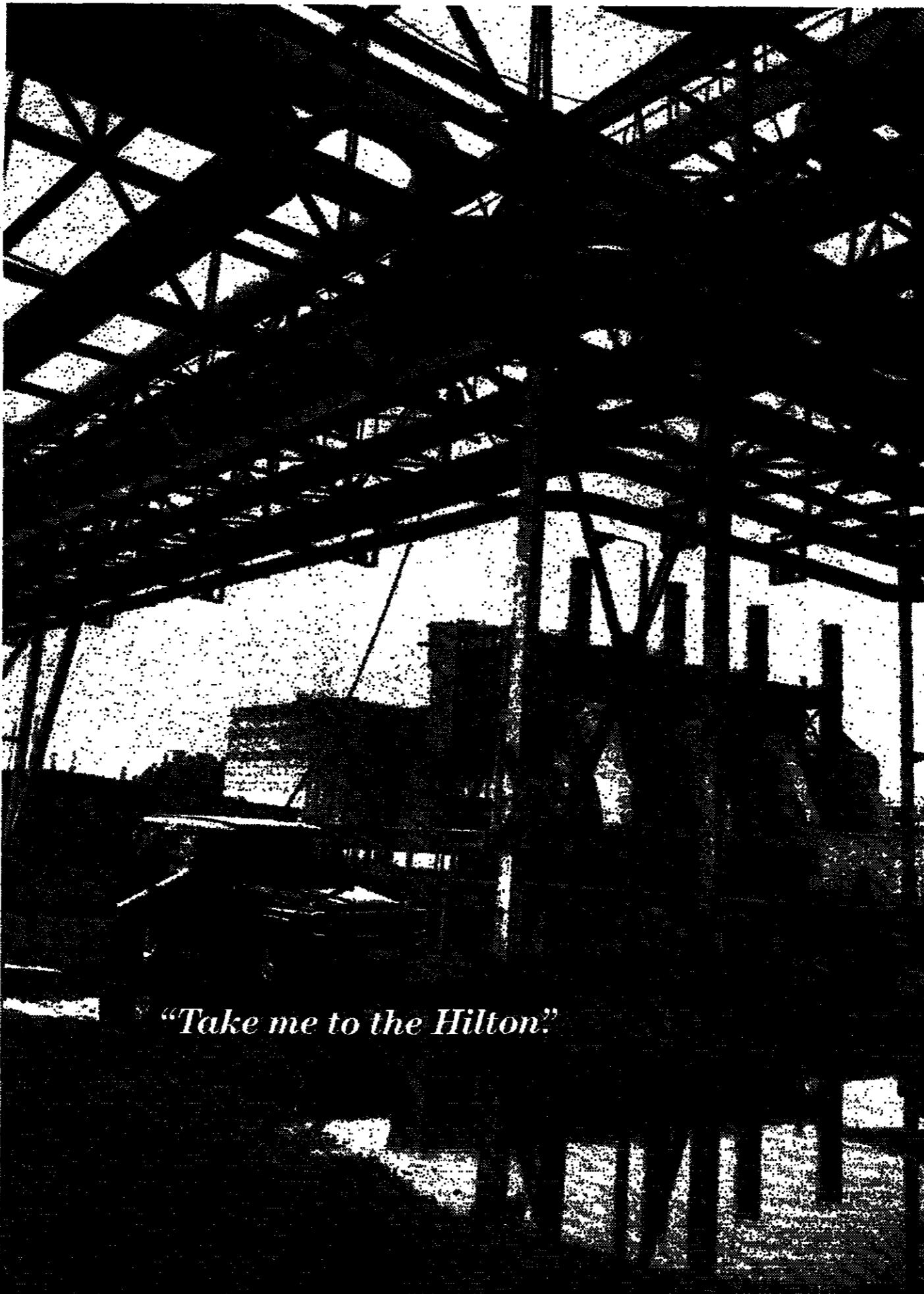
Small business concerns about the future of the directorate have coincided with a review by independent consultants of the effectiveness of its small business programmes. Their preliminary report is due next month.

While some small business organisations are opposed to any change in the status of the enterprise directorate others would be willing to see it merged with the industry directorate (DG 3) as long as it retained a distinct identity.

The interests of small and medium-sized companies need to be given more weight in Europe. If this is the best way to do it then I am prepared to consider it," said Ms Kala Pais, president of the small firms' group of European MPs and a member of the delegation to Portugal.

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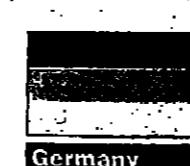
Mr Willy Claes, the foreign minister, regretted what he called "the very slightly negative result of the Danish referendum." Belgium, he said, "remains committed to pursue, with its European partners, the direction indicated by the Maastricht treaty." Mr Jean-Luc Dehaene, the prime minister, said: "We will just have to sit down and see what we do now." Coincidentally, parliament yesterday began its ratification procedure of the treaty.



Mr Uffe Ellemann-Jensen, the foreign minister, said Denmark would seek to renegotiate parts of the Maastricht treaty but was not optimistic about the reaction of its European Community partners. He said he would raise the issue at an EC foreign ministers meeting in Oslo today. Mr Ellemann-Jensen also described the idea of a United States of Europe as nothing more than a "beautiful dream" which could not be realised.



President François Mitterrand, a driving force behind the Maastricht treaty, announced that France would hold a referendum on the pact. He said, however, that there was no need to renegotiate the treaty because of its rejection in Denmark. "Eleven of us will do what twelve cannot," he was quoted as saying by government spokesman Martin Malvy. "Renegotiating the treaty is not necessary at all."



Community states must press on with ratification of the Maastricht treaty. Mr Hans-Dietrich Genscher, the former foreign minister and a leading figure in forging the treaty, said it might be possible to offer Denmark special treatment similar to the United Kingdom's opt-out clause relating to the treaty's social provisions.



Mr Klaus Kinkel, the foreign minister, regretted the Danish vote and said that other European



The government confirmed that the country's referendum on the Maastricht treaty would go ahead as planned. "There is no question of calling off the June 18 poll," a spokesman said. Nevertheless, the government held emergency talks yesterday in the wake of the Danish vote, and the opposition Labour Party leader Mr Dick Spring was expected to support calls in parliament for a postponement to allow for the situation to be clarified.

Referendum gamble aims to exploit divisions on Europe among France's conservative opposition

Mitterrand raises the stakes

By Ian Davidson in Paris

THE Danish "No" vote is a serious setback for the European strategy of President François Mitterrand – but it is a disaster for France's conservative opposition party.

As the leading architect of the Maastricht treaty on European union, the president yesterday responded to the Danish vote by raising the stakes in a high challenge.

He promised that French ratification of the treaty would also be through a referendum. Also, in a statement with Chancellor Helmut Kohl of Germany, he reiterated their determination that ratification must go ahead as planned this year.

Their statement confirms the driving role assumed by these two leaders since the Maastricht negotiations started over two years ago. At their last summit, at La Rochelle two

weeks ago, they said they were determined that Maastricht should go ahead, whatever the result of the Danish referendum, with 11 member states, or even 10.

Mr Mitterrand's unhesitating decision to press ahead with ratification could turn out to be a high-risk gamble.

On balance, French public opinion is in favour of the European Community, and recent polls suggest that more French people support than oppose the Maastricht treaty.

But the attempt to force through ratification after it has been rejected by Danish voters, may well agitate public opinion and intensify feelings of anxiety about Europe which have recently appeared.

The regional elections last

months and the Hunting, Shooting and Fishing party, not to mention the rump of the Communist party.

To a greater or lesser degree, each of these can be classed as anti-European, and together they mustered nearly 40 per cent of the vote. If you add in the anti-European wing of the Gaullist party, and wavering in other mainstream parties, you could reach a total which might threaten ratification in a referendum.

But the challenges and difficulties facing Mr Mitterrand's administration are as nothing compared with the potential political disaster now bearing down on the conservative opposition parties.

They have long been divided on the subject of European integration, there being the pro-Europeans in the Centrist and the UDF parties, and the anti-Europeans in the Gaullist party.

The essential significance of Maastricht for Mr Mitterrand

is its importance in the new phase of building a more integrated Europe. There is little doubt that the president regards this treaty as the culmination of a long commitment to European integration, and a suitable legacy for the end of his presidency.

But it is also a powerful instrument for waging war against his enemies, because it unites them in one where they are most divided. Yesterday, the unconditional opponents of the Maastricht treaty, such as

the anti-Europeans in the Gaullist party are so passionate in their hostility to the Community, that they do not seem to realise that the Maastricht treaty has become the central weapon in President Mitterrand's strategy to regain political ground from his conservative opponents.

The surprising thing is that

Mr Charles Pasqua and Mr Pierre Mazeaud of the Gaullist party, plus the Communists and the National Front, were all jubilant at the result of the Danish referendum, and demanded that the French ratification be immediately stopped. Mr Jacques Chirac, leader of the Gaullist party, who took refuge in abstention in the National Assembly debate last month, yesterday

remained silent.

By contrast, almost all the leaders of the Centrist and UDF parties insisted categorically that the ratification must continue. The only prominent conservative who seemed to show any awareness of the political danger ahead, was Mr Alain Lamassoure, the UDF spokesman on Europe, who urged a meeting between party leaders of government and

opposition.

President Mitterrand cannot be sure that there is any way to ratify the Maastricht treaty in its existing terms. Nor can he be sure that he would secure a majority in a popular referendum, though it is likely. But if he keeps up the process of constitutional revision and ratification, he can be fairly sure that by the end of the process, some time in the autumn, the conservative opposition parties will be in tatters.

Political amendments to give the states an effective veto on future transfers of sovereignty to Brussels.

The underlying fear in the political establishment is that the confusion will stoke growing German doubts about the wisdom of pressing ahead with Emu and allowing the Deutsche Mark to be subsumed into a single European currency.

Government officials seeking to guide the German ratification process through parliament said uncertainty over the consequences – both for the European Community as a whole, and for the German debate.

They could see no legal way of the Maastricht treaty, or parts of it, could be approved and enacted by just 11 member states of the EC. The treaty amounts to a substantial amendment to the Treaty of Rome, and that is bound by Article 236 of the treaty, requiring unanimous approval by all member states.

"Someone might get the idea that we could charge ahead with European economic and monetary union (Emu) alone," said one official. "I have been through the text again today, and there are so many references of all kinds to Treaty of Rome institutions – the Council of Ministers, the Court of Auditors and so on – that you cannot hope to divorce the two."

"The deeper you get into it, the more you realise what a quagmire we are in."

The official line is clear. "Now it's up to us," said Mr Dieter Vogel, the government spokesman, summing up a joint statement by Chancellor Helmut Kohl and President François Mitterrand. The two leaders expressed their determination "to realise European union consistently and without wavering," calling on other member states to ensure ratification by the end of the year.

However the German government's draft law on ratification has still not been presented to the cabinet, because of the negotiations with the 16 states. Mr Vogel said yesterday that political leaders from all the major parties expressed shock and sorrow at the Danish vote, and urged that the ratification process should press ahead regardless in the other countries, in the hope of finding some way out of the impasse.

Mr Hans-Ulrich Klose, leader of the opposition Social Democrats (SPD) in the Bundestag, said that it was time for "small-minded haggling" over the details of the European integration process to stop, and concentrate on getting the basic guidelines in place.

To that extent, the shock of the Danish vote could help concentrate minds in Germany, where the ratification debate has turned into a struggle for future power between the central government and the 16 German länder (states). The two sides are still locked in negotiations about constitu-

tional changes, "says one political adviser. "We are negotiating with the prime minister about some very fundamental changes in the structure of the state. Some people may argue now that if Maastricht is in doubt, why should we go so far to change our constitution."



Two men at the heart of the Community's crisis, Denmark's prime minister, Poul Schlüter, left, and his foreign minister Uffe Ellemann-Jensen, in discussion yesterday

Irish PM calls for greater push to win vote

By Ralph Atkins in Dublin

THE Irish government yesterday confirmed that the country's referendum on the Maastricht treaty would go ahead as planned on June 18.

Mr Albert Reynolds, prime minister, called for a "reducing" of efforts to secure a "yes" vote, warning: "The attention of Europe will be on us."

He said that the crisis over the treaty was "a Danish problem", but it was clear that the government fears Ireland would lose by a collapse of the treaty.

Ministers are hopeful that a mechanism for going ahead with most of its proposals will be found, without Denmark if necessary. "Clearly our partners are not going to abandon the treaty," Mr Reynolds said.

Although there appears to be no more than a sizeable minority in Ireland against the treaty, the cabinet, which met yesterday, is concerned that a postponement of the referendum would send the wrong signals.

However, Mr Bertie Ahern, finance minister, acknowledged that the Danish "no" vote would "liven up" the Irish debate, which has also become embroiled in a row over the country's abortion laws.

Speaking in parliament, Mr Reynolds expressed "deep regret" at the Danish result and warned that the financial impact on that country, includ-

ing higher interest rates and a withdrawal of investment funds, could be felt in Ireland if it also voted "no".

The prime minister added: "A 'no' vote does have serious economic consequences, even for a more highly developed economy than our own. Our essential national interests have not changed overnight because of the Danish result."

Ireland stands to receive cohesion funds worth about £550 (55.45bn) over five years through the Maastricht treaty. Ministers are anxious that negotiations on the funds continue.

Mr Reynolds said he could not over-emphasise how a resounding "yes" would enhance Ireland's standing in Europe and its negotiating position.

"The European union treaty, and our full participation in it, will provide major benefits for us, such as a boost to economic growth, more jobs, narrowing of disparities in living standards, improvements in workers' and women's rights, protection of the environment, as well as a strengthening of the community's role as a core of stability in Europe."

Mr John Bruton, leader of the opposition Fine Gael party, backed the decision to go ahead with the June 18 poll and said that a re-negotiation of Maastricht would be unlikely to work to Ireland's advantage.

Speaking in parliament, Mr Reynolds expressed "deep regret" at the Danish result and warned that the financial impact on that country, includ-

In different circumstances Mr Major might have claimed the Danish vote as a vindication of his opposition to the centralising tendency of the European Commission and the more extravagant ambitions of France and Germany.

But once it had been signed, Maastricht was judged an honourable draw which left open the future direction of the Community. Now the government believes that it would have as much to lose as anyone if the accord were to disintegrate.

During April's general election campaign the agreement was paraded as a symbol of Mr Major's leadership. It was the compromise he had secured against the odds. One that would heal the divisions over Europe in his own party which had led to the downfall of Mrs Margaret Thatcher. A re-opening now of negotiations with Britain's partners would threaten a parallel resurgence of the tensions within his own party.

So Mr Major's message to the House of Commons yesterday was that Britain's interest lay in pushing ahead with ratification of the treaty in the hope that a formula could be found

to accommodate Denmark's reservations.

The Lisbon summit would provide the first opportunity, but failing that he would seek to find a solution when Britain took over the presidency in the second half of this year.

Behind the scenes, it was clear the strategy holds consid-

erable political risks for the prime minister.

It was one of those unhappy coincidences of politics that the Danish electorate's decision on the treaty came on the eve of another debate on the agreement in Britain's House of Commons.

Twice since his return from the December summit Mr Major has secured parliamentary majorities for the deal he struck with his European partners. But each successive debate at Westminster has

been no less comfortable for

the 23 Conservative MPs who last month voted against ratification of the treaty had already planned a campaign of guerrilla warfare to wreck the detailed scrutiny of the legislation scheduled for this week.

Yesterday the rebels were understandably jubilant when Mr Neil Kinnock, the Labour leader, forced a postponement. The prime minister depended for his majority in last month's debate on Labour's decision to abstain. He can no longer be sure that the opposition will hold to that position.

There are signs too that the ranks of the Conservative disidents may be swelled by silent critics of the treaty who supported Mr Major last month but who now believe he should seize the opportunity to re-open the package.

He cannot expect any help from Mrs Margaret Thatcher. By next week his predecessor will be in the House of Lords, leading from there the call by Euro-sceptics in all political parties for the voters in Britain to be given the same chance to express their view as those in Denmark, Ireland and France.

In a combative performance

yesterday Mr Major bluntly rejected the notion of a referendum in Britain, arguing that the issue had been put before the voters in the general election.

He defended Maastricht as a step on the road to a less rather than more centralised Europe. The intergovernmental structures which Britain had secured could well be challenged by others in any new treaty negotiations.

The message from his colleagues was that Mr Major was determined to give a strong lead despite the considerable risk of a much more serious rebellion by Conservative MPs when the legislation returns to the House of Commons.

There was talk also of a silver lining. If Maastricht were salvaged, the Danish referendum would serve as a powerful deterrent to those of Britain's partners pressing for yet another radical shake-up of the Community's institutions.

But Mr Major could hardly have imagined, when he fought so hard for opt-outs from some of the key provisions of the Maastricht, that a few months later he would be obliged to take a lead in attempts to salvage it.

The prime minister made it clear to the apparently increasing number of Tory backbench critics of Maastricht that his view had the

support of a united cabinet.

He promised that Britain would use its six months' presidency of the EC, beginning in July, to carry forward the move to decentralisation through increasing use of inter-governmental agreements not subject to the terms of the Treaty of Rome or the judgment of the European Court.

Mr Major emphasised that the treaty provided mechanisms for more broadly based development of the EC.

"The ratification and implementation of the treaty is in our national interest, and we shall continue during our presidency to work for the Community we secured in that negotiation."

Mr John Biffen, MP for Shropshire north and one of the 22 Tory backbench rebels who earlier voted against the second reading of the Maastricht bill, underlined the need for further institutional reform in the EC which enhanced the role of inter-governmental co-operation and, correspondingly, contracted the centralising consequences of the Rome treaty.

The prime minister made it clear to the apparently increasing number of Tory backbench critics of Maastricht that his view had the

prime minister stressed that it was a British initiative which marked the move away from centralism at Maastricht and assured the House: "There is no doubt that is the direction in which we must continue to move as we take over the presidency."

Mr Tony Benn, MP for Chesterfield and a member of the Labour cabinet primarily responsible for securing the referendum on Britain's continued membership of the EC in 1975, said the "Danes had struck a blow for every country in Europe, not just their own".

He forecast that the outcome of the Danish referendum would be seen to have opened the way for a different sort of Europe, harmonising by consent in inter-governmental co-operation and providing the opportunity for a common wealth of European states rather than a federation.

Mr Edward Heath, the former Conservative prime minister who took Britain into the EC in 1973, praised Mr Major's firm stance. He said: "The basic thing for us is to press ahead."

ANY "substantial renegotiation" of the Maastricht treaty to take account of its rejection by Danish voters was not a practical proposition at present, Mr John Major, the British prime minister, warned yesterday.

He again demands from both sides of the House of Commons for a direct test of the views of the British people by insisting that a referendum would be incompatible with Britain's system of representative government.

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NEWS: MAASTRICHT IN THE BALANCE

Mr Gianni De Michelis, the foreign minister, said that Italy was in principle opposed to the Danish request to renegotiate the Maastricht pact but was prepared to study the proposal. The office of Prime Minister Giulio Andreotti noted the Danish vote "with regret" but said that Italy reaffirmed "its firm determination to carry out new steps forward on the path of European construction according to the same lines traced at Maastricht."

The government, which is expected to achieve parliamentary ratification of the Maastricht treaty after some strenuous debate over constitutional amendments, restrained from official reaction to the Danish vote. One serious uncertainty, however, is the position of the opposition Liberals, since a qualified parliamentary majority is needed, with at least three-quarters of all deputies present, and two-thirds voting in favour.

The Dutch government quietly submitted the Maastricht treaty to parliament yesterday for ratification. "It was just a coincidence that the treaty was submitted today," a Foreign Ministry spokesman said. The treaty, unlike in several other EC countries, has attracted little critical attention in the Netherlands. Parliament is to examine the treaty over the next few weeks but is expected to approve it in early August.

The Foreign Ministry said Portugal, which currently holds the presidency of the EC council of ministers, "will evaluate with Denmark and the other EC partners the consequences" of the Danish vote. Sources in Lisbon said there were plans to convene a special meeting of EC foreign ministers in Oslo today. Parliament is expected to approve the treaty in the autumn, the country's ruling Social Democrats anticipating few problems.

Mr Carlos Westendorp, secretary of state for the EC, said: "When a decision like this occurs, something is happening or, as Shakespeare would say: 'Something is rotten in the state of Denmark.' The Spanish parliament is expected to approve the treaty in the autumn but, meanwhile, is waiting for a court decision on whether the country's constitution will have to be altered to allow foreigners to vote or to stand in local elections.

Prime Minister John Major and Foreign Minister Douglas Hurd cautioned the EC against being rattled by the Danish vote. The British government, which takes over next month as president of the EC council of ministers, easily won preliminary ratification of the Maastricht treaty in parliament last month, but Mr Major yesterday postponed a further two-day debate in order to study the implications of the Danish rejection. He rejected calls for a referendum.

No need to block the path to convergence

By Martin Wolf

THE PROGRESS and pace of European monetary union as agreed at Maastricht hangs in the balance following yesterday's vote in Denmark. What need not be threatened, however, is closer convergence of European economies.

Even if the Maastricht treaty was not ratified and economic and monetary union did not occur in ways laid out in it, this need not be the end of convergence. Exchange rate stability, or even moves towards monetary union.

The exchange rate mechanism of the European monetary system has developed into a durable, fixed rate regime. There has been no general realignment since January 1987.

Inflation rates and differences among interest rates, both short and long, have narrowed considerably. Exchange rate controls have been lifted in virtually every participant in the ERM, the exceptions being Ireland and Portugal. The EC has already gone a very long way towards creation of a fixed exchange rate

regime and an integrated capital market, open to the world.

The ERM includes 11 of the EC's 12 member states, Greece being the exception. Eight members are within the narrow 2% per cent divergence limits; three – Spain, the UK and Portugal – are within the broader 6 per cent bands. A number of non-EC countries are honorary members of the ERM. Austria is the longest standing member of that club, its currency being pegged to the D-Mark. The Finnish, Norwegian and Swedish currencies are now pegged to the Ecu.

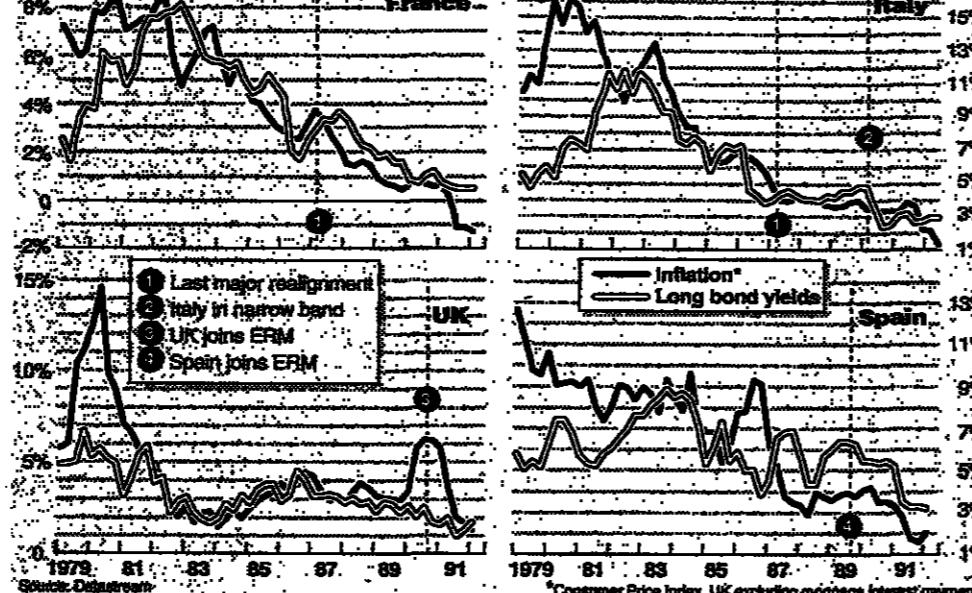
The question is whether the outcome of the Danish referendum could undermine the stability of this creation and, in particular, prospects for further monetary and fiscal convergence.

That it will call both into question is evident. But it may still be possible to eke the treaty through, though a greater degree of instability is to be expected in the meantime.

But convergence, exchange rate stability and even monetary union could still be attained.

Inflation & interest rate convergence within the ERM

Difference against Germany



The ostensible determination of most members of the EC to move to EMU became evident only late in the ERM's history. The committee of central bank

ers under the chairmanship of Jacques Delors, Commission president, was charged with examining the implications of economic and mon-

etary union, was established by the European Council in Hanover in June 1988.

Thus, much of the inflation convergence occurred before

EMU was more than a distant aspiration. In the cases of the UK and Spain, much of that convergence even occurred outside the ERM.

Furthermore, the effects of German unification on German inflation, rather than lower inflation elsewhere, have been among the most important causes of recent convergence.

So long as fixed exchange rates can be maintained, further convergence of inflation can be expected. There is no reason, in principle, why such stability could not be secured. Fixed rate regimes, without exchange controls, have been stable in the past. But they do require a determination to put exchange rate stability above all other objectives in the setting of monetary policy.

Failure of the Maastricht treaty need not affect that determination, provided it has been grounded in a politically entrenched conviction that policy of low inflation and exchange rate stability, with what such a policy entails for fiscal deficits and public debt, is in the interests of each individual country.

It will make a difference, however, wherever the political commitment to full participation in the evolution of the EC has itself been a principal reason for the economic policy. Among major countries, France, the UK and Spain must be deemed likely to persist with their already established policies. Italy is a more uncertain proposition, given the scale of the changes required, given also the Italian political impasse and the importance of its founder-membership of the EC in Italian politics.

The Maastricht convergence criteria themselves are not precise targets. The pressure any such targets exert need not be much less in the absence of a treaty than in the presence of what was both an ambiguous and unassertive one.

In one area, however, the disappearance of the treaty could make a noteworthy difference. Bond rates. The most peculiar requirement of the treaty is that long term interest rates of countries admitted to EMU "not exceed by more than 2 per cent that of, at most, the three best performing member states in terms of

price stability".

But should participation of a given country within EMU be confidently expected, then such convergence would have occurred long before.

Such a process could be at work now. But evidence for this would be that long term bond rates are closer together than inflation, implying an expectation of further convergence and ultimately, EMU.

The opposite is, in fact, the

case. Bond rates diverge more than inflation. This being so, any failure of the treaty need have no dramatic effect on the bond market, except where that failure affects underlying inflation performance as well, the main risks once more being in Italy or, of course, in the case of the bond market most exposed to EMU, that for the Ecu itself.

Even if the Maastricht treaty were to fail, that need not be the end of moves to EMU.

Either formal treaties or ad hoc arrangements can be made to tie the currencies of member states closer together, though this would depend much on the German attitude to any such arrangement.

Serious blow to bonds market

The politics of union fails to cross big divide

By Sara Webb

THE market in European government bonds thrived last year on almost one word – convergence. Dealers and investors piled into high-yielding bonds, hoping to benefit from falling inflation and lower interest rates as the high-yielding markets converged with those in Germany. But Denmark's rejection of the Maastricht treaty is a serious blow to such convergence trades.

The European government bond markets were driven upwards in 1991 largely by the convergence argument, and immediately after the Maastricht summit, they rallied strongly.

Investors were eager to put funds into the high-yielding bond markets – such as those of Spain, Italy and Portugal – in the hope of making substantial capital gains as interest rates came down. However, while many of the market participants were committed to convergence, the European bond markets saw less scope for convergence in much of 1992 for two main reasons – worries about German inflation (and hence the level of German interest rates), and the uncertainty about a change of government in the run-up to the British general election.

Economists point out that, following the Danish referendum, convergence trades will cease until the bond markets have a clearer picture of what happens to Maastricht. Obviously the situation is one in which those markets which have been most dependent on the convergence argument are facing the most problems," says Mr Peter Feltner, UK financial analyst at NatWest Capital Markets. "But we don't know yet what is going to replace Maastricht."

Economists expect to see some "de-convergence" of yields now – in other words yield spreads over German government bonds are likely to widen, rather than narrow.

Mr Brian Martin, economist at Yamaichi International in London, says: "Until we get a clearer picture, convergence in the European government bonds will not go ahead and markets relative to bonds (German government bonds) will underperform."

However, he points out that one of the factors which will now hold back the bond markets is the prospect of a realignment in the European monetary system's exchange rate mechanism. While an immediate realignment is not expected, the markets may start to worry about the prospect of a realignment in the longer term.

By David Gardner in Brussels

THE MESSAGE from Denmark that was resounding around the European Community yesterday was that governments cannot necessarily deliver what they sign up to with their partners.

The first high-level EC conference to discuss the fall-out – a closed session of the European Commission yesterday morning – was under no illusions.

"It will take very careful and skilful management to get Maastricht adopted, to get going," said one senior Commission official after the meeting.

There are genuine fears in Brussels that the Maastricht treaty could unravel as the ratification process goes on throughout the rest of the Community. The greatest concern is that national parliaments will begin to pick away at the treaty's political union objectives, in some cases because they are too ambitious, but in more instances because they do not go far enough.

The treaty extends and widens the EC's law-making competence, envisages greater use of majority voting (thereby weakening national vetoes), and gives the directly elected European Parliament greater legislative and scrutiny powers. It gives the future European Union a common foreign policy and defence dimension, and foresees greater co-operation on justice matters, ranging from immigration to terrorism.

UK objections to Maastricht's original social policy ambitions led to its 11 partners making separate provisions for more advanced laws through a

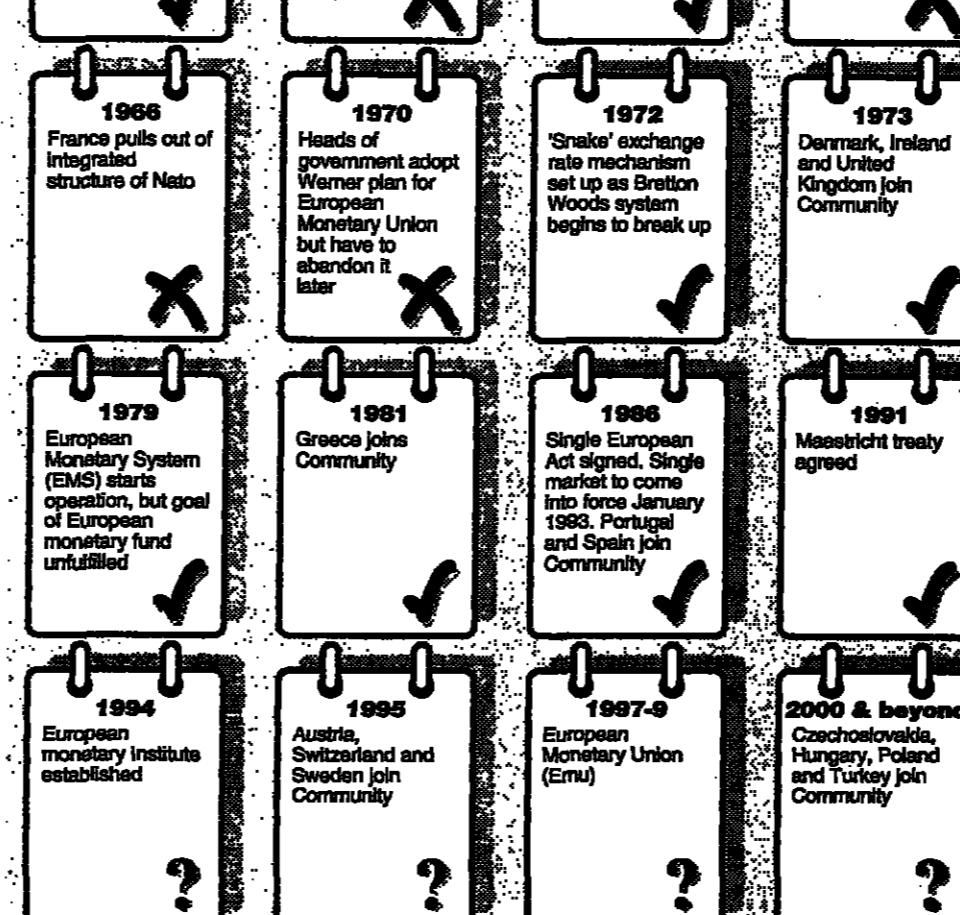
protocol to the treaty. And in what should become a move towards more federal fiscal arrangements, Spain and the southern countries won agreement for greater transfers from the richer countries.

Mr Joao de Deus Pinheiro, foreign minister of Portugal which currently holds the EC presidency, insisted yesterday: "There is no room for renegotiation" of the treaty. "There is strong unanimity that the 11 should go ahead without any hesitation to fulfil the objectives they set out," he added, a view confirmed by governments in virtually all national capitals. Mr Jacques Delors, Commission president, read a statement calling for ratification of the treaty to go ahead as planned. "In order to achieve the general objectives adopted at Maastricht".

The Commission strategy appeared to be to urge rapid assent in the rest of the EC and then try to get a deal with the Danes. Delay risks the leakage of Danish Euroscepticism into other countries.

In Germany, there is widespread angst that the D-Mark will be surrendered for a less solid single currency within a monetary union, but equal concern that there is not enough democratic accountability in the treaty to compensate the transfer of sovereignty. In France there is concern both about sovereignty and the treaty's granting of the vote to foreigners in municipal and European elections. UK officials say they remain satisfied they got a good treaty at Maastricht, but fear the Danish outcome could fan the embers of Euroscepticism in the Tory Party.

The Dutch, Belgians and Italians all demanded more powers for the European Parliament.



ment. "Some of our MPs will say: 'why not now push our governments to make this or that amendment?'" a Dutch diplomat said.

In Ireland, a "yes" vote in this month's referendum would safeguard only an unamended treaty. Any change might risk a new referendum, and provoke collision with the abortion plebiscite later in the year.

The southern countries, Spain, Portugal and Greece, are solidly behind the treaty, but only if it delivers the extra cash it promises but does not detail.

That detail is contained in the Ireland's five-year financial package for 1993-97, which foresees a 30 per cent increase in EC revenue. The package is stalled by opposition, led by Germany and the UK. A settlement was expected at December's Edinburgh summit under the UK presidency, but only if it delivers the extra cash it promises but does not detail.

Legally viable solutions to the crisis were being mooted yesterday, starting from the bottom line that the treaty as currently written requires 12 votes to come into effect. One possibility was that all 12 UK. A settlement was expected at December's Edinburgh summit under the UK presidency, but only if it delivers the extra cash it promises but does not detail.

Nonetheless, except in Denmark, few businessmen appeared to fear any immediate fall-out. Suggestions that the result might slow the pace of cross-border business expansion and takeovers were widely dismissed.

Mr Hans Eggerstedt, commercial director of Unilever, the Anglo-Dutch consumer products group, said the rapid achievement of monetary union had become less important since sterling's entry into the EMS had reduced currency. Opinions were much more divided, however, on whether a prolonged setback to the Maastricht Treaty would weaken the EMS or, on the contrary, encourage EC governments to reinforce the system in an effort to reassure financial markets.

The other principal focus of European business is on the single market programme, due to take effect at the end of this year. It is widely felt that work on the legislation has advanced so far that the programme is unlikely to be weakened, still less reversed.

Nonetheless, some important decisions remain to be taken in Brussels on issues including investment services, capital adequacy and takeover law. Another closely related issue is liberalisation of the energy market, which the UK had hoped to promote strongly during its EC presidency in the second half of the year.

Many businessmen now fear – though some threatened by fiercer competition may secretly hope – that these issues will now slip to the bottom of the agenda as the EC struggles to get the Maastricht bandwagon back on the road.

Industrialists say vote ignores market realities

By Financial Times Staff

EUROPEAN industrialists, stunned by the unexpected outcome of the Danish referendum, are anxiously seeking yesterday to assess the wider implications for their companies' operations and the future business climate in the Community.

The most dire predictions came, not surprisingly, from Denmark, where Lego, the toy manufacturer, said the referendum outcome had prompted it to postpone a Dkr300m (£26.6m) investment in a new factory and education centre in Jutland. Lego said it feared Denmark would soon have no influence on EC policies, notably in the field of harmonisation. Similar concerns were expressed by Mr Anders Knutson,

managing director of Bang & Olufsen, the hi-fi and television manufacturer. "Our future growth must take place in markets such as France, Germany, Spain and Italy. If Denmark finds itself having no influence on EC decisions and this has consequences for B&O, we shall have to look at the situation," he said.

Elsewhere, the interest was more in the consequences for the progress of EC integration. In France, Mr Francois Perigot, chairman of the Patronat, the national employers' association, warned that every day lost on the path to monetary union was "negative for the prosperity, the competitiveness and the development of our companies".

However, Mr Heinz Schimmel-

busch, chief executive of Metallgesellschaft, the large German mining and industrial group, who said big European companies were already acting as if the Maastricht treaty had been implemented, stated: "This strategy has created a reality in European corporate life which will not be changed by Danish voters."

Sir Michael Angus, president of the Confederation of British Industry, described the vote as "sad and serious". Though he did not think the situation irretrievable, it was a "warning bell" to Brussels.

But many other senior executives were literally at a loss for words yesterday. Attempts to elicit their views on the significance of the referendum result met repeatedly with the response: "It's far too early to tell."

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He added that he agreed with France and Germany that negotiations with new prospective members should be accelerated.

Hong Kong to open up telecom market

By Simon Holberton
in Hong Kong

HONG KONG is to liberalise the colony's telecommunications market, paving the way for at least a second domestic competitor to Hongkong Telecommunications, the local private monopoly, when its exclusive franchise expires in 1995.

The government has reached an agreement with Hongkong Telecom to change the method by which the local telephone company's prices are regulated, a move which will lead to prices rising more slowly than inflation.

Local cellular telephone operators will also have easier and cheaper access to the international telephone call market.

Hongkong Telecom is 58.5 per cent owned by Cable & Wireless of the UK. Last week it reported a 14 per cent growth in net earnings to HK\$5.67bn (\$407m).

The decision to allow more competition is in keeping with a tougher line the government is taking against monopolies in the colony. Earlier this week it cut the number of exclusive routes operated by China Motor Bus in response to consumer pressure.

Mrs Elizabeth Bosher, acting secretary for economic services, said the new arrangement represented a good deal for consumers in Hong Kong. The opening of the market after 1995 would enable competitors to set up competing networks to provide fixed-link voice telephone services, she said.

Officials said the government had not yet determined whether to open the market to all-comers or to limit it to companies that meet specific requirements.

However, they stressed that the government would not seek to pick winners. "We do not want to take a stake in a new entrant's success," one said.

Mr Michael Gale, chief executive of Hongkong Telecom, said that the new pricing formula would encourage efficiency and innovation.

Kenya counts lost years in a tribal wilderness

Hatreds bottled up since independence have been released, write Michael Holman and Julian Ozanne

IN CENTRAL Nairobi a man from the Kalenjin tribe is pulled off the bus by an angry mob and hacked to death on the side of the road. Kikuyu people claim the revenge is justified for the many deaths of their fellow tribesmen killed by Kalenjin warriors in western Kenya. Leaders of the Luhya tribe demand that one of their ethnic group should be Kenya's president. President Daniel arap Moi tells Kenyans to beware of tribal and religious divisions, fuelled by politicians, and reminds them that Yugoslavia has disintegrated because of internal clashes.

Seven months after Mr Moi bowed to international pressure and introduced a multi-party political system the genie of tribalism, bottled up and obscured during the repressive years of one-party rule, has exploded onto the political scene.

Ethnicity and not ideology is now the key to the country's political future and the outcome of the general election expected within nine months. The Forum for Restoration of

Democracy (Ford), an opposition coalition which six months ago offered so much promise, has disintegrated into predominantly ethnicity-based factions and parties while barely a day goes by without violent clashes and deaths. The mounting ethnic fragmentation is threatening the transition to democracy.

The failure of Kenya, after 28 years of independence, to have achieved a sense of national identity and compete in forthcoming polls on the basis of alternative political and economic strategies has raised concern in both government and opposition.

Mr Paul Muite, a senior Ford leader, conceded recently that, despite the hopes of the younger generation of politicians, Ford had no alternative but to base its political campaign on a cynical appeal for tribal votes and alliances. At the other end of the political spectrum one of Kenya's most senior civil servants said his belief in nearly three decades of development and "nation building" had been shattered by the explosion of

tribalism. "Ask me what the difference is between all the people running for president in terms of their policies and I haven't a clue," he said.

These rivalries and tensions are exacerbated by the fact that the economy is in severe depression. Gross domestic product growth slowed to 2.2 per cent in 1991, down from 4.8 per cent in 1990 — a real per capita income decline of between 1.5 and 2 per cent.

Tribalist political fears are also intensified by competition for jobs, rising land hunger and a Westminster constitution which, based on a winner-takes-all principle, may be unable to accommodate the concerns of minority tribes being marginalised by political change.

These fears are particularly pronounced in Kenya given the political tradition that the tribe that has won the presidency has favoured its own. While many countries have pork-barrel politics, in Kenya it extends to the provision of the most basic services

With Ford looking increasingly dominated by the Luo and Luo tribes, a complex political operation appears to be taking shape led by Mr Martin

Shikuku, a Luhya and currently a senior Ford official, to lead the Luo back to Kanu under Mr Moi, a Kalenjin. Both Mr Moi and Mr Shikuku were leaders of Kanu before the two parties merged at independence.

Part of the explanation to the strength of tribal politics lies in the way political power has been used since independence. In his 14 years in office President Moi first sought to redress the imbalance in favour of the Kikuyu tribe left by former president Jomo Kenyatta. But in the later years of his rule he has turned the Kalenjin tribe from a disadvantaged minority to a dominating élite occupying a disproportionate share of senior government and parastatal jobs which has left the Kikuyu in particular feeling they have been marginalised.

Many Kenyans are coming to realise that before this minority can be persuaded to surrender its power through the ballot box it and its allies will have to be convinced that they will not be expelled from the political arena altogether.

Afghanistan factions take civilian hostages

WARNING Sunni and Shia Moslem guerrilla factions took hundreds of civilians hostage in Kabul with Afghanistan's new coalition government apparently powerless to stop them, witnesses said yesterday. Reuters reports from Kabul.

The prisoners were singled out in the street at gunpoint on the basis of their ethnic group and taken to makeshift detention centres scattered around the city, the witnesses said.

Fighters of the Sunni Moslem and mainly ethnic Pashtun Ittihad-i-Islami group took away ethnic Hazaras, who are Shia Moslems, while the rival Hezbi-Wahdat group seized Pashtuns. Mr Gulbuddin Hekmatyar, hardline leader of the powerful Hezbi-i-Islami party, threatened to intervene in the fighting and accused the ruling coalition, which he has not joined, of being weak and incompetent.

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Taipei go-ahead on nuclear plant

Plans for Taiwan's controversial fourth nuclear power plant were given the go-ahead yesterday, writes Lisebeth Mudie in Taipei.

The island's parliamentary budget committee voted to unblock the \$300m (£165.6m) funding for the initial stages of construction, which was frozen five years ago amid environmental protests.

Indian missile angers Pakistan

The Pakistani government yesterday expressed its concern over last week's testing of a new 2500km-range missile by India, and described the development as unhelpful for prospects of peace and security in the region, writes Farhan Bokhari in Islamabad. The testing of the Indian missile has already raised concerns among western governments.



Thai parliamentary speaker Arthit Urairat announcing his tribunal's decision on the amnesty

Thailand keeps amnesty for shootings

A CONTROVERSIAL amnesty exonerating Thai military officers who ordered last month's shooting of pro-democracy demonstrators remained in force yesterday after the Constitutional Tribunal said it could not make a ruling on the

matter, writes Victor Mallet in Bangkok. Gen Suchinda Krai-prayoon issued the amnesty covering both demonstrators and the security forces shortly before he resigned as prime minister 10 days ago.

Opposition groups have

demanded that army officers responsible for the deaths of at least 49 demonstrators be punished, and they have warned of further turmoil if the amnesty remains. They challenged its legality because it was not issued by the cabinet.

Israel forced to suspend GE deals

By Kevin Brown in Sydney

In Jerusalem

ISRAEL said yesterday it would have to suspend new aircraft engine contracts with General Electric (GE), a big supplier to the Israeli air force, following corruption allegations involving GE and Israeli officials.

Israel defence officials said that new contracts for GE engines would be halted in line with the Pentagon's own suspension of dealings with GE's engines division, announced on Tuesday. Pentagon approval is required for Israeli military purchases in the US under conditions attached to the US aid.

The moves are the latest in a long-running scandal over abuse by Israeli procurement offices of US military aid. The US government has filed charges against officials in GE's engines division, alleging they conspired with Rami Dotan, jailed ex-head of Israeli air force procurement, to defraud the US military sales programme of \$40m (£22.2m).

The court restricted its judgment to the Murrys, and ruled that the concept of "native title" could exist only where such rights had not been extinguished by the government.

However, aboriginal leaders said the judgment challenged the legal status of the Australian government, which relies for its legitimacy on the claim that the country was *terra nullius* when annexed by Britain.

This signifies that the land was effectively unoccupied, or

Aborigines achieve land claim victory

By Kevin Brown in Sydney

Australian aborigines

yesterday threatened an avalanche of land claims, after a High Court judgment had recognised the existence of land titles pre-dating European settlement in 1788.

The High Court ruled that the Mirram people of the Murrys Islands, part of the Torres Strait Islands group off the north coast of mainland Australia, had retained ownership of their land under common law.

The court restricted its judgment to the Murrys, and ruled that the concept of "native title" could exist only where such rights had not been extinguished by the government.

The court decision was a turning point in the history of this country, and it kills off all the nonsense that Aboriginal people don't exist. It sets a whole new precedent for aboriginal people," he added.

Mr David Allen, the Lands Council's senior legal adviser, said "significant numbers" of aboriginal people would have a reasonable prospect of succeeding in land claims based on the decision.

a system of land tenure which would have inhibited annexation and settlement.

The concept is regarded as a significant obstacle to land rights claims by aborigines, who account for less than 1 per cent of Australia's 17m population, but claim ownership of much of the country.

Mr Galarrrway Yunupingu, chairman of the aboriginal Northern Lands Council, said the federal government would face "a barrage of litigation" unless it moved quickly to negotiate a treaty with aborigines. "The pathetic excuse of *terra nullius* is now dead," Mr Yunupingu said.

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RIO'92 STARTED IN SÃO PAULO.

Since the beginning of the year, a number of events scheduled as part of the SP ECO 92 Special Project have been contributing to the discussion of São Paulo State's and Brazil's environmental problems, as well as to raising the population's environmental consciousness. But the State Government's efforts in this area go further.

Among other projects, the following are underway: eliminating the pollution of the Tietê, Guarapiranga and Paraíba do Sul basins.

Soil and Atlantic Rainforest conservation.

Protecting the Juréia-Itatins region by expropriating 82% of its area.

Surveillance of rainforests by means of the Landsat 5 satellite — "Green Eye".

A total of 400 municipalities participate in Operation Fire Fighting, São Paulo State's forest-fire-prevention effort.

There is the Macrozoning Project of the Ribeira Valley.

And the Forest Development Plan, which generates a great many seedlings, plantings and trees throughout the state.

Among other pollution-fighting initiatives are those of the Industrial Pollution Control Program — PROCOP — and the Automotive Air Pollution Control Program — PROCONVE.

Finally, there are projects such as the renovation of

São Paulo City's Botanical Garden, which recently reopened its gates to the public.

Help us protect nature. Nature is our common heritage. Nature is life.

GOVERNMENT OF SÃO PAULO STATE
THE FUTURE IS NOW

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NEWS: INTERNATIONAL

Substantial finance is vital to make Earth Summit a success

Italy pushes energy tax to end impasse

By Christina Lamb and David Lascelles in Rio de Janeiro

ITALY will propose a new energy tax at this morning's Earth Summit session in an attempt to resolve what Mr Giorgio Ruffalo, its Environment Minister, calls the "financial impasse" preventing the realisation of conference targets.

Mr Ruffalo said "this conference will not be credible unless serious financial commitments are made. There is a large gap between its ambitious targets and practical ways and means to realise these."

He said he believed the only viable mechanism for the necessary transfer of resources

from rich to poor nations was through taxation.

Mr Ruffalo has suggested two alternative proposals. The first is for an extension to all Organisation for Economic Co-operation and Development countries of the European Community scheme to place a \$3 per barrel tax on all non-renewable energy sources from 1993, increasing by \$1 a year until the year 2000.

This would, he said, yield between \$70bn and \$200bn a year, which could be used to finance targets agreed at the Earth Summit such as energy saving and technological co-operation with developing countries.

The more modest suggestion

is for a \$1 per barrel energy tax in all OECD countries, which he said would yield \$25bn a year and also reduce carbon emissions by 0.5 per cent.

The money would go into a sustainable development fund. Mr Ruffalo said he has already had a favourable response to his proposal from European colleagues, but admitted "it may not be a proposal for the conference itself but a process which begins here".

He warned that "the proof of the pudding is in the eating" and the proof of this conference will be in the willingness of rich countries to provide the huge investments needed by the poor to develop and protect

the environment."

As the summit opened yesterday President Fernando Collor of Brazil, who will preside over the 12-day gathering, pressed what is likely to be one of the central themes by emphasising the links between economic backwardness and degradation of the environment.

"We cannot have an environmentally sound planet in a socially unjust world," he told delegates from 130 countries.

He urged them to aim for "sustainable development" — the key concept which must bring together rich and poor, large and small countries, so that we may all achieve prosperity and shorten

the distances that still separate us".

The theme was picked up by other dignitaries attending the opening: King Gustav of Sweden, President Mario Soares of Portugal and Mrs Gro Harlem Brundtland, the prime minister of Norway.

Tight security added to the tension of the event, and wore down tempers in Rio's stifling heat. Queues of people and cars accumulated early in the day around the conference centre.

After the opening ceremony, the summit broke up into committees which will work on the documents to be signed by heads of state at the end of next week.



Overshadowed in victory: Democrat Bill Clinton after sweeping the last six primaries with enough delegates to be mathematically assured of the presidential nomination.

Brazil transforms itself from villain into star

By Christina Lamb
in Rio de Janeiro

THE surprising star of Earth Summit proceedings so far is Brazil, which has transformed itself from the villain of the environmental world to playing one of most constructive roles in negotiations to forge a North-South consensus.

Mr Celso Lafer, Brazil's foreign minister, says "we consider that as host country our efforts should be to transcend specific positions and try to work out ways countries can find common ground on issues. We're capable of doing this because our own experience makes us aware of conflicts between North and South as we have both problems of poverty and industrialisation within Brazil."

Not only has the conference organisation been impressive for a country in economic crisis, but Brazilian diplomacy was instrumental in achieving agreement on a convention on climate change and its negotiators are currently working hard to obtain a consensus on the biodiversity treaty.

It is hard to recognise the country that only three years ago remained defiant and defensive in the face of worldwide censure for its blatant encouragement (and financial incentives) for the burning down of its forests in the name of development.

Part of Brazil's new role as defender of the environment emanates from its desire as host country to be seen as successful and its hope of being rewarded with the seat of one of the new commissions which may be created as a result of the summit.

As the fifth largest country in the world it is also eager to make its presence more felt on the world stage.

This has involved Brazil making compromises over the conference treaties which often



Collor: cut deforestation by half

collaborate would not otherwise have been considered. Its past sensitivity on environmental issues, particularly as the home of the world's largest rainforest and biggest store of biodiversity, could have easily led it instead to play a position as hardline as that taken by Malaysia, which trumps its unfeigned right to dispose of its resources at its sees fit.

Despite Brazil's considerable poverty (40m people live below the poverty line) President Fernando Collor has made environment a priority issue since taking office two years ago and fully endorses the concept of sustainable development.

In his opening speech yesterday he said: "I belong to the generation that launched the first cry of warning against a mode of growth that was leading blindly to the extinction of life on Earth."

It is not just rhetoric. Partly by abolishing subsidies Brazil has reduced annual deforestation by half since 1988, causing a 1 per cent reduction in total global emissions. Mr Jose Goldemberg, the environment minister, boasts: "This is the only effective action taken anywhere in the world to cut down emissions."

Mr Collor is even seriously looking at environmental and economic zoning of the Amazon to protect threatened species, and has demarcated large areas as Indian reservations, including one the size of Portugal for the 9,000 remaining Yanomamis.

It is still easy to criticise Brazil on the environmental front for the widespread logging and informal goldmining occurring in the Amazon, but its efforts to make the summit a success should certainly help it restore some green credentials.

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But last taxi drivers feel

Further rise in orders indicates US recovery

By George Graham
in Washington

NEW orders for US manufactured goods continued to rise in April, adding to evidence of a distinct but still restrained recovery in economic activity.

The Commerce Department said new orders rose by \$24bn or 1 per cent, the fourth consecutive monthly increase. An increase of 0.7 per cent in orders for non-durable goods added to the 1.3 per cent rise in durable goods orders already reported.

Shipments of manufactured goods rose by 0.2 per cent, with higher non-durable deliveries offsetting a decline in shipments of durable goods.

Economists said the statistics confirmed previous indications of some form of economic recovery, but shed little additional light on its strength.

Menem tries to break logjam over oil sale and pensions

By John Barham
in Buenos Aires

PRESIDENT Carlos Menem of Argentina has resorted to emotional blackmail so as to shame legislators into passing a government bill stuck in Congress for over six months.

In a surprise national television address late on Tuesday, Mr Menem promised to award a long-delayed increase in benefits for 3m old-age pensioners if the Senate were to pass a bill allowing the government to privatise Yacimientos Petrolíferos Fiscales, the national oil company. It has been before the Senate since November.

Defence orders also climbed sharply, but orders in this sector often vary wildly from month to month.

Orders for non-ferrous primary metals, electrical transmission and distribution equipment, electronic components and measuring and controlling devices all showed strong gains in April, the department said.

Senators are alsoлагting for a softer government line over imposing tough economic reforms on the country's 24 provinces.

The government is under permanent pressure from militant pensioners to increase their monthly benefit, equivalent to \$150. Argentina has one of South America's largest contingents of old people and spends \$10bn a year (over 7 per cent of GDP) on pensions. However, benefits are lower than those stipulated by law.

Pensioners are entitled to benefits equivalent to 82 per cent of their final wage. However, the bankrupt state pension fund was unable to match this and has built up a \$10bn "debt" to pensioners. The government has cleared \$7bn of that by issuing bonds, but it must recapitalise the pension scheme to which employees would contribute 11 per cent of their incomes.

Sale of YPF would yield some \$4bn-\$5bn over the next three years and Mr Menem promises that the money would be channelled to the pension fund. The sale would be the crowning glory of the government's privatisation programme. Mr Menem plans to sell all federal companies, except YPF, by the end of the year.

However, his challenge to Congress has not impressed the pensioners' leaders, who denounced his play as a cynical manoeuvre. Opposition members of Congress dismissed it as "dictatorial".

Mr Menem also demanded that Congress approve unusual a draft social security reform package. This would reshape the tax structure and create compulsory private schemes to which employees would contribute 11 per cent of their incomes.

Nafta deal likely soon, says Salinas

By Edward Mortimer and
Damian Fraser in Mexico City

PRESIDENT Carlos Salinas de Gortari of Mexico says the North American free trade agreement (Nafta) talks could be over within weeks, and he sees no big stumbling block to reaching an accord.

He said in an interview that serious issues remained to be resolved, including rules of origin that determine the minimum amount of regional content for goods to be eligible for free trade, tariff reductions, rules governing foreign investment, and agriculture. "Some

of these issues are practically over," he added. "Some require additional steps."

The president made a plea for European investment, suggesting that "those who invest in Mexico will have a better chance to participate in this huge regional market".

Mr Salinas, who will visit the UK, France, Spain and Hungary in July, added: "We would like to have a strong commercial agreement with the European Community within the framework of the General Agreement on Tariffs and Trade."

The president hinted at his

urging that more power be given to the General Assembly and that the veto power of the five permanent members of the Security Council be "rethought".

Warming to this theme, he suggested that "it was not easy to have a neighbour in the US". Mexico's improvement of ties with the Washington during his presidency was a "strategic decision". By getting a better relationship with the US we will be in a better position to compete with other regions in the world, and improve our relations with them as well".

Mr Salinas called for a reform of the United Nations,



Salinas: 'Some issues are practically over'

Given the choice, most of the electorate would not vote for the parties' nominees

Mr Perot to either Mr Bush or Mr Clinton.

A Washington Post analysis found Mr Perot's support overwhelmingly white, predominantly male, and significantly older than the average age of the country. Primary voters tend to be the most politically committed, whereas Mr Perot's appeal is among the disaffected. Add them to his putative total and his current strength becomes truly significant.

The only offsetting finding of the exit polls was that his "unfavourable" ratings rose, mostly among Democrats, perhaps a fragmentary sign that scrutiny of the man himself is beginning to take a toll.

Over at the White House, President George Bush might have been excused for enjoying similar satisfaction, having pulled off a complete sweep of all the Republican primaries from New Hampshire onwards. Pat Buchanan's last stand in California — which he had promised, recalling the civil war to make a battle worthy of Antietam for the hearts and minds of the party — had predictably fizzled.

But Mr Bush had to suffer another distraction yesterday morning when Ms Sherrie Rollins announced she was resigning her White House communications post. Though she did not say so, this is presumed to be because her husband, Ed Rollins, a veteran Republican campaign strategist, is being courted by Mr Perot.

Beyond this particular, every headline, every newscast and every pundit yesterday morning reached the same conclusion: that the real winner from California to New Jersey on Tuesday was the man who was not running. It was, as R W Apple put it in the New York Times, "another in a series of shouts of dissatisfaction from an electorate that has been sounding off against politics as usual, state by state, since the New Hampshire primary began the political year in February".

And there, grinning broadly in many a television interview was Mr Perot himself, chattering merrily about the will of the people, flatly refusing to answer any questions of substance and blithely accusing the Republican party of practising "saturation bombing with dirty tricks" against him.

The evidence for the universal conclusion was not to be found in the ballot papers of the six states, most of which made write-in voting difficult, but in the ubiquitous exit polls. Almost everywhere, with the exception of Republican voters in Ohio, they found that members of both parties were, given the choice, prefer-

senate

seats in California. Democrats in Iowa selected Jean Lloyd-Jones over another woman as their Senate candidate. With many other local primaries still to come, this means there will be at least five women competing this year for seats in the Senate, which has two female incumbents.

Ms Feinstein will face the interim Republican incumbent John Seymour in November, while Ms Boxer will be up against Bruce Herschensohn, a very conservative Los Angeles TV commentator. The latter contest is likely to be dominated by the abortion issue.

Maureen Reagan, the former president's daughter, failed to win the Republican nomination for a congressional district in the Los Angeles suburbs, in spite of campaigning on her behalf by her father. Jane Harman won the Democratic primary and will face Joan Flores in November.

Two black women, Eva Clayton, a Democrat, and Barbara Gore Washington, a Republican, won run-on elections in North Carolina for new congressional districts.

Though some of those victorious yesterday and earlier may lose in the end, it is apparent that women have rediscovered a political voice this year. Working for them, in general, are the abortion issue, with even Republican women critical of the president's pro-life stance, and disgust with the attacks on Anita Hill during the hearings last year into the nomination of Supreme Court Judge Clarence Thomas.

Incumbents generally fared a little better on Tuesday than in earlier primaries. Mary Rose Oakar, an eight-term Democrat from Ohio who had overdrawn her House bank account more than 200 times, survived a challenge, as narrowly, did Congressman Bob McEwen in the same state.

Among issues on the ballot in California, voters' "Buy America" amendment to the city's charter, allowing the city government to prefer California contractors in its procurement orders.

This movement was born last year after a mass transit contract in Japan, though the decision was later reversed. Foreign investment has been actively sought for the reconstruction of Los Angeles after the riots.

Also the city approved new restrictions on the power of the Los Angeles Police Department and its chief, whose conduct over the beating of Rodney King and during the subsequent disturbances has been heavily attacked.

For sail: Maxwell's \$19.7m toy

By Jimmy Burns

IT WAS built as a favourite toy for a brother of arms of Adnan Khashoggi. Then Robert Maxwell acquired it and the yacht became his plaything until his death last November.

Now a glossy 12-page brochure devoted to the Lady Ghislaine is being distributed by international shipbrokers Camper Nicholsons in an attempt to whet the appetite of potential buyers in an unenthusiastic market place. Although ship brokers originally

nally mooted the price of \$24m, Camper Nicholsons, with the agreement of Maxwell administrators Arthur Andersen, have settled for the "negotiable" price of \$19.7m.

The cost of the brochure is being kept secret, in apparent deference to the sensitivities of pensioners who lost money through the Maxwell pension funds.

"Marketing expenses are a complicated arrangement between broker and seller. In this case us and the administrators," said Mr. Nichols.

Baker, Camper Nicholsons' chief London representative.

In its promotional introduction the brochure says the Lady Ghislaine, which was

built by the Dutch Amels ship-

yard, "has it all", adding that

the yacht "is well-known throughout the world".

It is in fact the largest private yacht in the UK after Britannia, the Royal yacht, and My Cell III owned by millionaire Gerald Ronson.

There is no mention in the entire brochure of Robert Maxwell. However, Mr. Baker con-



Floating pleasure dome: the brochure shows the Lady Ghislaine's observation saloon, just off the main saloon

LLOYD'S OF LONDON

Specialist syndicates to face burden of losses

By Richard Lapper

NEARLY HALF the £2bn loss faced by Lloyd's of London in its 1989 underwriting year will be borne by syndicates which specialised in so-called spiral catastrophe reinsurance.

According to the latest forecasts by Chatsset, the company which provides analysis of Lloyd's insurance market.

Spiral business - in which Lloyd's syndicates and companies reinsurance each other's exposure to high level catastrophe risks - is at "the root of the debacle", said Chatsset's Mr Charles Sturge.

Fifteen syndicates, managed by agents such as Gooda Walker, Feltrim, Devonshire and Rose Thomson Young, which account for under 5 per cent of the market's stamp capacity - or capital base - of around £11bn face the worst losses, with a minority of the 31,329 Names underwriting during the year bearing a disproportionate share of the loss.

All this is bound to fuel controversy at Lloyd's, about the market's regulation, and will increase pressure on the Lloyd's Council to bail-out worst hit Names, the individuals whose capital underwrites the market. Outside Names -

those who are not market professionals - are heavily overrepresented by worst performing syndicates which grew very quickly during the mid to late 1980s.

Mr John Rew, co-editor of Chatsset's reports and himself a Name facing heavy losses, said: "There has been a total failure of regulation of the Lloyd's market." He said some Names faced losses which dwarfed the size of their deposits - the funds Names must lodge with their agents when they join the market.

Despite recent increases, the size of the Lloyd's deposit - now equivalent to 30 per cent of the insurance premiums a Name can accept - was "obviously inadequate".

Lloyd's had also failed to ensure that catastrophe syndicates were buying adequate reinsurance.

Chatsset is also gloomy about the future. It is sticking to its forecasts that Lloyd's is en route for losses of £1.15bn in 1990 and £750m in 1991, which Lloyd's reports in 1983 and 1984. The projections were criticised as over-pessimistic by Lloyd's earlier this year.

The company believes a bail-out funded by a levy on all Names will be necessary to

meet losses. "There has to be a considerable sacrifice by the marketplace itself if there is to be a market in 1993," said Mr Rew.

A bail-out alone will not be enough to restore profitability, said Mr Rew, who says as cash flow pressures grow more acute Lloyd's may need credit lines in order to survive.

The Chatsset figures also show the 1989 loss to be heavily concentrated on the marine market, where syndicates specialised in US liability and spiral reinsurance, as well as the bread and butter business of insuring ships, their cargoes and oil rigs.

Marine syndicates look set to be hit heavily by their exposure to US liability risks - such as pollution and asbestos clean-up and asbestos-related diseases - in which claims emerge many years after the original inception of policies.

Three of the 10 largest marine syndicates - Janson Green 822, Secretan 367, and Wellington 448 - have been unable to reach a sufficiently accurate assessment of these so-called long-term risks to be able to close their accounts.

Observer, Page 14
Lex, Page 18

General Electric wins turbine contract

By Paul Beavis,
Aerospace Correspondent

GENERAL Electric of the US has won a contract worth more than \$150m to equip the new Medway electricity generating power plant at the Isle of Grain in Kent, close to the mouth of the River Thames, with gas and steam turbines.

The US company will supply two gas and one steam turbine generator for the 660MW plant owned by Medway Power Ltd, a joint venture between two UK regional electricity companies, Seaboard and Southern Electricity, and AES Corporation of the US. The plant is due to start in 1995.

GE said yesterday the Medway contract was the first independent power plant project for the US company in Europe. It was also the first direct sale by GE of its 9F gas turbine, the world's most powerful gas turbine, in Europe, the company said yesterday.

GE together with its international partners claim to be the world leader in gas turbine power generation. But Westinghouse of the US has teamed up this week with Rolls-Royce, the UK aero-engine and industrial power group, to challenge GE's leadership.

Rolls-Royce yesterday announced its first order for a new environmentally friendly combustion system for the industrial derivative of its RB211 jet engine from the US pipeline operator Pacific Gas.

The US company has ordered three of the new systems for RB211 engines being installed in Idaho and Washington, planned to enter service in 1994.

Isle of Man aims to attract more overseas companies

By Sue Stuart

THE ISLE OF Man is planning to reform the taxation of companies owned by non-residents which conduct business outside the island, in an attempt to attract international companies.

Currently, about 4,000 companies are registered on the island as exempt companies - they are owned and carry on business outside the island - are not taxed on profits and pay an annual fee of £250. No island resident may have a shareholding in such a company, but each must have a Manx-resident director and company secretary.

The new category of international companies will pay a minimum tax charge equivalent to the current annual fee.

There will be the flexibility to have a specific rate of tax applied, up to 20 per cent, which the island's authorities say may be more appropriate for an international corporation with a global tax policy.

The new legislation links with a reduction, announced in April, in maximum capital duty from £50,000 to £5,000. The new measures will be contained in an International Companies Bill.

City market rigging case folds

By Raymond Hughes

ANOTHER City of London prosecution collapsed yesterday when Mr Peter Marks, a director of stockbrokers Branson & Gotthard, was cleared of attempted market rigging on the directions of a judge.

Mr Marks pleaded not guilty to a charge of making a misleading, false or deceptive

statement to induce share dealing. The prosecution alleged that Mr Marks told Mr Timothy Medland, then head of UK equity trading at Goldman Sachs, the US investment bank, that Maxwell Communications Corporation would be filing for bankruptcy that day - knowing it was untrue.

The judge said: "But Mr Medland's evidence was that what

was said to him was either 'I' or 'We believe that Maxwell will be filing for bankruptcy today.' That is an entirely different statement," the judge said.

Mr Marks' solicitor, said everyone working in the Stock Exchange would be relieved to know that "a conversation of this kind is not a criminal offence."

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NEWS: UK

Pay deals cut back for relocation in Europe

By Michael Smith, Labour Correspondent

UK COMPANIES are implementing significant cuts in the pay packages they offer to personnel transferred to jobs in continental Europe, according to a survey by the Confederation of British Industry (CBI).

Expatriates will no longer be able to gain "windfalls" by banking all or most of their salaries while benefiting from generous allowances or incentive payments.

Most will be offered transfers on terms matching those applying to locally recruited staff in the countries to which they are sent, with temporary allowances occasionally given to cover local housing costs, and children's education.

The research, by the CBI and Mercer Fraser, the consultant, is based on a survey of nearly 200 companies, half with a turnover of £200m or more, and half employing over 2,000 people worldwide.

Organisations cited competition, cost containment and the requirement for equity in the workplace as the most pressing reasons for reconsidering the remuneration of expatriates in Europe.

Foreign service premiums, included in the traditional packages as an incentive for working abroad, were considered no longer applicable to Europe.

The majority of organisations provided some sort of assistance with housing needs of transferees.

Many, however, were considering moving away from this system because of its cost and because typical expatriate housing was out of line with that of the transferees' local peers. But companies regarded education assistance for children of employees as sacrosanct.

Miss Sue Shortland, Head of the CBI's Relocation Group, said: "With the advent of the single European market, a progressive company will be looking to see how far its salaries can be harmonised across the Community."

SECURITIES AND INVESTMENTS BOARD

Splits hamper financial controls

By Norma Cohen, Investments Correspondent

THE regulatory structure for Britain's financial services industry is too fragmented and undermines its effectiveness, said Sir David Walker, outgoing chairman of the Securities and Investments Board (SIB), the City's chief watchdog.

Sir David, in remarks contained in the SIB's annual review for the 1991/92 year, called for a government review of the current regulatory structure.

"It is doubtful whether the present system of fragmentation of responsibilities would be built in if the system were now being designed afresh, and I believe that present arrangements for regulation of market-related problems merit early review," Sir David said. In particular, he singled out difficulties in investigating market manipulation or insider trading in securities markets by individuals or entities not covered by the Financial Services Act as areas where the oversight of several bodies complicated investigation.

Besides the SIB, responsibility for those areas falls to the Treasury, the Department of Trade and Industry, the Bank of England and the Stock

Exchange. The SIB has previously found its investigations slowed down by the need to keep all supervisory bodies informed on each new development and seek their views about how to proceed. This procedure has slowed down investigations and prevented the SIB from acting more swiftly and conclusively, Sir David is said to believe.

"That this system works as well as it does in these respects reflects good working relations among the individual regulators concerned," Sir David said.

While Sir David did not specify any particular investigation which had been hampered by regulatory fragmentation, he noted that the prosecution of the Blue Arrow and Guinness affairs and the investigation into the collapse of Mr Robert Maxwell's empire all involved oversight by various regulatory bodies.

On other matters, Sir David

noted that public expectations about the standards to be expected of financial services regulation have been rising, possibly causing investors to relax their caution and rely too heavily on government to protect them.

"Regulation is designed to set a framework for the raising of standards and for ensuring their compliance but it cannot guarantee them or substitute altogether for the application of good sense," he said.

Total complaints to the OFT

were 750,000, eight per cent up

in 1990. There was a particu-

larly steep increase in the

numbers of complaints about

financial services, especially

about banks and estate agents.

More than 4,000 complaints

were received about estate agents, 63

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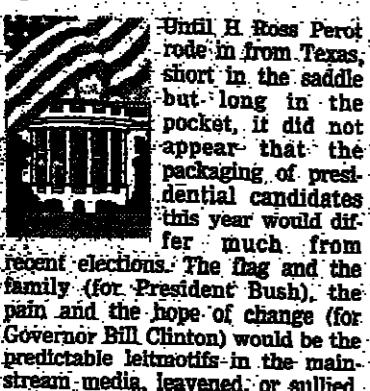
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MANAGEMENT: MARKETING AND ADVERTISING

The slick style with which H Ross Perot is packaging his bid for the White House is making other candidates rethink strategies. Jurek Martin reports

A Texan's radical cheek



Until H. Ross Perot rode in from Texas, short in the saddle but long in the pocket, it did not appear that the packaging of presidential candidates this year would differ much from recent elections. The flag and the family (for President Bush), the pain and the hope of change (for Governor Bill Clinton) would be the predictable leitmotifs in the mainstream media, leavened, or sullied, by the usual dose of negative political advertising.

Now, win, lose or draw, Perot may be in the process of changing that calculation. His wealth may be no more than an equalising factor, though one not enjoyed by previous independent candidates. But it is his unconventional approach to the media in its twin role as a conveyor of information and image which threatens to stand accepted wisdom as much on its head as did the Nixon campaign of 1968, so expertly chronicled in Joe McGinniss's book, *Selling of the President*.

The Perot approach runs on two tracks. The first is to treat the establishment media as precisely that – part of that same establishment which he says is running the country into the sand. Symptomatic of this was that he chose to

announce his interest in the presidency on a television talk show, and has spent most of his time since what might be described as "celebrity" programmes which tend to be stronger on style than substance. This genre, he has said, is what "the people" now tune in to.

The second stems from his understanding that this is now an electronically wired country, no longer so reliant for communication and information on conventional newspapers, TV and radio. His is a world of massive phone banks, electronic "town meetings" and tele-conferences, where different and distant parts of the country can be hooked into one network to receive the message and, as in the ubiquitous talk shows, vent the complaints.

Typical was last Friday's political "event", which featured a live address by Perot – and subsequently "two-way audio interaction" – from Orlando, Florida, to audiences in the capitals of five other far flung states – Ohio, Alabama, Kansas, Wyoming, and Idaho. The most that even a mobile conventional candidate might manage in the space of a single day would be airport rallies, and local "soundbite" news coverage, from three of the six places at best; and the cost of the chartered jet alone might well exceed that of Perot's electronic network.

There is a word for this bypassing of the accepted means of political

communication; it is teipopulism, a variant on a political tradition as old as the country itself. In his way, Ronald Reagan was a teipopulist president, preferring to use his office as a "bully pulpit" to go over the heads of the body politic. But his was of a less electronic kind, beyond the use of the Autocue. His principal approach was to charm the pants off the established media, in order to get his message over.

Perot has leaped beyond this by ignoring both. He allows the traditional political media to ask its traditional political questions.

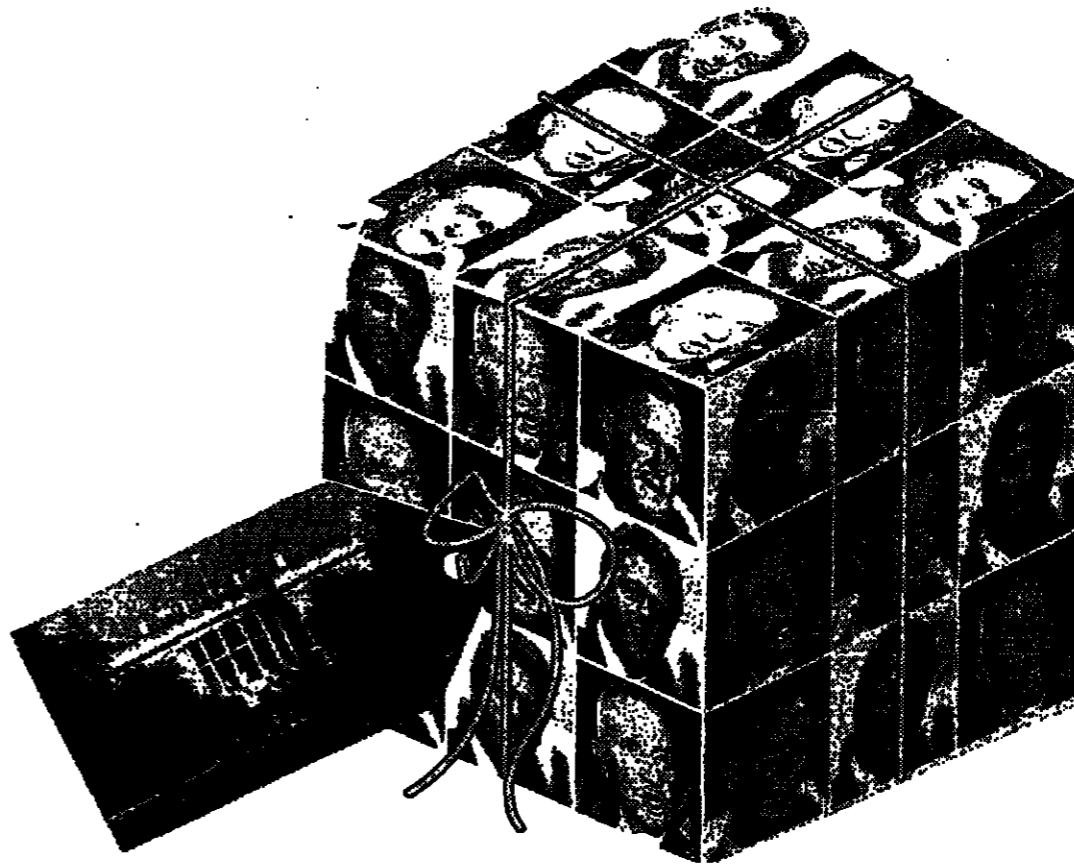
But he considers himself under no obligation to reply as others might because he has established, as he would have it, his own independent means of communication. "I'm not sure," he has said, "how much people read any more. What happens on TV is what really impacts on people." And TV, with the proliferation of cable, is not what it was in the age of domination by the three commercial networks.

He is also, by trade, a master salesman who understands that products and people need the right image, for which he is prepared to pay. Though he says he is not going to hang around "having my nose powdered," his press secretary says media buyers and other expertise will be contracted for in due course.

For the moment, he recommends that those who want to know more about him read *Wings of Eagles* by Ken Follett, the "fictional" account of the rescue of two of his employees from a Tehran jail in 1979 which casts Perot in heroic mould. But it has emerged that he had editorial control over the book. It will be interesting to see if a new "biography" of Perot, promised by Random House for July publication, carries similar conditions.

The problem for Bush and Clinton is whether to fight fire with fire, or, if not, how to deflate the Perot bubble. Clinton has begun to experiment with electronic hook-ups which play to his policy-oriented strengths and had previously exposed himself to some of the television programmes which Perot has subsequently adopted, though mostly to rebut charges about his marriage and sex life. Bush still insists that "I won't go on *Phil Donahue*" – the daytime programme for housewives.

Instead, the president has reached into Madison Avenue with the conventional recruitment of Martin Puris, of Ammirati & Puris, and Clayton Wilhite, of D'Arcy, Masius, Benton and Bowles, to devise new and less stodgy advertising and media strategies. A Bush commercial reminded that Patrick Buchanan, the "America first" polemicist, drove a Mercedes. This countered a



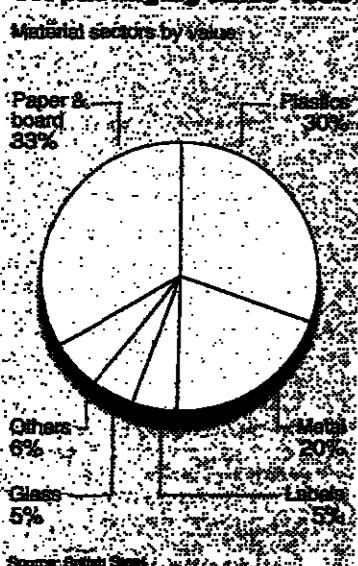
Buchanan commercial in Georgia implying that Bush was soft on pornography and gays; a Clinton commercial in Florida, with its large retired Jewish population, implied that Paul Tsongas was anti-Israeli, while Jerry Brown's advertising came close to implying that Clinton ordered up a cull of blue collar workers in Arkansas every Wednesday.

It has long been assumed that Republican strategists have been

collecting material on the private life of Clinton and the outlines of skeletons in the closet of Ross Perot, the ruthless tycoon, have already been unearthed. Perot himself has a penchant for ordering up private investigations of those he dislikes, too.

It could get real dirty. Or, then again, Perot may fade – but not before bringing about a sea change in the marketing of presidential candidates.

UK packaging sales 1990



Clash of steel as beer can battle is joined

Gary Mead looks at moves to woo designers away from aluminium

British Steel's tin plate division has just paid £18,000 for 150 empty cans of non-existent, fictitious beer. Everyone knows that premium lagers are absurdly expensive, but surely £106 a can is just a little extravagant?

British Steel shareholders can relax; their money is not being wasted but invested in a project which could well turn out to be a clever marketing investment in steel's battle with aluminium manufacturers over who supplies the metal for the 7bn beer and beverage cans sold annually in the UK.

This week, British Steel's tin plate division is taking a stall at

the international packaging exhibition – Pakex '92 – at the National Exhibition Centre in Birmingham. The hope is that the collection of fake beer cans – with invented names like "Old Guinea Stout" – will persuade packagers that a combination of technical innovation and design work means that steel meets their requirements.

Though empty, the cans were neither cheap nor easy to produce. Lewis Moberly, the London designers, took on the commission a year ago. The brief was to come up with designs which would display a new tin plate steel to the best visual effect. British Steel is now pushing

ahead a marketing drive which uses Moberly's beer-can designs as examples of what can be done with the new type of tin plate.

While most food cans around the world are made of steel, there is an international battle between steel and aluminium for the important beer and beverage sector. In the UK this market is divided almost equally between steel and aluminium. In Germany and Holland, steel has about 90 per cent of the market but if you buy a canned drink in the US, it is almost certainly going to be in aluminium.

British Steel now regards itself

as competing in an international market and its drive to gain market share is both technical and marketing driven.

On the technical side, British Steel's research and development arm has reduced the weight of the average steel can by 53 per cent since 1968. David Jones, research and development manager at the tin plate division, says: "We think that aluminium has now reached its weight reduction limit, whereas we believe we can reduce the weight of a 33cl steel can by another 33 per cent in a fairly short time, which means that steel will become very competitive."

Removing one of the main com-

petitive advantages of aluminium – low weight – without sacrificing the greatest asset of steel – its strength – will give vital marketing advantages.

But as the two metals close the weight gap, the competition focuses on less tangible areas, such as appearance and design qualities.

Jones says: "We are not just marketing tin plate but marketing tin plate as a finished product."

Julie Bell, in charge of the tin plate division's marketing development, picked up from brewers that their marketing managers had hit on a more metallic look as a means of attracting supermarket shoppers

to high premium beers. "The premium perception is actually for a metallic look. It was using the look of the metal itself in the design. If you look along the shelves, the majority of the premium beers show a lot more metal on the can."

Given that aluminium has a naturally brighter appearance than tin plate, British Steel risked losing out on the high premium beer canning market.

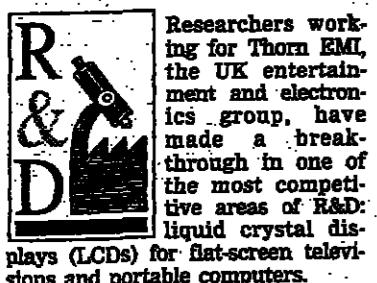
Consequently, it has been working to develop a new and brighter look to its tin plate steel. It now manufactures what it calls a "bright" tin plated steel, with a great shininess as aluminium.

The bright tin plate gave Moberly's designers something new to work on, to demonstrate to both brewers and other designers that there is an alternative to aluminium even if they want to go for a sparkling metallic look.

TECHNOLOGY

A licence to print money

Clive Cookson finds out why selling research can be as profitable as exploiting the inventions in-house



Researchers working for Thorn EMI, the UK entertainment and electronics group, have made a breakthrough in one of the most competitive areas of R&D: liquid crystal displays (LCDs) for flat-screen televisions and portable computers.

That is a notable technical achievement in a field dominated by Japanese companies (which between them spend an estimated £1bn a year on LCD development).

But it is more remarkable still that a company which makes neither TVs nor computer displays – and has no intention of doing so in future – should have invested several million pounds over the last few years in LCD research.

Thorn has just signed the first licensing agreement with a Japanese electronics manufacturer to commercialise its new type of ferroelectric LCD, and the UK company hopes that royalties from that and other licensing deals will repay its research investment.

The LCD programme is one example of the way Thorn has managed to maintain the scientific and technical strength of its Central Research Laboratories (CRL) in Hayes, west of London, while the company has transformed itself from being primarily a high-technology electronics manufacturer 10 years ago to primarily an entertainment and leisure company today.

Ken Gray, technical director, joined Thorn in 1984 from the government's Royal Signals and Radar Establishment. The period since then has been "one of the most remarkable periods of radical change imaginable for any company," he says.

Clive Cookson, chief executive, has disposed of many of the technology-based manufacturing businesses, including Ferguson televisions in 1987, and he says any of the remaining businesses apart from music and rental – now the two core areas – might be sold too if Thorn received a suitable offer.

Such a transformation could have

amazing loss accounts this year. "It's demonstrating that R&D can be looked upon as an activity like any other in a commercial organisation," Gray says.

CRL is budgeting for an income of £11.5m in 1992-93. Only 48 per cent of this comes directly from Thorn businesses; 21 per cent comes from external grants or contracts and 31 per cent from royalties paid by other companies exploiting CRL research under licence. The broad areas of technology covered are electronics, computing optics and new materials.

"We do a lot of radical research, which means taking a big step into a new area," Gray says. This commitment to radical – and therefore inevitably speculative – research distinguishes CRL from other contract research organisations.

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Clear about liquid crystal

The LCD project started in 1984, with the long-term goal of producing flat screens for high-definition televisions to be manufactured by Ferguson. It received a boost with funding from the UK government's Alvey and Jeros research programmes from 1988.

When Thorn sold Ferguson to Thomson of France in 1987, "its home within the company disappeared but a clear decision was taken that this was a very valuable development and CRL would continue to invest to take it to the point of licensing," says Ashok Vaidya, CRL commercial manager.

Thorn has concentrated on a type of display called digital ferroelectric liquid crystal (FLCD) which has largely been ignored by the Japanese electronics industry

with the exception of Canon. It has many theoretical advantages over the thin film transistor (TFT) technology favoured by the majority – simpler, cheaper and faster to respond to electrical impulses – but it has been difficult to develop as a practical screen because it is sensitive to shocks.

The FLCD demonstrator built by CRL is based on the VGA graphics standard for up-market portable computers. It shows good colour picture quality and a wide angle of view. Above all, it is rugged and durable – a drawback of other FLCD systems has been their tendency to fail if knocked.

Thorn has just signed its first FLCD licensing agreement with a large Japanese electronics manufacturer and is working to secure further licensees".

CC

As Vaidya concedes, it has been difficult to persuade companies to take up FLCD when most of the industry is so committed to developing TFT technology.

Another problem is that Thorn has no FLCD production line to show potential licensees who have doubts about its suitability as a technology for mass-production.

Even so, CRL is continuing to develop FLCD because Thorn researchers are convinced that it has the best long-term potential of all display systems.

"We're concentrating on taking the technology leaps, rather than grinding through the production engineering work, which is best done by manufacturers," Vaidya, CRL commercial manager.

Thorn is working on several applications in this fashionable area of research, using computers to find patterns or classify data in a way that resembles a simple model of the brain (see story on right).

On the financial side, CRL has developed a network that can read the numbers printed on the bottom of cheques in order to verify that customers have enough money in their account to cover the transaction.

Neural networks – computers that mimic the functions of the human brain – have long been the subject of learned papers and scientific experiments. Bringing neural technology out of the laboratory and into the commercial world has proved almost as big a challenge as creating a "thinking machine".

Synaptics, a Silicon Valley pioneer in the field of neural network chips, has developed the first commercial application of its futuristic technology: an electronic "retina" that can read the numbers printed on the bottom of cheques in order to verify that customers have enough money in their account to cover the transaction.

According to Faggion, Synaptics' chief executive, the cheque reader is just the beginning. "The neural chip represents a tiny fraction of what we'll eventually be able to do with neural networks. As neural technology evolves and becomes more generally available, the applications expand until the imagination becomes the only limit."

The same electronic vision technology used in the cheque reader might also be used to recognise handwriting or thumbprints, or to detect counterfeit money. With these types of "perceptive" chips, any type of pattern recognition, whether it be identifying documents or graphical images, can be implemented faster and more accurately than with conventional computers.

Speech recognition, in which neural network chips mimic human hearing functions, and robotics, where the chips control sensory motor functions,

Blank cheque for the thinking chip

By Louise Kehoe

Synaptics, a Silicon Valley pioneer in the field of neural network chips, has developed the first commercial application of its futuristic technology: an electronic "retina" that can read the numbers printed on the bottom of cheques in order to verify that customers have enough money in their account to cover the transaction.

Neural networks – computers that mimic the functions of the human brain – have long been the subject of learned papers and scientific experiments. Bringing neural technology out of the laboratory and into the commercial world has proved almost as big a challenge as creating a "thinking machine".

Synaptics was founded in 1986 by two authorities on chip design: Carver Mead, a professor at the California Institute of Technology, and Federico Faggion, who designed the first microprocessor.

In collaboration with VeriFone, a leading supplier of transaction automation systems used to verify credit and debit cards, Synaptics has designed a chip for an automatic cheque reader which speeds up transactions by improving accuracy.

The device can instantly recognise the Magnetic Ink Character Recognition (MICR) symbols printed at the bottom of cheques. In theory, this line of digits is supposed to adhere to standards that make it readable by less sophisticated magnetic systems. In reality, however, cheque printers do not always live up to precise specifications.

Ink density and printing pressure create wide variations, and the alignment of the paper may also be imperfect. People can still read them, but machines cannot.

Typical cheque reader systems, used by financial institutions, cost as much as 100 times more and score about 90 per cent accuracy. They require a cheque to be passed

carefully through the system at a pre-determined speed and angle by a motorised system. In contrast, the neural system can be used at the point of sale, enabling customers or sales clerks to swipe a cheque through the reader and still achieve accuracy of 99.6 per cent, according to tests conducted by independent researchers SRI International.

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Speech recognition, in which neural network chips mimic human hearing functions, and robotics, where the chips control sensory motor functions, are likely applications in the long term. In the shorter term, VeriFone hopes to use the neural chip as the basis of a cash recognition system which can read bank notes. This will reduce mistakes at the point of sale and help to eliminate pilfering by keeping track of the amount of money that has changed hands.

While pushing forward the frontiers of computer science, Synaptics' founders do not expect to displace conventional digital devices. Instead, they see "intuitive" computers being coupled with the high-speed processing power of "logical" computers to capture the best of both worlds.

Advance payment bond binds insurer

THE MERCERS COMPANY v
NEW HAMPSHIRE
INSURANCE CO
Court of Appeal
(Lord Justice Parker,
Lord Justice Nolan and
Lord Justice Scott):
May 12 1992

A NON-REPUDIATORY and unsubstantial breach of a building contract by the employers does not wholly or partly discharge a surety from his joint and several liability under an advance payment bond to repay the employers unearned advance payments made by them to the contractor.

The Court of Appeal so held when allowing an appeal by the plaintiffs, the Wardens and Commonalty of the Mystery of Mercers of the City of London, from Mr Justice Phillips's decision that the defendant, the New Hampshire Insurance Company, was not liable for monies allegedly due to the Mercers under a bond.

LORD JUSTICE PARKER said Mercers claimed against New Hampshire for monies allegedly due under an advance payment bond.

The bond related to an advance payment of £4.5m made by Mercers to Rush & Tompkins Ltd in respect of a building contract for works to be carried out by Rush & Tompkins for £5m.

The contract provided for Mercers to give possession of the site in mid-May 1989, but the date could not be determined until about the end of June.

Possession was not given until July 24.

From July 24 Rush & Tompkins proceeded with the works. On April 26 1990 it went into receivership and the contract was automatically terminated.

At that time only 5m of the advance payment had been applied. On June 29 Mr Justice Hobhouse granted an application by Mercers for interim payment by New Hampshire. The payment was made and the action proceeded to trial.

On January 13 1991 Mr Justice Phillips held that New Hampshire was under no liability under the bond. He dismissed the claim and ordered repayment of the interim payment. On March 21 he held that interest should be paid for

the period in which Mercers had use of the money.

New Hampshire appealed against Mr Justice Hobhouse's order for interim payment. Mercers appealed against Mr Justice Phillips's judgment on liability and interest.

New Hampshire's contention that it was under no liability rested solely on the fact that Mercers failed to give possession of the site in mid-May or within six weeks.

The first issue was as to the nature of the bond - whether it was a guarantee, and if so, of what. That depended on its construction.

Under the bond Rush & Tompkins as "principal", and New Hampshire as "surety", were bound "jointly and severally" to Mercers for £4.5m.

The bond recited that it was given "to save" Mercers "against any and all losses", which might result from Rush & Tompkins's failure "to faithfully employ for the purpose of the contract and liquidate... all or any portion of the advance payments".

New Hampshire contended that the bond on its true construction constituted a guarantee of performance of the contract, and that the terms of the contract were embodied in the bond by reference.

Mercers contended that the bond was simply a promise to pay a specific sum on a contingency which had happened.

The description of Rush & Tompkins as principal and New Hampshire as surety was consistent with a guarantee, but was followed by a joint and several promise to pay.

That was not consistent with an ordinary guarantee, where the creditor would have a cause of action against the principal debtor for the debt, and a separate cause of action against the guarantor under the contract of guarantee.

Nothing in the document could be construed as a performance guarantee.

It's plain purpose was to ensure that if Rush & Tompkins did not earn the amount of the advance payment, both Rush & Tompkins and New Hampshire should be jointly and severally liable to Mercers for the balance.

New Hampshire's suretyship consisted in no more than making itself jointly and severally liable for unearned balance.

The contention that the bond was a performance guarantee was rejected.

Was it a guarantee of Rush & Tompkins's liability to repair unearned balance. Mercers appealed against Mr Justice Phillips's judgment on liability and interest.

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UK advice on US corporate governance

Jonathan Charkham, an adviser to the Governor of the Bank of England, is underlining his reputation as one of the world's leading experts on corporate governance by being appointed the first foreigner on a US presidential committee examining the subject.

Charkham, 61, is one of 24 members of the newly-established subcouncil on Corporate Governance and Financial Markets chaired by Edward Regan, comptroller of the state of New York. It is one of eight subcouncils of the President's Competitiveness Policy Council, which advises the President and Congress on issues affecting the competitiveness of US industry.

The Corporate Governance

subcouncil will "study if, and to what extent our current system of corporate governance and the nature of financial markets constrain US corporations' ability to fully realise their strategic plans and to compete in world markets".

Carolyn Brancato, executive director of Columbia Law School's Institutional Investor project, has been appointed staff director of the new subcouncil which will meet three times. Its recommendations will be included in the second annual report of the Competitiveness Council.

Charkham, who has just finished a paper on corporate governance in the US, is already a member of Columbia's Institutional Investor project advisory board and has come to know

many of the figures involved in the US debate. Other members of the subcouncil include the New York Stock Exchange's William Donaldson, Martin Lipton, a lawyer who made his

name in some of the fiercest takeover battles in recent history, John Neff of Wellington Management, and Richard Breeden of the Securities and Exchange Commission.

The new council has a much wider remit than Sir Adrian Cadbury's committee on corporate governance in the UK. In addition to the traditional questions about the relationships between directors and managers it will also study "to what extent rapid turnover in securities markets, use of new investment instruments such as derivatives, and heightened attention to quarterly financial statements cause corporate management to function with less than optimal time horizons".

Electronic switches

■ Angela Bottomley is promoted to md of THE SOFTWARE PARTNERSHIP'S ep/Financial Solutions division.

■ Geoff Ballard has been promoted to director of international business expansion at AEA TECHNOLOGY.

■ Bryan Black (above left) has been appointed md for the UK of PILOT EXECUTIVE SOFTWARE, the US company which bought Thorn EMI Computer Software this year.

■ Barry Russell, formerly service and distribution director at SAMSUNG ELECTRONICS (UK), has been promoted to operations director - Europe. Brinert Radal-Varda (above right) has been promoted to financial director and head of personnel and administration of Samsung Electronics (UK).

■ Niall Litchfield has been promoted to vice-president marketing for NOKIA MOBILE PHONES worldwide.

■ Nick White has been promoted to marketing director for software products of PRIME COMPUTER SYSTEMS with worldwide responsibility and will be based in Camberley.

■ Sadayoshi Mikuni has been appointed chairman and md of SHARP ELECTRONICS (UK) in place of Tadao Inoue who has been promoted to president of Sharp Electronics (Europe) based in Hamburg.

■ David Pullin has been promoted to software business director, IBM UK.

Sterling stuff



Sterling Publishing, the USM-listed company best known as publishers of Debut's Peerage, has taken on Clare Whitley for the newly

■ Ian Edwards, previously networks director of Datacom, becomes sales director of KODE COMPUTERS.

■ Jeffrey Gill, formerly vice-president - marketing and business development for BT North America, has been appointed chief operating officer of IPC INFORMATION SYSTEMS.

■ Sheldon Prentice, one of a diminishing group of bankers to have stayed the course in the Eurobond market since its early days, has been appointed non-executive chairman of Luthy Baillie Dowsett Pethick & Co, a London-based firm which specialises in trading illiquid Eurobonds. The firm was set up two years ago by four other old hands of the Euromarket, Peter Luthy, Ian Baillie, John Dowsett and Jan Pethick.

■ Prentice left Salomon Brothers last December after a career spanning nearly 20

years. He joined the firm in New York in 1973, then moved to London in 1977, where he ran the new issues business of Salomon Brothers International for close to 15 years, latterly as a managing director of the company.

He was also on the board of the International Primary Markets Association, a trade association for banks and securities firms active as arrangers of Eurobond issues. He succeeds Andrew Large who resigned to take up the chairmanship of the Securities and Investments Board.

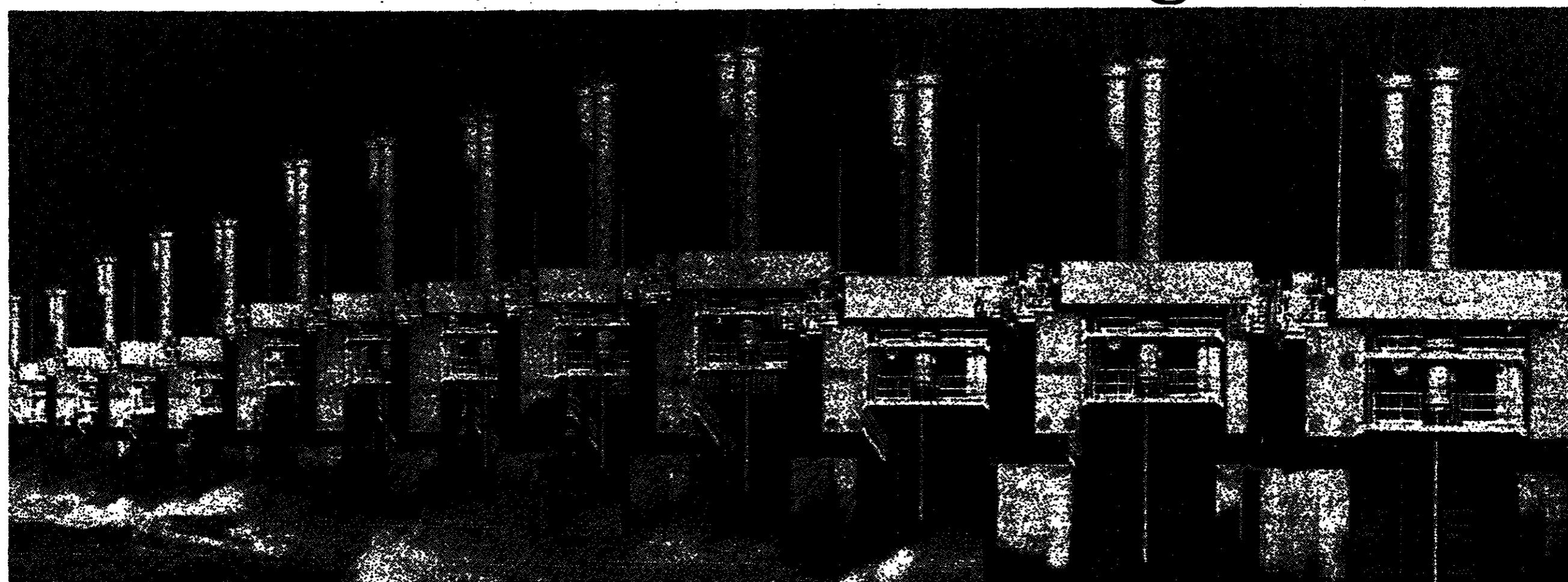
■ Michael Preston, he says that whereas there had always been enough financial expertise on the board until now, "we are strengthening the management team ready for a period of growth and expansion".

While Sterling dipped well into loss last financial year (ending March 31 1991) Summers contends that this year's results, due mid July, will demonstrate it is again "running in the right direction".

Putting a full time finance director on the board is "a positive step, not a defensive one" he makes out.

Of Whitley, he continues: "We think we've found a real nugget. She arrived on Monday and already has her feet well under the table. She is out now travelling around our subsidiaries acquainting herself with the financial controllers."

Mechanical engineering + electronics Mannesmann's decisive edge



Protection at the push of a button:
The hydraulic system from
Mannesmann Rexroth Hydrauline
securely closes the 64 gates of the
Oosterschelde storm-flood barrier
in the Netherlands.
(Photo: Rijkswaterstaat)

Modern technology
tames nature's tempera-
ments, but leaves it
unharmed

The Oosterschelde storm-flood barrier has been purpose-designed to allow the tides to ebb and flow, thus preserving the ecosystem of the sea delta. However, its 64 "normally open" gates - 40 metres wide, up to 12 metres high and weighing 500 tonnes each - will close in an emergency to protect both land and man from the

devastation which a storm's highwaters can bring in their wake. Mannesmann Rexroth, supplier of the remote control hydraulics, guarantees that each and every gate will close completely and immediately. Even in the face of the extreme forces by that once-in-a-lifetime storm tide.

Mannesmann builds plants and machinery, makes systems and components for the automotive industry, manufactures hydraulic, electric and pneumatic drives and controls, develops and supplies measurement, automation and information technology, provides telecommunication services, produces steel tube and pipe, and trades on a worldwide scale. Income from sales earned by its 125,000 employees lies in the region of DM 24 billion.

Mannesmann AG
D-4000 Düsseldorf 1

mannesmann technology

ARTS
GUIDE

OSTERDAM

ARTS

Theatre/Malcolm Rutherford

A Midsummer Night's Dream

There are some greater pleasures in an English summer than watching *A Midsummer Night's Dream* in the Open Air Theatre in Regent's Park, but not many. Even in a summer that promises to be as good as this, it still takes a while to get used to. Strange things fall from the air; the aeroplanes can distract, but within minutes the spell begins to work and, as darkness falls, it is entrancing.

This time last year, it was almost freezing. Blankets and gloves were the order of the day, but it was still worth it. Now the weather is kinder and Ian Talbot's production seems a little gentler than last year's as well. The main change is that Dinsdale Landen has taken over from Roy Hudd as Bottom. I will not say that he is better, but he is certainly different.

Landen is physically a small figure, smaller than the other workers who perform the play of Pyramus and Thisbe. He seems to get by more by charm than pushing. He is not really bally Bottom, just more enthusiastic than the rest and with relatively delicate manners. When he is given the ass's head, his voice changes and becomes distinctly nasal. He seems embarrassed when Titania falls for him, but gradually grows more pompous as in the line "I have a reasonable good ear in music."

The head itself is a delight. The eyes, the eyebrows, the nostrils, the ears all move. And when it comes off, Landen is left to reflect poetically on Bottom's dream. Perhaps because the interpretation is so

Open Air Theatre, Regent's Park
071 933 5756



No bally boy: Dinsdale Landen as Bottom in Regent's Park

Ballet/Clement Crisp

La Fille mal gardée

For two centuries, *La Fille mal gardée* has been one of the happiest and best loved of balletic comedies. It was born in Bordeaux on July 1, 1789, on the eve of the French Revolution. Its choreographer, Dauberval, was a man of rare dramatic abilities who produced ballets in which, he said, "I do not just want to please the eyes. I must interest the heart".

An enchanting pastoral narrative - worthy of Molière - proved irresistible, and has interested hearts ever since. *Fille* was re-staged throughout Europe in the 19th century, revised, altered in step and score, given in theatres grand and modest; and then, for British audiences, gained its ultimate and most adorable form in Ashton's 1960 Ballet.

But what of Dauberval's original? We can hazard guesses at late-18th century technique and staging, but nothing remains (save a fragment of choreography by Gelett in Copenhagen) of the dance or the dance manner that would be finally swept away by the wave of Romanticism. Scholarly reconstruction seeks to turn guesses into some sort of theatrical reality, and if we view such archaeology with the eye of faith and a generous spirit, then the result can be something like. Neither true nor completely (we hope) untrue, the restoration opens a window on to the past. Just so, the version of *Fille* that the Ballet du Rhin has brought to London on the occasion of its first visit...

The company, based in Mulhouse, is directed by Jean-Paul Gravier who, when heading the Ballet de Nantes, invited Ivo Cramer to make a reconstruction of Dauberval's original. *Fille* Cramer is a distinguished Swedish choreographer and scholar, expert in pre-Romantic dance

style. The presence of a Dauberval manuscript in Stockholm (where *Fille* was first seen in 1812) with details of the staging, and Ivo Guest's happy discovery of the original Bordeaux score, provided valuable references for Cramer's production. The result was charming, persuasive, and when Gravier moved to the Ballet du Rhin two years ago, he brought with him



Sandrine Moreau as Lison

this touching piece of balletic history.

And how like - and how unlike - it is to the *Fille* we know with the Royal ballet! The action is exactly similar, with the addition of a final harvest-field divertissement, and there are even fragments of the score which correspond with the Herald

version we know today. Cramer's score has been expertly edited and orchestrated by Charles Farinon, and probably given a good deal more musical dignity than it first knew. How

much is owed to Ivor Guest's discovery we are not told - the programme book could, with advantage, have been more informative - but what we hear is pretty, often elegant, and Herold's borrowings for his version give us a touching link with the ballet's beginnings.

What we see is a dance drama performed with a nice simplicity of manner, in a dance style that stresses quick, light footwork, decorous positions (though a couple of Cramer's lifts seem to me anachronistic), and a freshness and vivacity of manner that wins the heart. Incidents are short-breathed, but choreographic patterns - owing something to social dance forms - are felicitous.

The Ballet du Rhin artists are charmers all, with Sandrine Moreau very pretty as Lison - she looks exactly like one of Frieder Schall's portraits of dancers of this period, found in the Ephrusi-de Rothschild Museum at Cap Ferrat - James Amaz an elegant Colas, and Jean-Paul Gravier an energetic Ragotte, which is Mother Simone's new name.

The ballet has been enchantingly dressed by the film-maker Dominique Delouche, and given suitably straightforward decoration by him, complete with chandeliers on stage to remind us of the correct stage lighting.

The score sounded beguiling, with the Wren orchestra under Stephen Lade. The evening is gentle, and a delight.

The Ballet du Rhin presents *La Fille mal gardée* at Sadler's Wells on June 4, 5, 6, 12, 13; a triple bill of modern work can be seen on June 9-10. The visit is sponsored by the Association Française d'Action Artistique and the Opéra du Rhin.

In Birmingham's Symphony Hall on Tuesday Sviatoslav Richter gave the programme he had cancelled in

Piano recitals/Andrew Clements

Feinberg & Richter

Under its new regime the Institute of Contemporary Arts has restored contemporary music to its programming. The ICA has already this year sheltered a number of short concert series. On Sunday evenings throughout the spring it has been presenting New Musica, a series of piano recitals devised by Adrian Jack, whose original Musica programmes were one of the most valuable and distinctive strands in London's new music in the early 1980s. The reborn series promises to concentrate on those same areas of the repertoire that tend to fall outside the regard of the new-music mainstream, and often features performers whose work remains undervalued in this country.

Last Sunday's recital was given by Alan Feinberg, who made his British debut in Musica in 1985; he has gone to establish himself as one of America's leading proponents of present-day music. In what was easily the most conventional programme of the series Feinberg included two works written for him - Shulamit Ran's 1982 *Verticals*, and Charles Wuorinen's Third Piano Sonata from 1986. Both belong to the brash, noisy school of American piano writing.

For all its technical adroitness Ran's piece was a disappointment, especially from a composer whose works are getting increasing acclaim (including a Pulitzer Prize) in the US; it is heavy on rhetoric and short of distinctive ideas. Wuorinen's sonata too buries most of its substance under a welter of notes. Yet Feinberg plays such music dazzlingly, with fine control and pinpoint articulation; he makes a very persistent advocate. It was surprising, though, that the Ravel and Faure pieces with which he'd begun were made so unprepossessing, monochrome and unidimensional in music that demands much more care, style and fine judgment.

In Birmingham's Symphony Hall on Tuesday Sviatoslav Richter gave the programme he had cancelled in

London nine days earlier: a sequence of Brahms piano pieces was prefaced by some of the most arcane and rarely performed of Bach's early keyboard works. The recital only intermittently reached the heights of Richter's appearance in the Festival Hall last week; at its finest it was magnificent, but in other places textures were smudged and passage work garbled, to the extent that the poise and shape of the music was sometimes under threat.

The Bach toccatas that made up the bulk of the first half are problematic pieces; one of them in D, masquerading as a "Sonata", is very inferior, four-square stuff indeed.

But Richter treated them all with deep seriousness, explosively attacking their bravura elements, colouring the slow sections with grace and charm, if never quite managing to disguise their rougher corners. The approach was far more robust and straightforward than his famous treatment of the Preludes and Fugues; that kind of minutely detailed, rapt intensity might in any case have seemed out of place in a space as large as Symphony Hall.

The proportions of the Brahms performances were never in doubt.

The pieces emerged almost in a single sweep, with only the C major Capriccio from Op. 78 appearing slightly misjudged. The first two Ballades of Op. 10 had vividly dramatic central episodes, the D minor in particular generating a terrifying climax out of virtually nothing; the G minor Rhapsody Op. 79 no. 1 was tautly controlled, every element slotted into its place in the scheme. The final collection of pieces from Op. 118 and Op. 119 appeared to have been planned as a self-contained grouping in itself, alternating extroversion with intensely wrought tragedy. The E flat minor Intermezzo was its highpoint, wandering through its dark harmonic world with the merest glimmerings of light and shade, and a central theme made to heave itself up by its bootstraps.

Cinema/Nigel Andrews

A maze of a movie

The Playboys resembles one of those pocket games where you steer a small silver ball, or several, into the heart of a maze. The silver balls here are stars Albert Finney, Aidan Quinn and Robin Wright, playing a pretty unwed mother and her two suitors in 1950s rural Ireland, and the maze is the film's plot.

Co-written by Kerry Crabbe and Shane (My Left Foot) Connaughton, this contains enough blind alleys and colourful digressions to render the unwary intruder stark staring mad. It would also seem to require a director with more sense of direction than Stephen King's *CyberCod*, was probably written in a screenwriting-simulation seat. In this the writer is swayed about by a whole lot of seeming inspirations only to discover on waking that all that remains in his head is colourful gibberish.

Rush is one of those Hollywood thrillers whose plot the critic can intuit in advance by scanning the list of minor characters in his cast list: "Yellow Rose Waitress", "Wino", "Scooter Trash", "Man In Heart", "Medical Examiner". Ah: must be about petty violence and alcoholic abuse in Texas escalating into death or murder.

Amazing, Holmes. Yes, Watson, but years of schooling in the Virtual Insanity that is cinema teach one, first, that Hollywood does everything by numbers and,

THE PLAYBOYS

Gillies Mackinnon

THE LAWNMOWER MAN

Brett Leonard

RUSH

Lili Fini Zanuck

THE FIVE HEARTBEATS

Robert Townsend

secondly, that it cannot add up. So this tale of two narcotics policepersons (Jason Patric and Jennifer Jason Leigh) who risk addiction by using drugs themselves - to impress the dealers they wish to entrap - moves powerfully through early and middle scenes only to collapse near the end.

The climax has our hero and heroine "hiding" from the villains, after blowing the whistle on them, by spending the night in a lonely, exposed caravan park about a mile from the nearest telephone. Dear me. Are you surprised when Miss Leigh wakes up to find the Chief Baddie's shotgun in her mouth?

Cue screams, blood pellets and homilies over the receding stretcher. Before this, erstwhile producer Lili Fini Zanuck (Driving Miss Daisy) makes a fair fist of her directing debut. She pummels tension into some over-wordy scenes

scripted by Pete Dexter from the bestselling book by narcotics cop and ex-addict Kim Wozencraft

- and she coaxes a beautiful performance from Miss Leigh. This pudgy-pretty actress, recently memorable as the live-in lover of a psychopath (Miami Vice), deftly suggests the quiet birthpangs of panic. Watch her face in one scene as masquerade changes to reality and she watches her partner forced to inject real heroin.

Robert Townsend's *The Five Heartbeats* is another harbinger of the summer silly season. Subject: the rise and disintegration of a black rock group. Time: 1980s. Intellectual level: the same as that of last week's *The Mambo Kings*.

But where that had style and *Amélie Assante*, this has schmaltz and five black actors going OTT. The perky wit that marked Townsend's first feature *Hollywood Shuffle* is replaced by a game of Guess The Next Cliché. Will it be the lead vocalist who falls horribly apart on stage? Or the final reunion in which the band forgets its differences and sings its heart out, oblivious to the scuffle in the cinema auditorium as spectators compete to be first through the exit door.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw 19.30 John Eliot Gardiner conducts the English Baroque Soloists and Monteverdi Choir in a concert performance of *Così fan tutte*. Tomorrow: Nikolaus Harnoncourt conducts Schubert, with Dietrich Fischer-Dieskau. Sat: Edouard de Waart conducts a concert performance of Schreker's *Der Schatzgräber* (6718 345). Muziektheater 19.30 Niklaus Harnoncourt conducts Alfred Kirchner's production of *Don Giovanni*, with William Shimell and Gilles Cachemaille, also Sat. Tomorrow and Sun: Nederlands Dans Theater (6255 455). Beurs van Berlage 20.15 Lev Markiz conducts Netherlands Chamber Orchestra in works by Lakai, Mozart and Weber (6270 466).

COLOGNE

THEATRE
A new production of *Die Soldaten*, an anti-establishment play by the 18th century German

dramatist Jakob Michael Lenz, opens tomorrow at the Schauspielhaus, where the repertory also includes plays by Dürrenmatt, Genet and Edward Albee (221 8400).

CONCERTS
Mozart in Paris is the title of tonight's concert by the Cologne Chamber Orchestra in the Philharmonie. Tomorrow: Leonard Slatkin conducts Prokofiev's Alexander Nevsky and Verdi's *Fou Sacré Pées*. Next week's programme includes matinees by Dietrich Fischer-Dieskau and Elisabeth Schwarzkopf, and performances of Mahler's Second Symphony conducted by James Conlon.

Sergio Celibidache gives two concerts with the Munich Philharmonic at the end of the month (2801).

OPERA/DANCE

A double-bill of Rossini comic operas is at the Opernhaus tomorrow and Sun. The performance also includes Jochen Ulrich's choreography *Vom Zorn des Achilleus* and *Un ballo in maschera* (next Wed and Wed) with Neil Shicoff (221 8400).

FLORENCE

MAGGIO MUSICALE
Teatro Comunale 20.00 Zubin Mehta conducts first night of Lorenzo Mariani's new production of *La forza del destino*. Runs till June 16, next performance on Sun (277 9235).

LEIPZIG

Gewandhaus 20.00 Kurt Masur

■ LONDON

THEATRE
● Henry IV Parts I and II: Adrian Noble's highly-praised RSC production, starring Michael Maloney and Robert Stephens, can be seen together or separately, on the same day or on consecutive days (Barbican 071-838 8891).
● A Midsummer Night's Dream: first production of New Shakespeare Company's summer season in Regent's Park. Daily except Mon (Open Air 071-486 2431).
OPERA/DANCE
A double-bill of Rossini comic operas is at the Opernhaus tomorrow and Sun. The performance also includes Jochen Ulrich's choreography *Vom Zorn des Achilleus* and *Un ballo in maschera* (next Wed and Wed) with Neil Shicoff (221 8400).

● Mad, Bad and Dangerous to Know: Derek Jacobi and Isla Blair in a musical play based on the life and work of Lord Byron. Until July 4 (Ambassadors 071-838 43099).
● For ticket information about all West End shows, phone Theatrefone from anywhere in the UK: Plays 0836 430960 Musicals 0836 430961 Thrillers 0836 430962 MUSIC Covent Garden 19.00 Puritan

conducts Gewandhaus Orchestra in Beethoven's Triple Concerto (Beaux Arts Trio), and Strauss' Alpine Symphony, repeated tomorrow. Sat: Haydn's Creation. Next Tues: Cristobal Halffter conducts works by Halffter and Falla (7132 252).

■ PARIS
Opéra Bastille 20.00 Song recital by José Carreras. Next week: Le nozze di Figaro (4001 1616). Tomorrow and Mon at Châtelet: Wozzeck (4028 2940). Salle Pleyel 20.30 Jeffrey Tate conducts Orchestre National de France in works by D'Indy, Scriabin and Sibelius (4230 208). Théâtre de la Ville 20.30 Culberg Ballet in two choreographies by Matis Eks, also tomorrow and Sat. A second programme follows next week (4274 2277). Tomorrow in Palais Garnier: Ballet de l'Opéra de Paris in "Le Cirque".
Barbican 19.45 Kiri te Kanawa is soloist in a programme of Mozart and Strauss songs, with the LSO conducted by Kent Nagano, also Sun. Sat: Melvyn Tan plays Beethoven's Broadwood piano, in a programme conducted by Roger Norrington (071-838 8891).

■ MILAN
Teatro alla Scala 20.00 Myung-Whun Chung conducts André Engel's production of *Lady Macbeth of Mzensk*, with Mara Zampieri, also Sat. Tomorrow: Lucia di Lammermoor. Sun: Riccardo Muti conducts symphonic works by Lutoslawski, Bartók and Elgar, with Christa Ludwig soloist in Mahler's

Rückert Lieder (7200 3744). Sat at Milan Conservatoire: Hans Zender conducts Ensemble InterContemporain in works by Donatoni, Zender and Schoenberg (7201 0388).

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■ PRAGUE
Horst Stein conducts the Czech Philharmonic Orchestra in works by Mozart, Berg and Beethoven (with Viktoria Mullova violin soloist) tonight and tomorrow at the Smetana Hall (231 9164). Tomorrow at Estates Theatre: Don Giovanni. Sun: National

Theatre has Katya Kabanova, and Smetana Theatre has Die Entführung aus dem Serail. The next new opera productions are Hurník's *The Lady and the Robbers* (June 25) and L'Italiana in Algeri (June 27). For pre-booking and information about other events, contact city centre ticket agencies (Bohemia, Na Prikope 16, 228738, or Melantrich, Wenceslas Square 38 in the passage, 228714) and theatre box offices.

■ VIENNA

FINANCIAL TIMES

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Thursday June 4 1992

The EC after the veto

THE DANES' rejection of the Maastricht treaty is a substantial setback for the politicians and bureaucrats in Brussels and Copenhagen, both of whom fought to win a "yes" to European union from this small and sceptical electorate. But all is not lost, certainly not for the European Community, or even for hopes of economic and monetary union. There could even be gains.

What may now have to be devised, though only after careful and cool reflection, is an EC that allows still greater diversity of commitments among its members than envisaged in the Maastricht treaty. Such a Community would, in any case, best tackle the twin tasks of widening and deepening that confront it.

The referendum cloud which descended yesterday on Brussels contains silver linings. From the moment the ink was dry on the Maastricht agreement, it has been evident that the treaty contained powerful contradictions. By sharpening the focus of governments and electorates on what was agreed by the River Maas, some of these contradictions may now be resolved.

Whether a more positive outcome is reached will depend on how the rest of the EC reacts to the Danish shot fired across their collective gunwales. Hard though it might be, Mr Jacques Delors, Mr Helmut Kohl and Mr François Mitterrand should try to avoid falling into depression.

There are ways to resolve their immediate problem. It might, for example, be possible for the other 11 nations to implement important parts of the Maastricht agreement - for instance, on economic and monetary union, or on foreign policy co-operation - by swiftly moving to a new legislative basis, independent of that agreed last year.

The 11 could even carry on the ratification process presently in hand and hope to steer the Danes on board, perhaps through yet another referendum. Yet the tone of "Euro-business as usual" adopted in Bonn and Paris yesterday is not entirely convincing.

The problem is not merely that the legitimacy of the consent granted by the Danish people in such circumstances would have to be doubted. The greater difficulty is that the Danes may be articulating doubts that are more widely shared. If the leaders of Europe have, in fact, advanced too far ahead of their peoples, they leave not merely themselves but the achievements of the EC itself vulnerable to populist, even xenophobic counter-attack.

Better than attempt to continue with business as usual would be to take stock and consider how best to deal with the challenge now presented.

Wildly irresponsible

In the first place, it would be wildly irresponsible to suggest that the failure to ratify this treaty, should that eventually happen, must threaten the achievements of the EC. The EC, as it is, is the basis for the prosperity and stability of western Europe. A failure to go forward would not make it necessary, let alone advisable, for anyone to dream of going backwards.

In the second place, it might be wise to consider ways of allowing member states to go beyond where they are now at different speeds and even in different ways. The

Council review

CAUTION and pragmatism, not wholesale restructuring according to some pre-ordained blueprint, are to be the guiding lights for the Local Government Commission, soon to set about its business of reviewing the structure of local councils in England. Despite statements made by Mr Michael Heseltine last year, Mr Michael Howard, the new environment secretary, said yesterday that the commission is to harbour no prior assumptions as to the superiority of unitary authorities. Instead, efficiency, coupled with local sentiment and tradition, are to be the criteria for reform, and Sir John Banham and his colleagues are to be given several years to complete their work.

Operating table

This is to be welcomed. Britain's local government has spent most of the last 20 years on Whitehall's operating table. Convalescing as it is from the poll tax, it remains in intensive care with further council tax traumas in the offing. Root and branch restructuring is the last thing it needs. Where manifest anomalies are identified, let them be tackled. Some of the larger cities currently stifled within county councils might well benefit from restoration of county borough status. But if it works, and the local community is other

Schengen group of countries committed to the abolition of border controls is an example. The Benelux was an earlier one.

It would not be impossible, for example, for a treaty on economic and monetary union to be agreed among a number of member states, even on the lines agreed at Maastricht. Any central bank thus set up would ultimately replace the Bundesbank within the EMS, leaving to outsiders the same relationship with the core participants as they now have.

Irregular shifts

In the third place, a more fluid structure would have the merit of making enlargement of the EC easier than seemed possible under the Maastricht framework, without further administrative change. Progress towards a more united Europe would then occur through irregular shifts, with the different countries maintaining freedom to decide which of several concentric European circles of integration they wish to join.

Last but not least, inflation convergence and exchange rate stabilisation within the EC (indeed, within western Europe as a whole) predates the debate about EMU, let alone the outcome of the inter-governmental conference. There is no reason why it should not continue, even if the prospect of EMU were to become less immediate.

The reason for convergence was the willingness of EC member states to pursue the necessary policies. The orthodox doctrine has spread in the course of the 1980s from its Germanic core to places as far afield as Dublin, London, Madrid and Lisbon. It is an economic, not a political, doctrine. Governments must now restate their commitment both to exchange rate stability and to the fiscal policies laid down in the Maastricht treaty. They should do so, for the sound reason that it is in their own individual interest to do so.

If the member states make such a commitment credible, then the disruption in bond and exchange rate markets that some now fear need not happen. In fact, long-term interest rates - the best single measure of the markets' expectations for long-term inflation and exchange rates - are no closer together than are the current rates of inflation. So the markets do not seem to be persuaded that EMU is inevitable. Provided governments act appropriately, markets should also not conclude that continued convergence is impossible. For some countries this poses a major challenge, Italy being the most important. But it is a challenge that Italy would have had to meet, in any case.

The essential requirements now are neither to panic nor to ignore what has happened. It would be wrong to panic, partly because so much has already been achieved within the EC; still more because the members of the EC possess other ways of achieving the integration of Europe as a whole.

It would be equally foolish to ignore what has happened. The EC is an association of democratic states. It will survive only with the consent of its peoples. The failure to win that consent must lead to consideration of why that has happened. If policymakers must now rethink at least some of what they agreed, so be it. In the long run, only thus will they be able to build a durable, contented and integrated Community.

Steady increase

All depends on the education white paper due next month, which is to set out the future organisation of state schools assuming a steady increase in the number opting out of local education authority control. Even without direct control of schools, local education authorities could retain important functions relating to monitoring and the planning of local provision. But there is a strong Tory lobby which wants to withdraw even those functions from local government. Since county councils are primarily education authorities, most of their *raison d'être* would disappear if ministers opt for the radical course. The case then for a single-tier structure would be well-nigh unanswerable.

The future of the education service will thus have more bearing on the future shape of town halls than will anything else. This only strengthens the case for the commission to proceed with caution.

Ratify or be damned. This was how Denmark's EC partners and the European Commission reacted to the thumbs down given by the Danish electorate on Tuesday to the Maastricht Treaty on political and monetary union. Since they will not now ratify the treaty, Danes can expect damnation, or at least to be cast into Community limbo.

Some EC leaders were more diplomatic than others. Mr Jacques Delors, the Commission president, warned of "consequences not only for the Community, but for Denmark and Danes". Mr Jóao de Deus Pinheiro, the Portuguese foreign minister who has the onerous task of being in the EC presidency chair at this crisis moment, was very blunt.

"We can't have a member state which does not accept the fundamental goals of the Community [as contained in Maastricht] continuing to be a member state," he said. "It could have another state, another relationship with the EC."

President François Mitterrand and Chancellor Helmut Kohl said they regretted the Danish decision, but pledged "their determination to realise the European union unswervingly". Mr Douglas Hurd, the UK foreign secretary, said the Danish vote was "not a reason to stop others going ahead".

Do Denmark's partners mean business or just bluster? That will become clearer later today when EC foreign ministers hold an emergency meeting while they attend a Nato gathering in Oslo. But it is clear that the small number of Danish voters - some 46,000 - who tipped the referendum against Maastricht have precipitated the worst Community crisis since 1965.

It was then that General Charles de Gaulle took France out of the Council of Ministers, insisting that his partners could not make decisions in his absence. They refused, stiffened by Dutch resistance, and six months later France came back into the Council.

There is a parallel to today's crisis. "If Denmark's 11 partners stick together on Maastricht, this will not be a big crisis," said a senior EC official yesterday. "But if they start to have second thoughts, then this will indeed be a big crisis."

It is not a question of facing down a Danish government, which is wholly mortified by what its voters have done.

Even if it were, small Denmark faces 11 mostly larger partners; big France dominated the original six.

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Profitable lessons for an outdated school system

Educational reform and plans to create a network of private schools are gaining momentum in the US, says Michael Prowse

If the dreams of reformers are realised, many 21st century Americans will not remember their first day at school. The futuristic "campuses" planned by Mr Chris Whittle, a Tennessee entrepreneur, will be cradles to college institutions.

Parents will be able to deposit their newborn children in day-care facilities. As the children grow up they will move into kindergartens and then through the customary 12 grades of American education. A one-stop Whittle campus, smothered in the latest technology, will serve their every need.

Starting school at age zero is just one of a host of innovations proposed by Mr Whittle. Like other reformers in the US, he believes every assumption underlying conventional schooling must be challenged. Why close schools before parents finish work? Why open them only five days a week? Why let students vegetate during the summer? Why slice the curriculum into 40 minute slots with artificial subject boundaries? Why expect 25 different students to learn at the same pace from one teacher? Why rely on textbooks in an age of computers and videos?

To turn ideas into reality, Mr Whittle has launched the Edison Project. With \$60m in seed money, a team will spend the coming year drawing up a blueprint for an entirely new form of American education. Mr Whittle hopes to open 100 new-style campuses by 1996, initially providing only daycare, kindergarten and elementary education. By 2010, he hopes to have 1,000 campuses spread across America, serving 2m students of all ages and backgrounds.

He is not a philanthropist. Whittle and his team intend to make a profit by charging parents fees of about \$5,500 a year – roughly the per-pupil cost of public (government-run) education. The profits will supposedly be made by using less bureaucracy than the public sector and by making better use of new technologies.

When Mr Whittle unveiled these grandiose plans last year, he lacked credibility. He is best known for a satellite TV network that beams news (plus commercials) to classrooms. What, complained sceptics, does Mr Whittle – a drop out from Columbia Law School – know about education?

He has responded by hiring some big names. His greatest coup came 10 days ago when Mr Bevno Schmidt, the president of Yale University, announced he was quitting to become chief executive of the Edison Project. This voluntary



descent from the pinnacle of American education stunned colleagues: it was as if the Master of Trinity College Cambridge had abruptly declared his intention to run a chain of City Technology Colleges.

Mr Schmidt will head a team that includes some feisty contributors to America's educational debate, such as Mr Chester Finn, a former adviser to Presidents Reagan and Bush, and Mr John Chubb, a fellow at the Brookings Institution and co-author of *Politics, Markets and America's Schools*, an influential book that argued for more competition and choice in US education.

Mr Whittle's skills as a publicist are not in doubt. But does his plan have any hope of succeeding?

Given the anxiety about standards in public schools, many affluent parents will experiment with Whittle schools. But whether the venture can succeed as a model for the public sector is much less certain.

Mr Whittle reckons he will have to raise about \$2.5bn to cover the costs of opening 1,000 campuses. This is a huge sum for an educational project aiming to make a commercial return. The appetite of investors, moreover, may be reduced by the project's streak of

apparent altruism. To counter charges of cream-skimming, Mr Whittle has pledged to:

- Reserve 20 per cent of places for needy students and fund them through scholarships.
- Forgo entry tests and select pupils randomly if there is excess demand for places.
- Hold charges per pupil at or below the level in public schools.

The point of these conditions is to ensure that reforms pioneered in Whittle schools can be copied by the public sector. The Edison team wants to show that it can take the same raw material and provide a better education at a lower cost. But the cross-subsidies will obviously reduce its overall return on capital.

If the team really wants to improve public sector education, it should

outside the public sector. Bureaucracies, he says, are just not good at "innovation, risk-taking and paradigm leaps."

He draws a parallel with higher education. Support for a private college such as Stanford University, he says, does not constitute an attack on the University of California, a public-sector institution. In his view, American higher education flourishes because it is competitive and diverse; the same ought to be true of secondary education.

Mr Whittle, meanwhile, sees no conflict in his dual role as entrepreneur and social reformer: "You can do good and do well at the same time," he says.

His timing, at least, is good. After a decade of relentless criticism of public schools, the US seems ready for educational experiments. But the profitability of the Whittle project may ultimately hinge on a reform that remains intensely controversial: if US states were to introduce some form of voucher scheme – distribute their educational budgets directly to parents rather than to government-run schools – every family would be able to afford a Whittle school. The mould of American education would then be truly broken. Indeed, Mr Whittle would soon face an army of competitors.

Opposition to vouchers remains intense, mainly on the grounds that they would accentuate existing educational inequality. In fact everything would depend on the rules: if every child got the same voucher and no toppling up was permitted, inequality might be reduced.

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The US is becoming aware that its 19th century educational blueprint is hopelessly dated

In the face of today's quite different social and economic challenges, the US is becoming aware that its 19th century blueprint is hopelessly dated. Hence the pressure to "re-invent" schools.

The Edison Project and similar public-sector ventures are starting with a blank sheet of paper, or rather a blank computer screen. If they succeed, America's competitors could find themselves leapfrogged for a second time.

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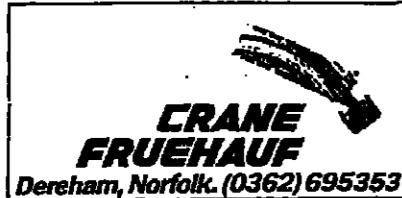
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FINANCIAL TIMES

Thursday June 4 1992

Medical assistant shot as UN starts talks about reopening Sarajevo airport

Serb irregulars open fire on Red Cross van

By Judy Dempsey in Belgrade

SERB irregulars yesterday again ambushed a van carrying medical supplies into the besieged capital of Sarajevo, the capital of Bosnia-Herzegovina, as United Nations officials started negotiations aimed at reopening the city's airport.

A medical assistant was shot dead after a hall of anti-aircraft machine gun fire sprayed the vehicle which was marked with the Red Cross symbol.

Mr Zoran Pirovic, a journalist at Sarajevo radio, said the "gunmen do not respect any symbols. It is the same story every day. More fighting, more killing and increased hunger for the people of Sarajevo".

Serb militia and the Yugoslav federal army have blocked the airport for the past two months in order to starve the people of Sarajevo into submission.

UN officials yesterday said the sticking point in reaching agreement on reopening the airport centred on a dispute over which forces should control it once Serb irregulars and the Yugoslav army withdraw.

"There is no point in lifting the blockade if people cannot travel freely to and from the airport," a UN official said. "We have to set up a mechanism to protect the airport once the Serb irregulars and army have withdrawn."

UN officials said this would require a considerable UN peace-keeping force.

The Bosnian news agency yesterday reported that the UN is planning to deploy a contingent of 1,000 French peacekeeping troops to protect the airport. "It could be true about using French peacekeeping troops," a UN official said. "There are some French soldiers in Sarajevo. But we cannot confirm if they will be sent to protect the airport." French government officials visited Sarajevo to consider such an option.

The official explained that the UN wanted to secure a 10-kilometre radius around the airport to prevent militia groups from ambushing civilians or hijacking aid convoys. The UN also wants two separate 20km long corridors in and out of the airport.

As petrol queues lengthened in Belgrade, the Serbian capital, Greece attempted to break the UN embargo on all trade with Serbia by transporting Greek and Serb oil lorries to Serbia. They were stopped by the former Yugoslav republic of Macedonia, which borders with Serbia.

Also in Belgrade, intimidation of accredited foreign journalists has increased. Several have had their car tyres slashed, some have received telephone death threats and others have been accused of spying for western governments.



A man clears debris from his bedroom which was destroyed during an artillery attack on Dubrovnik by the Yugoslav army.

Maxwell brothers seek \$10m for media venture

By Raymond Snoddy, Jimmy Burns and John Mason in London

MR KEVIN MAXWELL and his brother Ian are trying to raise \$10m to launch an international media investment partnership.

The aim of the venture is to take stakes in promising media businesses in the UK, the US and in a number of countries in central and eastern Europe.

In a strategy reminiscent of their late father, Mr Robert Maxwell, the brothers apparently believe that the recession in the UK and the US and the political changes in eastern Europe provide investment opportunities.

The areas seen as potential investment include electronic publishing, academic and professional journals, free newspapers and directories.

Following the circulation of a letter from Mr Kevin Maxwell seeking investment funds, it is believed that a draft prospectus for the new partnership has been produced. It seeks to raise the funds by the end of the month.

The brothers have been working from offices in London rented in the name of Sphere Inc, a Californian video games company.

Mr Robert Maxwell took an 80 per cent stake in the company in 1987. The holding is controlled by the Maxwell Charitable Trust in Maxwell private interests.

Earlier this year, along with Mr Kevin and Mr Ian Maxwell, Mr Stoney declined to answer questions from the House of Commons select committee on pensions on the more than \$400m funding from Maxwell pension funds.

However, Mr Stoney's own pension is intact. It is in the executive pension plan of AGB International, a small fund for about 20 people that was not raided during the final months of Mr Robert Maxwell's life.

The planned new Maxwell investment fund would take minority stakes in a range of existing media enterprises. The brothers would be involved in the management of the investments in return for a fee.

Mr Kevin Maxwell is no longer a director of Oxford United Football Club as stated in the Financial Times yesterday. He resigned on May 14.

Berlin to take over contested property

By Leslie Collett in Berlin

BERLIN'S city government said yesterday that it would take over more than DM10bn (\$6bn) worth of properties in east Berlin instead of allowing their former owners to claim them.

Mr Steffen Kammeradt, spokesman of the Berlin Finance Office, said the decision, taken on Tuesday night, would end the deadlock in rebuilding east Berlin caused by rival property claims. The ruling is expected to be legally challenged by former owners.

The decision runs counter to a previous recommendation by the German government that the properties, which were confiscated by occupying Soviet forces shortly after East Germany was established in October 1949, should be returned to their previous owners.

Mr Kammeradt estimated that "considerably more" than DM10bn worth of property would be affected.

Among the most valuable real estate to revert to the city is a sprawling site on Leipziger Platz, near the former Berlin wall, which previously belonged to the Jewish-owned Wertheim department store chain, now part of the Hertie group.

Prime sites owned by the Hohenzollern family, descendants of the former German Kaiser, were also affected by the decision.

A total of 589 companies and 951 property sites, mainly in the inner city Mitte district, are being claimed by the city, although they represent only a small proportion of all buildings that might be subject to claims by westerners.

Some of the businesses are companies in name only and are no longer operating, others are going concerns.

Among property sites, some are bombed out, while others are occupied by businesses or residential accommodation.

Mr Kammeradt said city-owned property could now be developed by investors who might include some of the former owners.

It was up to the Bonn government to decide whether restitution would be paid to former Jewish owners, their heirs or the Jewish Claims Commission, he said.

Losses at Lloyd's of London estimated at more than £2bn

By Richard Lapper in London

LOSSES at Lloyd's of London for 1991 are likely to exceed £2bn, (\$3.6bn) according to the latest forecast by Chatset, the company which analyses the UK insurance market.

The result will "exceed most people's worst expectations", said Chatset, which in January had estimated a loss of £1.5bn.

In line with its three-year accounting system, Lloyd's will report its 1990 results later this month. Chatset's forecast is based on final figures for the large majority of the 401 syndicates which traded at the market in 1989.

The bad news was underlined yesterday when Sturge Holdings, the biggest agency group at Lloyd's, cut its interim dividend by 50 per cent and gave a more downbeat assessment of the performance of its syndicates in the 1990 year.

It owns agencies which manage

syndicates and handle the affairs of Names, the individuals whose assets back underwriting at Lloyd's. Sturge's shares fell 35 per cent yesterday to close 59p lower at 111p.

Sturge said it would "take longer than expected for profits to return to their previous levels".

Lloyd's spiral syndicates hit hard Page 9

Observer Page 15

Lex Page 16

Payout cut hits Sturge shares Page 17

Chatset said a minority of syndicates specialising in so-called "spiral" business - in which syndicates and companies reinsure each other's catastrophe exposures - will bear the brunt of the 1990 loss.

Some syndicates have been hit by US claims where insurers are

measuring the cost of cleaning up

polluted sites and removing asbestos from buildings.

Mr John Rew, co-editor of Chatset's reports and himself a Lloyd's Name facing heavy losses, predicted that losses in 1990 and 1991 could force many Names out of the market and reduce the capital base from its present level of £10.1bn to as little as £4bn by 1995.

He said the bail-out plan for Lloyd's Names facing severe losses and now being examined by Lloyd's would not solve the market's problems and that tax breaks and credit lines may be necessary to secure its future.

Lloyd's announced it was investigating a bail-out scheme in April and one may be announced at the society's annual general meeting on June 24.

However, Mr Paul Archard, chairman of the Lloyd's Underwriting Agents' Association, which represents over 100 Lloyd's agents, said "the long-term projections are absolutely wrong".

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World Weather

Boulogne

Brussels

Copenhagen

Cologne

Edinburgh

Faro

Florence

Budapest

Cairo

Cape Town

Caracas

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INSIDE

Siebe pre-tax profits rise 7% to £170m

By Christopher Parkes
in Stuttgart

MERCEDES-BENZ, the vehicle subsidiary of Daimler-Benz, the German engineering, aerospace and electronics group, will cut its costs after granting a 5.5 per cent pay award to engineering workers by slashing up to 10,000 jobs this year.

According to Mr Werner Niefer, Daimler-Benz president, the pay deal will increase costs this year by DM600m (£373m). If the company tried to pass this on by increasing prices, customers

increase in car and commercial vehicle sales during the first four months of this year, Mr Niefer warned that "a fundamental recovery in our most important foreign markets is not yet discernible". Sales surged 17 per cent in the first three months, so growth is already slackening.

Though the post-unification boom in the German market is tailing off, the company - which is the mainstay of Daimler-Benz - expects to sell 560,000 cars, the same as last year.

Group turnover target was DM70bn, compared with DM67bn

in 1991. Profits - which last year matched the previous year's DM1.5bn - would again be "good", according to Mr Helmut Werner, deputy president.

According to Mr Niefer, the international car market will at best stagnate this year. The German market shifted back into normal gear during the first four months, he added. As a result, he expects total domestic registrations to fall by 9 per cent. They were already down 6 per cent at the end of April.

Indications of a "hesitant upswing" in other west European countries would compensate in part for the trend in Germany. The US was more encouraging. Mr Niefer said: "Mercedes sales there, led by the costly S-series and mid-range cars, rose 18 per cent in the first four months, while the overall market increased only 2 per cent."

The increase in world sales of commercial vehicles - up 7 per cent in the first four months to DM102m - is expected to fade away later in the year. Again, falling home demand is expected to be covered by rises elsewhere.

In the US truck and bus mar-

ket, which grew 12 per cent in the first four months, Mercedes increased its sales of heavy-duty lorries by 9 per cent.

Confirming plans to reduce the group's workforce by 20,000 "in the coming years", Mr Niefer said most would go in Germany, where 183,000 of the total 235,000 workforce is employed.

News of the loss of between 8,000 and 10,000 jobs this year, following Tuesday's announcement of a further 850 job cuts at Porsche, indicates widespread German concern at the loss of international competitiveness.

Mercedes-Benz to cut 10,000 jobs this year

Radical surgery for Control Data

Control Data, the US computer group, has decided to undergo radical surgery aimed at ensuring growth rather than mere survival. After years of divestitures and closures to tackle mounting problems, the once-proud industry pioneer will be transformed into a provider of computer services under the new name of Cardian. Page 21

BAe ousts Ordnance head

British Aerospace has ousted the managing director of Royal Ordnance, its armaments subsidiary, in a move revealing further sharp divergences within the group about its business strategies. Mr Peter Kenyon, who had headed Royal Ordnance for three-and-a-half years, has been replaced by Mr David Parry, formerly engineering director of British Aerospace Defence, the company formed this year to pool all BAe's military interests. Page 18

Avonmore in continental move

Avonmore Foods, the Irish dairy and meat processing group, has bought Harzland Fleisch Service, a German fresh meat sales and distribution business located close to the former East German border, for £26m (\$10.9m). Mr Pat O'Neill, group managing director, described the move, Avonmore's first acquisition on mainland Europe, as "an important step in our strategy to develop a manufacturing presence in continental Europe". Page 25

Miners' damage assessed

An analysis of the 1991 financial results of 180 gold, base and precious metals producers worldwide shows severe damage was caused by the recession in most industrialised countries and the consequent fall in metals prices. There was also a sharp rise in extraordinary losses and write-downs arising from mistakes metals companies made during the boom in the late 1980s, according to the latest financial review from the Metals & Minerals Research Services consultancy organisation. Page 26

Salvaging Marine Midland

It has taken several years, half a billion dollars and countless effort by top management of the Hongkong Bank to salvage its US subsidiary Marine Midland. But in the process, an overambitious embattled money centre bank has been nursed back to financial health. Page 24

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Chief price changes yesterday

	FRANKFURT (DM)	London	YOKOHAMA (Yen)	14
Falls	22.5	22.5	207	+ 7
Alzeta	625.5	45	4.8	
Days	250	250	446	- 11.5
Days	919	45	594	- 11
Schade	755	31.5	594	- 11
Hiscox	22.4	21.4	340	- 16
Advanced Tel	22.4	21.4		
Days-France	22.4	21.4		
Days-France	41.4	41.4		
Falls	22.4	21.4		
Reardon	50.4	21.4		
Reardon Soft	20.4	21.4		
LDS Comms	29.4	21.4		
PARIS (FFY)	22.4	21.4		
Days	82.8	26	1830	- 120
New York prices at 12.30.				
London (Pence)				
Days	150	7	554	- 14
SET	150	8	756	- 14
Embassy Prop	115	3	1132	- 2
Days	115	8	228	- 7
Days	1700	115	MEPC	- 14
Days	254	9	330	- 14
Days	450	21	Monach Red	- 5
Days	413	17	Monach Red	- 5
Days	38	12	153	- 5
Days	38	12	131	- 5
Days	357	36	111	- 59
Days	454	36	111	- 59
Days	454	36	105	- 12

EC to investigate Du Pont purchase of ICI nylon side

By Daniel Green in London,

Andrew Hill in Brussels and

Alan Friedman in New York.

THE EUROPEAN Commission is to investigate the proposed acquisition by Du Pont, the US chemicals company, of Imperial Chemical Industries' nylon business because the deal may distort competition in the market for nylon carpet fibres.

The investigation will take up to four months and follows a four-week preliminary inquiry.

Both companies yesterday said they were confident that the commission would eventually allow the transaction to go ahead. ICI said:

"While not unexpected it is unfortunate. It will add to the uncertainty felt by employees and customers."

The sale is part of an agreement made in April in which ICI would receive £250m (\$450m) in

cash and Du Pont's acrylics business in exchange for its nylon operations. The agreement called for the deal to be completed by the end of the year. ICI said yesterday this was still the target.

However, if the commission is still not happy about the agreement after its four-month inquiry, it could overturn the deal or ask the companies to amend it, for example by selling overlapping parts of the business.

Since EC merger regulations came into force in September 1990, 93 deals have been notified to the commission's merger task force, of which only six have gone into the second-phase four-month inquiry. Of those six, only one - last year's Franco-Italian bid for De Havilland, the Canadian aircraft-maker - has been blocked outright.

US antitrust regulators open inquiries this month. If the deal

goes ahead, Du Pont would become the largest manufacturer of nylon in western Europe, with 30 per cent of capacity.

Its main European competitor would be the new 50:50 joint venture between Rhone-Poulenc of France and Sola of Italy, with about 25 per cent of capacity.

The industry has been forced to consolidate because nylon sales have been hit by the world slowdown in construction - most is used in carpets. However, its problems go back to the early 1970s, since when it has lost market share especially in clothing to another artificial fibre, polyester.

ICI nylon operations have sales of about £600m annually and 6,100 employees in the UK, Germany and the Netherlands. By swapping nylon for acrylics, ICI distances itself from the textiles industry and concentrates on mainstream chemicals.

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INTERNATIONAL COMPANIES AND FINANCE

Schering sets target date for action on ailing units

By Leslie Coffey in Berlin

SCHERING, the Berlin-based pharmaceuticals and chemicals group, said it expected to find a partner for its poorly-performing industrial and organic chemicals businesses or sell them by the end of next month.

Mr Georg Obermeier, finance director of VIAG, the German industrial group, was quoted as saying his company wanted to buy the two Schering operations, but a Schering spokeswoman said no decision had been reached.

"We are still talking with several candidates, but have not yet chosen one with whom we would conclude a letter of intent," Ms Mechthild Weber said.

Earlier, Schering shareholders at the annual meeting were told that it was also seeking a partner or buyer for its electroplating sector by the end of next month.

Mr Giuseppe Vita, chairman, said sales were expected to rise by 5 per cent but that earnings would not reach the record level of last year when they rose 6 per cent to DM274m.

Despite flourishing pharmaceutical sales, up 15 per cent in the first four months of this year, turnover in the important plant protection sector, which makes up 24 per cent of turnover, plunged 13 per cent in the same period.

The fall was largely accounted for by weakness in western European markets. Other "risks and burdens" is to be expanded.

BAE ousts chief of Royal Ordnance

By David White and Richard Donkin

BRITISH AEROSPACE has removed the managing director of Royal Ordnance, its armaments subsidiary, in a move revealing further sharp divisions within the group about its business strategies.

Mr Peter Kenyon, who had headed Royal Ordnance for three-and-a-half years, has been replaced by Mr David Parry, formerly engineering director of British Aerospace Defence, the company formed this year to pool all of BAE's military interests.

The Royal Ordnance board was told when it was summoned for a meeting on Monday by Mr John Weston, chairman of BAE Defence. The decision is believed to relate to irritation at BAE's headquarters about Mr Kenyon's independent approach.

It prolongs a series of top management upsets at BAE.

Professor Sir Roland Smith's resignation as chairman last September amid a row about the handling of a £42m rights issue. The latest upheaval comes only a month after Mr John Cahill, a former chief executive of the BTR industrial conglomerate, took over as the new BAE chairman.

Mr Kenyon's removal took colleagues at Royal Ordnance by surprise. One executive described the atmosphere in the company as "a bit like a pithead disaster". BAE however described the move yesterday as "a routine management change". It said Mr Kenyon remained employed by the group and was awaiting re-appointment to another job.

Although acquisitions are likely to outweigh any disposals.

Among the main Reed businesses, consumer publishing suffered a 2.9 per cent drop in operating profit to £52.4m, business-to-business publishing saw a modest improvement of 9.6 per cent to £36.4m, exhibitions rose 26 per cent to £30.5m, and reference publishing pushed up 64 per cent to £21.8m.

The fall in consumer publishing was caused mainly by the costs of buying market position in the recently deregulated TV listings market.

The increase in reference publishing included a part-year contribution of 25.7m from the Macmillan Directories business bought from Mr Robert Maxwell for £84m a month before his death.

Mr Davis said that Reed was budgeting cautiously for the new financial year and would continue to contain costs so that "even a modest increase in revenue can translate into a proportionately higher impact on profit".

A further measure of consolidation is likely.

Lex, Page 16

Ilva's loss jangles nerves of steel

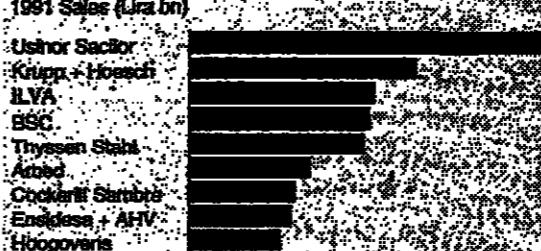
Haig Simonian on the factors reshaping the industry worldwide

Europe's top 10 steelmakers

Production 1991



1991 Sales (Millions)



Sales

1991 Earnings (Millions)

which price competition has been most severe.

Plombino has been hived off into a separate company, and Mr Gambardella thinks he is now close to a deal to bring in some of Ilva's leading private sector counterparts as co-shareholders. Executives hope to have a deal by year-end.

Rationalisation is Ilva's new buzzword. It is focusing on flat products, of which it is Europe's second biggest producer. Output, concentrated at its huge Taranto plant in southern Italy, amounted to 8.5m tonnes last year.

Other activities will be sold or spun off into joint ventures. Foremost is the big integrated steelworks at Piombino in Tuscany. The plant made about 1.5m tonnes of steel in 1990, mostly long products, for

has doubled from £3,100m.

Mr Gambardella defends many of the purchases as essential to protect its home market at a time of predatory expansion by European rivals, notably France's Usinor S.A. The 1990 alliance with Falck, a Milan steel group which also specialises in flat products, was driven by the fact that the French were also eagerly courting the company.

Disposals have become Ilva's top priority. In February, it sold its Capoio steel cans subsidiary under a complex deal involving a linked merger with a specialist lithography group. Ilva retained 18 per cent of the amalgam, now Italy's second-biggest steel packaging group.

Most of Ilva's manoeuvres have involved financial rather than physical engineering, in a race to generate extraordinary earnings to offset last year's steelmaking losses, the company reaped £111m in capital gains by selling its headquarters building and its 49 per cent stake in a shipping group.

Using capital gains to increase profits and thus meet bourse requirements for a listing was derailed by IRIL which was uneasy about a flotation based on such poor quality earnings, especially when the steel market shows little sign of picking up.

Mr Gambardella argues that the days of empire building for Italy's state steel industry are over. "I'd prefer to have 30 per cent of something that's making money than 100 per cent of something that isn't," he said last week. However, critics put many of Ilva's problems squarely at his door. Encouraged by a buoyant market, it went on a £1.300m three-year spree of acquisitions and joint ventures after its birth. With new investments, group debt

rules require three consecutive years of profits before a company can go public. Last year's loss, which followed net earnings of £115m in 1990 and £208m in 1989, has dashed such plans. Ilva's only hope is for a quotation through the back door by merging with an already-listed company.

Rationalisation is Ilva's new buzzword. It is focusing on flat products, of which it is Europe's second biggest producer. Output, concentrated at its huge Taranto plant in southern Italy, amounted to 8.5m tonnes last year.

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Nordbanken loss grows to SKr1.97bn in quarter

NORDBANKEN, Sweden's state-controlled bank, suffered a SKr1.97bn (\$245m) loss in the first quarter of the year, representing a 13 per cent fall from the SKr1.745bn loss made for the same period of 1991, writes Robert Taylor in Stockholm.

The bank said the further deterioration in its performance stemmed from a deepening

of the crisis in financial and property companies, particularly in Sweden, which had worsened heavily from the bank.

The total credit losses amounted to SKr1.208bn for the first quarter. The recent collapse of Coronado, the Swedish property company, occurred after the end of the

first quarter, but would add to the bank's overall losses.

Nordbanken's financial

results before credit losses worsened by 19 per cent in the first quarter to SKr1.238bn from SKr1.752bn for the same period of 1991. Credit loss for the whole of this year is expected to total SKr1.6bn-Skr1.8bn, making it impossible to fulfil

its capital adequacy ratio requirement this year or in 1993, without a strengthening of its capital base.

In order to rescue the bank from its growing difficulties it was agreed last month the Swedish state would buy the whole of Nordbanken from its remaining shareholders and restructure it.

This announcement appears as a matter of record only.

March 1992



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£30,000,000
Senior Debt and Working Capital Facilities

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Funds Provided by

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NORWAY

The FT proposes to publish this survey on June 23rd 1992.

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Notice to Shareholders

Shareholders of Intrum Justitia NV a corporation organized and existing under the laws of The Netherlands Antilles, with registered offices at Chumacelkade 3, Willemstad, Curacao, The Netherlands Antilles, are hereby informed that in the Annual General Meeting of May 19, 1992 it has been resolved to determine the payment of the final dividend of 1.6 pence per share, payable on June 4, 1992.

Bearer shareholders are asked to submit Coupon nr. 8 to the Paying Agents for collection of the dividend.

Paying Agents
Kredietbank SA Luxembourg
43 Boulevard Royal
L-2955 Luxembourg
Luxembourg

The payment of a dividend within the United Kingdom will attract UK income tax at the basic rate. Bearer shareholders who are not resident in the United Kingdom for tax purposes may either contact the General Claims Section, Inspector of Foreign Dividends, Lynwood Road, Thames Ditton, Surrey, KT7 0DP, United Kingdom, with evidence of tax residence outside the UK prior to claiming dividends from Hambros Bank Limited or claim the dividend from Kredietbank SA Luxembourg in order to receive the dividend gross.

In the case of Registered Shareholders tax at the standard rate of 25% will be deducted from all payments which are being forwarded to addresses within the UK either personal addresses or mandated addresses, e.g. bank, solicitor, etc.

If payments are being forwarded to addresses outside the UK these payments are made gross i.e. without deduction of tax, with the exception that when a holder has a UK address and the payment is forwarded outside the UK, the payment is made with deduction of tax.

If a holder with a UK address, or who has the payment made to an address in the UK, considers that tax should not be deducted he/she should make application to the Inspector of Foreign Dividends, Lynwood Road, Thames Ditton, Surrey, KT7 0DP, with evidence of tax residence outside the UK.

June 4, 1992

June 2, 1992 Annual and Extraordinary General Meetings.

"TOTAL now ranks among the world's top-performing oil companies. More ambitious goals lie yet ahead. Our shareholders are entitled to benefit from our future growth."

Serge Tchuruk, Chairman and C.E.O. TOTAL.

The Annual General Meeting of TOTAL, which took place on June 2, 1992 under the chairmanship of Mr Serge Tchuruk, Chairman and Chief Executive Officer, adopted all the resolutions that were proposed.

In particular, financial statements for 1991 were approved, and a dividend of FF 7.00 per share was set payable as from 17 June 1992. A tax credit of FF 3.50 will be added to this dividend.

The Extraordinary General Meeting, which was held at the conclusion of the AGM, adopted the four proposed resolutions.

Chairman's address

"Ladies and gentlemen, fellow shareholders.

Let me begin by thanking you for coming to our annual meeting and demonstrating your continued interest in your Company's development. It is particularly gratifying to welcome you here today, since TOTAL in 1991 confirmed its solid performance of 1990.

Net income rose by 43 percent over the year, to FF 5.8 billion. Taking into account the 15% increase in the company share base following the operations carried out on Hutchinson and OFP, and the public offering last October, the earnings per share went up by 24%. I therefore asked the Board of Directors to approve an increase in the dividend for the second year in a row, this time by 21.7 percent from FF 5.75 (after the stock split) to FF 7.00. This means that the pre-share dividend has increased by forty percent in the past two years.

Clearly, 1991 saw a very satisfying improvement in our earnings and our financial ratios. In particular, return on equity increased to nearly 15 percent, while our ratio of net debt to equity makes TOTAL one of the least leveraged oil companies in the world. A dynamic staff, productivity gains in all our business segments resulting from our new organization, higher oil and gas outputs and a favorable oil environment at refining margins level, are the main factors for this improvement.

FINANCIAL HIGHLIGHTS (FF million except per share and percent amounts)	1991	1990
	FF	FF
Sales	143,019	128,445
Operating income of business segments	10,332	7,936
Consolidated net income (Group share)	5,810	4,064
Earnings per share*	110	89
Dividend per share*	28	23
Shareholders' equity	42,744	33,124
Net debt to equity ratio	25%	36%
Return on equity	14.9%	14.3%
Funds generated from operations	13,654	11,533
Gross capital expenditures	15,321	20,060

*before stock split effective February 10th, 1992

Initial indications from 1992, however, show a decline in refining results due to the economic slowdown in the major industrialized nations. First-quarter reports from large oil companies all mention its negative impact, especially when compared to the first-quarter 1991, when refining margins were particularly high due to market tensions following the Gulf War. In such a business environment it is encouraging to note that your company continued to exhibit its good overall competitiveness as illustrated by the expansion of its positions in the marketing segment, in particular in Europe, and by its new progress in the upstream segment, with higher oil and gas production.

The relative volatility of oil and gas demand also demonstrated how important it is for the Group to have a world-class specialty chemicals business, whose products are less exposed to oil price fluctuations and the multi-year cycles experienced in petrochemicals.

After a highly eventful 1991, the first months of 1992 have seen a number of important developments, including the confirmation that our non Middle-East oil and gas production will likely increase by fifty percent over the next five years and double within the next ten; the growth in the chemical specialities portfolio with the acquisition of an Italian ink company a German synthetic resins producer; and especially the broadening of our international presence in the fast-growing Southern Europe region, with the ongoing acquisition of an equity interest in Petrogal, the Portuguese national oil company in the process of privatization.

At the same time, your Company is actively committed to the protection of the environment. New products were recently launched, such as an oxygenated gasoline that further reduces harmful emissions, sulfur-free and odorless diesel fuel, and a new line of lubricants with recyclable packaging. But on this important issue we feel that your

Company should clearly state its values. A safety and environmental protection charter defining the responsibilities of both the Company and each of its employees has been made public and we are providing you today with a copy of it as a token of our commitment.

Before concluding, I would like to make a few comments on two recent events that are of immediate importance for your Company.

The first is the retirement of René Granier de Lilliac, Honorary Chairman, and the forthcoming departure of our Senior Executive Vice President, Pierre Vaillaud. René, whose term as Director expires at this meeting, is leaving a Board on which he sat for over twenty years. I would like to take this opportunity to express our appreciation for the work he accomplished as Chairman and Chief Executive Officer from 1971 to 1984. In his place, your Board asks you to elect Bernard Esambert, Chairman and Chief Executive Officer of Compagnie Financière Edmond de Rothschild. As for Pierre, after devoting a large part of his professional career to TOTAL, which he first joined in 1968, he has been asked to take over the management of Technip. We are all confident that Pierre's recognized professional talent and personality will be just as beneficial to Technip as they have been to TOTAL.

The second current event is the planned reduction of the French State's participation in TOTAL. In this respect one should remember that TOTAL has always been a private sector company and has been managed as such since the beginning. The French government's May 15 decision to reduce its direct and indirect participation in TOTAL from 34 percent to 15 percent with its direct stake amounting to five percent, is a logical consequence of the dramatic changes in the global oil industry since the 1920s when the French State first took a significant stake in TOTAL's share capital. The government's decision will help enhance your Company's continued growth and industrial development, while preserving our contribution to France's energy independence and security of supply.

The legal analysis of the 1924 and 1930 Conventions between TOTAL and the French State has concluded that there is no obstacle to the sale of the State-owned shares to parties other than French State related shareholders. However, we feel it appropriate to amend the Company's Bylaws in order to extend to the State-owned shares the terms and conditions applicable today only to the State-owned subscription rights. This is the purpose of the fourth resolution submitted to the Extraordinary General Meeting. The approval of this resolution will also give the Board the right to agree or not on the potential candidates who may purchase the formerly State-owned shares.

I would like to conclude by reminding you that despite the cyclical ups and downs of our business environment, TOTAL enjoys a large number of serious competitive strengths. Our profitability is one of the best among oil companies. Our strategic redeployment has consolidated our business base. Our balance sheet is sound. We remain still committed to far-reaching, ambitious goals and are taking the determined actions needed to make TOTAL a world-class company. And let me assure you that we are as dedicated as ever to enabling our shareholders to benefit fully from our development.

Every member of our staff is clearly committed to go forward on the road to quality and excellence. I would like to thank each and every one of you for helping us make our vision of the future come true."

"This dividend is due to each of the 184,813,716 shares of FF50 eligible to the 1991 dividend, following the four-for-one stock split carried out in February 1992.

Payment of the dividend, the amount of which will be dependent on the terms of the double tax convention between France and Great Britain, will be settled upon presentation of the coupon and completion of form RF 4 GB.

Residents may lodge this form with the Bank acting as their agent, either in France or in the United Kingdom, at any time up to 31 December of the second year following the collection date of the coupon. As a result of French legislation on the "dematerialisation" of securities, payment of the coupons will be made through the Paris-located banks with which the securities have been deposited.

Copies of the 1991 Annual Report may be obtained upon request from:

Direction de la Communication
Tour Total
Cedex 47 92069 Paris la Défense
France



TOTAL BY NAME. TOTAL BY NATURE

INTERNATIONAL COMPANIES AND FINANCE

O&Y's US unit needs at least an extra \$30m soon

By Alan Friedman
in New York

OLYMPIA & YORK'S US subsidiary will soon need at least \$30m more than its cash-flow is generating if it is to carry on servicing its US debt and avoid a possible US bankruptcy filing.

The Canadian property developer, which has already placed its Canary Wharf project into administration in the UK and filed for bankruptcy protection in Canada, is hoping to sell a major Manhattan property and a series of financial assets before the end of this month in order to raise the needed cash.

The danger of O&Y bank creditors breaking ranks was

highlighted a few days ago when Svenska Handelsbanken of Sweden brought a lawsuit in New York demanding the pre-payment of a \$12.5m unsecured line of credit to O&Y.

O&Y is due to respond in court to the Svenska legal action later this month. A ruling requiring O&Y to pay Svenska could eventually trigger cross-default mechanisms among US bank creditors.

Negotiations concerning the sale of an O&Y 34-storey Park Avenue building – to Mutual of America, an insurance company – are understood to be at an advanced phase.

But the sale, if it goes through, is expected to provide only enough net cash for O&Y to pay off more than \$100m of

mortgage loans on the property that are owed to a bank consortium led by First Chicago.

The sale of financial assets is meanwhile being pursued in order to generate the \$30m of cash needed to make principal and interest payments on other New York properties.

O&Y is in technical default on several New York mortgage obligations, including a missed principal payment on its Liberty Plaza building in lower Manhattan and a missed interest payment on a Euroyen bond related to Tower B of the World Financial Centre.

In both of these cases, O&Y has obtained a temporary standstill agreement with creditors and is seeking to restructure its debt obligations.

Seagram's drinks profits ahead

By Robert Gibbons
in Montreal

SEAGRAM, one of the world's largest drinks groups, says its international spirits and wine business improved profit in the first quarter ended April 30 because of a broad restructuring, especially in Europe, and a sharper focus on premium and core brands.

But overall group net income slipped to US\$416m, or 44 cents a share, from \$188m, or 50 cents a share, in the 1991 first quarter.

"Margins continued to improve despite the lost contribution of divested brands and difficult economic conditions in North America, Europe, Japan, and Brazil," said Mr Edgar Bronfman Sr, chairman.

The Tropicana fruit juice unit turned in a strong performance but operating income was heavily affected by heavy investment in international expansion.

Seagram, one of the world's top four drinks groups, said sales dipped to \$1.24bn from \$1.4bn because of the brand

divestments and foreign accounting changes. Final operating income from the drinks and juice businesses was \$165m, against \$160m.

Including \$55m dividends received from the Du Pont chemicals giant, owned 25.5 per cent by Seagram, income after taxes was \$120m or 32 cents a share, up 4.2 per cent from a year earlier. But Seagram also shares in Du Pont's unremitted earnings and these were sharply lower in the quarter because of the impact of the recession on Du Pont's results.

Golden Hope Plantations Berhad (Incorporated in Malaysia)						
PRELIMINARY REPORT FOR THE YEAR ENDED 31ST MARCH, 1992						
The Directors announce that the unaudited results for the year ended 31st March, 1992 were:						
Group						Company
1992	1991		1992	1991		
MS'000	MS'000		MS'000	MS'000		%
Turnover.....	502,115	391,416	5	65,078	51,419	27
Investment and other income.....	15,320	6,388	141	74,920	55,610	35
Operating profit.....	87,522	54,173	62	78,810	56,586	39
Associated Companies.....	11,280	11,489	(2)			
Profit before taxation.....	98,808	65,662	50	78,810	56,586	39
(See Note 1)						
Taxation.....	30,904	24,500	26	28,143	19,889	42
(See Note 2)						
Profit after taxation but before extraordinary items.....	67,904	41,162	65	50,667	36,697	38
Minority interests.....	2,525	1,543	64			
Extraordinary items.....	65,379	30,619	65	50,667	36,697	38
(See Note 3)						
Profit attributable to shareholders.....	73,759	39,897	85	68,493	36,697	89
Dividends.....	49,490	32,993	50	49,490	32,993	50
Retained profit for year.....	24,269	6,804	252	20,003	3,704	440
NOTES						
	Group		Company			
	1992	1991	1992	1991		
	MS'000	MS'000	MS'000	MS'000		
1) After charging interest.....	5,607	1,196	4,954	201		
— depreciation.....	25,815	23,451	3,550	3,233		
2) Taxation includes:						
— Deferred.....	26,201	24,488	27,995	19,777		
— Associated companies.....	4,045	1,523	148	112		
3) The extraordinary items comprise the following:						
Gain on disposal of shares in subsidiary.....	5,602	—	18,826	—		
West Malaysian Credit Surplus on liquidation.....	2,743	156	—	—		
	35	122				
	5,380	278	18,826	—		
4) There were no pre-acquisition profits included in the results for the year.....						
Profit after taxation but before extraordinary items.....	13.6%	10.3%				
Profit after taxation and minority interests but before extraordinary items.....	3.6%	2.2%				
Net earnings per share (in sen).....	7.7	4.7				
Net tangible asset backing per share.....	52.17	52.11				
1992 RESULTS						
The substantial improvement in profit is mainly attributable to the higher prices and to a lesser extent increased production of palm products. The increase in oilseeds together with higher contributions from property and manufacturing activities further enhanced the profit. The profit would have been higher had it not been for the lower rubber production and lower prices of rubber and coconuts.						
Profit for the first half year after taxation and minority interests but before extraordinary items.....	28,988	17,466	56			
Profit for the second half year after taxation and minority interests but before extraordinary items.....	35,391	22,153	54			
Profit for the year after taxation and minority interests but before extraordinary items.....	65,379	39,619	65			
CURRENT YEAR'S PROSPECTS						
Production of palm products and coconuts is expected to be higher when compared with that of last year whilst rubber and coconuts are expected to be lower. The average prices achieved to date for palm products, rubber and coconuts are higher whilst the price of coconuts is lower than the prices realised for the previous year. Although the prices have since fallen below the average prices achieved to date, the prices for palm products and coconuts are still above those of last year. If the prices remain at this level, plantation profit is expected to be higher for the current year. The property division, with the inclusion of a full year's profit of the enlarged Kudong Tanjong Pan Group, is also expected to make a higher contribution to the Group's profit.						
DIVIDENDS						
1) The Directors will propose at the Annual General Meeting to be held on 12th August, 1992, a final dividend of 5 sen per share less tax, which will be payable on Monday, 9th November, 1992. If the dividend is approved at the Annual General Meeting, it is intended that the Transfer Books of the Company will be closed at 5.00 p.m. on Thursday, 6th October, 1992, for the preparation of dividend warrants.						
2) The final dividend of 4 sen per share less tax was paid on 29th May, 1992.						
3) The total annual dividend is as follows:						
	1992	1991				
	Group	Group	Group			
	MS'000	MS'000	MS'000			
For the year ended 31st March.....	5,602	—	—			
HARVESTED CROPS – TONNES						
	1992	1991				
	Share	Share	Share			
	MS'000	MS'000	MS'000			
	(gross)	(net)	(net)			
	9	49,490	6	32,993		
COPIES OF THE REPORT						
A copy of the Company's Preliminary report will be posted to shareholders on 9th June, 1992. Copies will also be available from the Company's registered office and the Branch Register, Barclays Register, Bourne House, 34 Beckenham Road, Kent BR3 4TU, United Kingdom.						
KUALA LUMPUR, 3rd June, 1992						
By Order of the Board Norli bin Abu Samad Secretary						

Trizec in fresh move to prop up Bramalea

By Bernard Simon in Toronto

TRIZEC, North America's biggest publicly-traded real estate developer, has again moved to prop up its \$30m of cash needed to make principal and interest payments on other New York properties.

Trizec is in technical default on several New York mortgage obligations, including a missed payment on its Liberty Plaza building in lower Manhattan and a missed interest payment on a Euroyen bond related to Tower B of the World Financial Centre.

In both of these cases, Trizec has obtained a temporary standstill agreement with its bondholders and is seeking to restructure its debt obligations.

Allied-Signal gets into shape

Martin Dickson looks at the improved performance of the US group

THE SHARE price says it all in the year since Mr Lawrence Bossidy was named as chairman of Allied-Signal, the stock market value of one of America's biggest industrial technology companies has more than doubled.

The increase – from around \$2 a share to about \$60 – was initially due to Mr Bossidy's reputation as one of America's top managers. But more recently the increase has reflected the remarkable improvement in Allied's performance as it has imposed a slimming and muscle-toning regimen on what had been a distinctly flabby body.

The question now is whether, with the easiest improvements already in hand, he can keep the share price rising.

Bramalea, over-extended itself in the housing market in California and Ontario during the boom of the mid-1980s. Besides 22m sq ft in office and shopping centre space, it rents out more than 3,000 apartments and townhouses, and owns 5,000 acres of undeveloped land, about one-third of it in California.

Bramalea is burdened with financial problems which are at least as severe as those of Toronto-based Olympia & York.

O&Y's troubles have further clouded Bramalea's prospects. Mr Marvin Marshall, Bramalea's president, said yesterday institutional investors had become more hesitant about investing in real estate since O&Y's liquidity crisis surfaced earlier this year.

This reluctance is likely to force Bramalea to revise its target of selling C\$1bn in assets within the next 30 months.

The company is in the throes of drawing up a new strategic plan to take account of the recent deterioration in the business climate.

Nonetheless, Bramalea's eagerness to dispose of assets appears so far to have assuaged its main lenders.

"I don't see how a receiver could do a better job," one Toronto real estate financier said, noting that property brokers both in the US and Canada are actively seeking buyers for numerous Bramalea properties.

Mr Marshall expressed confidence that the company faced no threat from its banks.

With debt and equity markets unresponsive to providing more funds, Trizec's continued support is seen as crucial to Bramalea's prospects.

Both companies are part of the vast resources, financial services and consumer products empire controlled by Toronto's Bronfman family.

Two months ago, Trizec invested C\$76m in a Bramalea rights issue which was shunned by outside investors. The rights were offered at C\$4 a piece. Bramalea's shares were trading at C\$1.85 on the Toronto stock exchange yesterday.

Trizec has also agreed to take dividends from Bramalea in the form of stock rather than cash. Trizec itself has debts of C\$80m. Although it has a more secure cash-flow than Bramalea, Trizec's share price has tumbled to its lowest level in more than two decades.

Bramalea said that the sales of the Alberta and Ottawa shopping malls would reduce its debt by C\$46m and provide additional working capital of C\$10.5m.

Bramalea said that the sales of the Alberta and Ottawa shopping malls would reduce its debt by C\$46m and provide additional working capital of C\$10.5m.

The company last week also

agreed to sell 50 per cent of two central Toronto office buildings, including its own head office, to the Ontario Teachers' pension fund.

HEINZ and Hillsdown, the international food groups, yesterday received approval from the Hungarian government privatisation authority, to acquire Kecskemeti Konzervgyar (Kecskemeti Canning Factory), a Hungarian food processor.

The companies, which made the only offer for the group, are taking a 9.9 per cent stake.

The purchase price was not disclosed, but Heinz and Hillsdown have promised to make substantial investments in the group.

The Hungarian food processing industry, while seen by investment bankers as possessing great potential because of the country's strong agricultural base, is in crisis following the collapse of the market in the former eastern bloc.

Control Data aims for more than mere survival

US computer group sees radical surgery as a solution to its difficulties, writes Louise Kehoe

AFTER years of divestitures and closures to tackle mounting problems, Control Data, the US computer group, has decided to undergo radical surgery aimed at ensuring growth rather than mere survival.

The company, which was already a shadow of its former self, split into two independent companies in a determined move to become a more sharply-focused information services company.

A proud pioneer of the computer industry, Control Data, under the new name of Ceridian, will be transformed into a provider of computer services.

The spin-off company, Computer Data Systems, will comprise the remnants of a computer manufacturer that in its heyday was seen as a challenger to International Business Machines.

Control Data made its mark in the 1960s with high-speed computers for scientists and engineers designed by its star engineer, Mr Seymour Cray.

Then, in the early 1970s, Mr Cray left to form his own company, Cray Research, which went on to dominate the supercomputer market.

Control Data's founder, Mr William Norris, began an ill-fated round of acquisitions, taking the company into dozens of fields that were unrelated to its computer technology roots.

The company payroll expanded from 13 employees in 1957 to more than 60,000 worldwide by the early 1980s, while sales peaked at \$5bn in 1984. Since then, Control Data has been on a downward spiral. Revenues slid to \$1.5bn last year, when the

company recorded losses of \$9.8m.

"This company has faced enormous difficulties since 1984."

Mr Lawrence Perlman, president and chief executive, acknowledged.

Over the past few years, Control Data has sold several businesses, including its supercomputer business, commercial credit operations and computer disk drive manufacturing in efforts to cut costs.

"Most of what we've done up to now has been aimed at survival," said Mr Perlman. "Now we are able to take actions that have the potential to enable the business to grow."

Under the plans announced last week, Control Data Systems will be formed from Control Data Corporation's computer products group.

The computer company will start life with annual revenues of about \$600m and a base of more than 1,000 customers.

The remaining services and defence businesses, which last year accounted for about two-thirds of Control Data's total revenues, will be renamed Ceridian. This company's operations will include computer services, such as payroll processing.

It will also own Arbitron, which

provides audience ratings for television shows; a service that authorises cheques and credit cards for retailers; and a group that designs computer systems for government agencies.

The split frees Ceridian to pursue its service businesses without the cloud of losses from Control Data's computer products operations.

It will also enable the restructured company to present a clearer message to potential investors and partners.

Mr Perlman believes. As the president and chief executive of Ceridian, Mr Perlman aims to put the company on a growth path. He sees opportunities to expand the company's payroll and

systems" products that adhere to

industry standards. Although sales of these new products are growing, they have yet to compensate for a decline in revenues from proprietary systems.

The new company will be able to pick and choose the best technologies available and form relationships with companies that provide them, Mr Ousley said, suggesting this will give Control Data Systems an edge over competitors who are aligned to one technology source.

Forming strategic partnerships and finding equity, investors proved impossible for the Control Data computer group until the plan to spin off the business as an independent company became known.

Mr Ousley said the plan to spin off Control Data Systems as an independent company became known.

Silicon Graphics, whose workstation products are resold by Control Data, has now agreed to take a 10 per cent equity stake in the new company and strengthen ties with marketing and technology sharing agreements.

Ceridian also aims to

expand its government

systems business, which

has traditionally focused upon large-scale

defence contracts, into civilian government agency contracts.

Overall, Ceridian should be able to

increase its revenues at

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INTERNATIONAL CAPITAL MARKETS

Danish referendum triggers widespread sell-off across Europe

By Tracy Corrigan and Sara Webb in London and Patrick Harwood in New York

EUROPEAN bond markets were sent reeling yesterday following the Danish referendum on European union.

The Danish rejection of the Maastricht treaty has thrown the future of monetary union into doubt and consequently

GOVERNMENT BONDS

destroyed the theory of convergence, which has driven European bond markets for the past few years. If European monetary union is no longer a certainty, the rationale for European economies to move closer together - causing rates in higher-yielding markets to fall - evaporates.

The Ecu bond market bore the brunt of yesterday's sell-off, although prices regained about 1/4 point after suffering losses of as much as two points.

The new issues market in Ecu is now closed for the foreseeable future, reversing its recent substantial growth. Dealers said liquidity had dried

up as participants tried to sell bonds. Since many traders had expected the treaty to be ratified by Denmark, prompting a rally in the Ecu bond market, there were numerous long positions, which proved difficult to liquidate.

On the Matif, the Ecu bond future fell the maximum 1/4 points, triggering temporary suspension of the contract. When trading reopened, the price rallied about 18 basis points to close at 105.92.

"Unless we see a quick solution, the risks are very severe, compared with other markets," said Mr Neil Rogers, an analyst at UBS Phillips & Drew.

THE Italian government bond market slumped by over 15 points as investors scrambled to move out of high-yielding bonds in the wake of the Danish referendum.

The future contract settled 160 basis points lower in trading of 63,000 lots, but finished off the day's lows.

The May 2000 bond ended at 96.97-97.04, well below the previous day's close of 98.08-98.11,

while the Little September BTP contract, settled at 96.69,

98.29 on the previous day.

UK government bonds plummeted over 1 point following Denmark's vote and the announcement that France now intends to hold a referendum on treaty ratification.

The outcome of the Danish referendum raised fears of a realignment in the exchange rate mechanism of the Euro Monetary System and led to concern in the gilt market over the ease with which the government will be able to fund the public-sector borrowing requirement in future.

Long-dated gilts showed the sharpest falls, with the benchmark 11% per cent due 2003/07 dropping from 117.75 to 116.70.

At the shortest end of the market, the 10 per cent gilt due 1994 fell from 101.10 to 101.04.

The Little gilt futures contract fell from 99.13 to 98.16. Volumes were very heavy at about 70,000 contracts.

Mr Nigel Richardson, economist at S.G. Warburg, said Denmark's vote raised fears of a realignment of the EMS currencies. "If you are looking for who might be desperate to devalue, the UK has to be on the list of candidates," Mr Richardson said, pointing to the UK's inflation and current account problems.

THE French bond market held up better than most other markets apart from Germany, although prices fell about 1/4 point on an announcement that France will hold a referendum on the Maastricht treaty later this year. The French government bond contract on the Matif ended 1/4 point lower at 107.78.

The French market came through better than most mainly because of strong economic fundamentals, which convinced traders that the market did not rely on the constraints of monetary union.

"Markets like France and Holland have independent credibility," said one analyst.

THE German bond market was the main beneficiary of the uncertainty over the future of European monetary union yesterday, with dealers reporting a strong rise in bonds at the start of trading.

"There was a marked flight to low-yielding, non-converging instruments such as bonds," said one dealer.

The Little bond futures contract opened at 87.88 and rose to 88.07 within an hour of the market opening. After dropping to a low of 87.61, the

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week	Month
AUSTRALIA	10.00	10/02	105.6257	+0.007	9.00	9.17	9.40
BELGIUM	8.00	06/01	100.8000	-0.450	8.67	8.67	8.85
CANADA	8.50	04/02	100.7800	+0.100	8.39	8.57	8.70
DENMARK	9.00	10/01	101.2750	-1.075	8.93	8.75	8.90
FRANCE	8.50	04/07	98.5220	-0.485	8.67	8.74	8.88
ITALY	8.50	01/02	102.0200	-0.050	7.97	7.95	7.98
JAPAN	8.00	05/08	95.2100	+0.041	8.51	8.57	8.67
NETHERLANDS	8.25	02/02	98.5100	-0.228	8.38	8.30	8.34
SPAIN	11.00	01/02	100.2500	-1.050	11.22	10.98	10.90
UK GILTS	10.00	11/06	102.25	-1.502	9.21	9.12	9.25
	8.75	08/02	103.48	-0.392	9.10	8.86	9.13
	8.00	10/08	100.21	-0.362	9.02	8.82	9.00
US TREASURY	7.00	11/01	101.03	-0.932	7.34	7.35	7.42
	7.00	11/21	101.14	-0.932	7.27	7.25	7.32
ECU (French New	8.50	05/02	98.0000	-1.470	8.81	8.65	8.75

London closing, New York closing. Annual yield (including withholding tax at 12.5 per cent per annum).

Price US, UK in 32nds, others in decimal.

Yield Local market standard.

Technical Data/ATLAS Price Sources

and ended at Y126.90 in Tokyo, but later moved to Y127.50 in London trading.

The benchmark No 125 JGB opened with a yield of 5.505 per cent and closed at 5.435 per cent. In the futures market, the September contract climbed from its opening level of 101.85 to reach a high of 102.08, but traders said this marked a strong resistance level, and the futures contract fell back on profit-taking to close at 101.95.

US Treasury markets settled down yesterday after some early profit-taking in the wake of Tuesday's late rally on the Federal Reserve's surprise coupon pass. Prices were left little changed in subdued trading.

By late afternoon, the benchmark 30-year government issue was down 4% at 101.14, yielding 7.870 per cent. The two-year note was slightly firmer, up 4% at 9.93, yielding 5.175 per cent.

The market generally ignored the day's economic news - a 1 per cent increase in factory orders during April, and an upward revision in annual unemployment figures. Investors remained reluctant to trade ahead of tomorrow's key employment report for May.

SIB approves unit trust investment in Mexico

By Scheherazade Deneshku

THE Mexican Stock Exchange was approved last week for unit trust investment by the UK's Securities and Investments Board.

The lifting of the restriction means that authorised unit trusts are no longer limited to investing a maximum of 10 per cent in Mexico as an unapproved market.

The SIB said it had taken the decision in response to requests from a number of fund managers. "The SIB approval is a huge relief," said Mr James Fairweather, manager of Martin Currie's Emerging Markets unit trust.

"It had tied our hands in other countries such as Brazil and China, and it now gives us great flexibility," said Mr Fairweather.

Mexican companies placed around \$4.8bn of stock last year and have raised another \$3.6bn so far this year. Most of the Mexican stock sold internationally has been through American Depository Receipts in New York. UK unit trusts funds can now invest directly in Mexican stock.

Mr Kevin Carter of Providence Capitol, which has a Latin America unit trust, said the move would improve the liquidity of the market since ADRs represent only a sub-sector of shares in a company's issue. "Mexico is a large, well-established market, and it was sensible to have it approved," he said.

France plans to offer half the amount of tax-free capital gains on unit trusts.

The measure is aimed at promoting a new long-term savings account product that invests in French equities.

Money market funds have experienced strong growth in recent years, at the cost of other investment vehicles.

Liffe plans to improve availability of prices

By Tracy Corrigan

THE London International Financial Futures and Options Exchange (Liffe) yesterday announced plans for revitalising the UK equity options market in response to a survey of members.

Volume in the ailing market for individual UK stock options has improved somewhat since Liffe merged with the London Traded Options Market earlier this year. For example, volume in individual stock options reached 432,000 contracts in May, compared with 360,000 a year before. However, the market is still felt to be far from achieving its potential.

The main problem identified by members is the poor availability of prices in the stock options market, which was considered an even greater handicap than lack of liquidity.

Consequently, Liffe plans to

Swedish borrower postpones launch of \$500m issue

By Simon London

address the issue of price dissemination by developing systems and procedures to distribute accurate and up-to-date prices for equity options.

A pilot "Autoquote" system is already in place for index options, and will be extended to individual stock options.

However, traders said the system has experienced some teething problems, and the inclusion of many complex series of stock options could be difficult.

The survey also identified demand for longer-dated options, both in index and individual stock products. A study will be carried out to identify which products are needed.

Other priorities include education and promotion among both retail and institutional investors, and a fresh look at liquidity and trading arrangements.

However, syndicate officials are expecting a number of substantial new issues in US and Canadian dollars over the next few months and were held at this

level until late afternoon.

Banco de Credito Nacional (BCN) became the latest in a line of Brazilian banks to tap the Eurodollar market, raising \$600m two-year funding in a deal lead-managed by Chase Investment Bank.

Other regular borrowers

- including Finland - are also looking to raise substantial funds from the Euromarket, with most favouring large, dollar-denominated issues.

Meanwhile, Isveimer, the Italian development bank for southern Italy, became the latest financial institution to raise floating-rate funding in the Eurodollar sector.

The borrower launched a \$125m three-year paper which paid 40 basis points over the six-month London interbank offered rate. Wholly underwritten by Credit Suisse First Boston, bonds were re-offered to investors at a fixed rate of 9.98 and were held at this

10.5 per cent coupon and were re-offered to investors at a fixed price of 99.06, where the yield was 10.94 per cent. At launch, this was around 540 basis points more than the yield available on three-year US Treasury notes.

The bonds pay a semi-annual

dividend.

Latin American borrowers, the paper offered an enticingly high yield. Bonds issued by other Brazilian banks yield around 10 per cent or less in the secondary market. BCN is one of the larger Brazilian commercial banks, with assets of around \$2.9bn.

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FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on June 3

	Issued	Mat.	Cur.	Yield	OTHER STRAIGHTS	Issued	Mat.	Cur.	Yield	OTHER STRAIGHTS
U.S. DOLLAR STRAIGHTS										
ABN AMRO 7.25%	2000	10/02	97.45	7.25	ABN AMRO 7.95% 1997 94	1997	10/04	97.45	7.25	ABN AMRO 7.95% 1997 94
AUSTRIA 7.25%	2000	10/02	97.45	7.25	BECHER BANK 7.95% 1997 94	1997	10/04	97.45	7.25	BECHER BANK 7.95% 1997 94
AUSTRIA 7.00%	2000	10/02	97.45	7.00	BECHER BANK 8.50% 1997 94	1997	10/04	97.45	7.00	BECHER BANK 8.50% 1997 94
BAK OF TUNISIA 5.95%	1998	10/02	97.45	5.95	BECHER BANK 8.50% 1997 94	1997	10/04	97.45	5.95	BECHER BANK 8.50% 1997 94
BAK OF TUNISIA 5.95%	1998	10/02	97.45	5.95	BECHER BANK 8.50% 1997 94	1997	10/04	97.45</		

Interest income helps VSEL rise 18%

By Jane Fuller

A TREBLING of interest income on a fast growing pile of cash helped VSEL Consortium, the nuclear submarine builder, to increase pre-tax profit by 18 per cent in the year to March 31.

Reassuring news on the fourth Trident submarine, the next class of submarine, and on Ministry of Defence acceptance for a howitzer design helped push the shares up 36p to 45p.

The pre-tax profit advance from £40.7m to £47.9m came on flat turnover of £520m (522m) and in spite of a near 50% drop in profit from the non-submarine business.

Trading profit inched ahead to £38.1m (£37.5m), while net interest income soared to £9.5m (£3.2m).

A cash inflow of £50.5m brought the total amount held to £201.8m. Mr Noel Davies, chief executive, said net cash stood at just over £100m.

The inflow had been achieved by successful management of the Trident submarine contract. He said the placing of the order for the fourth Trident was expected within the next few weeks. This would bring the order book to £460m.

Its 26m study contract for the Batch 2 Trafalgar Class submarine would put it in a good position to be prime contractor later in the decade.

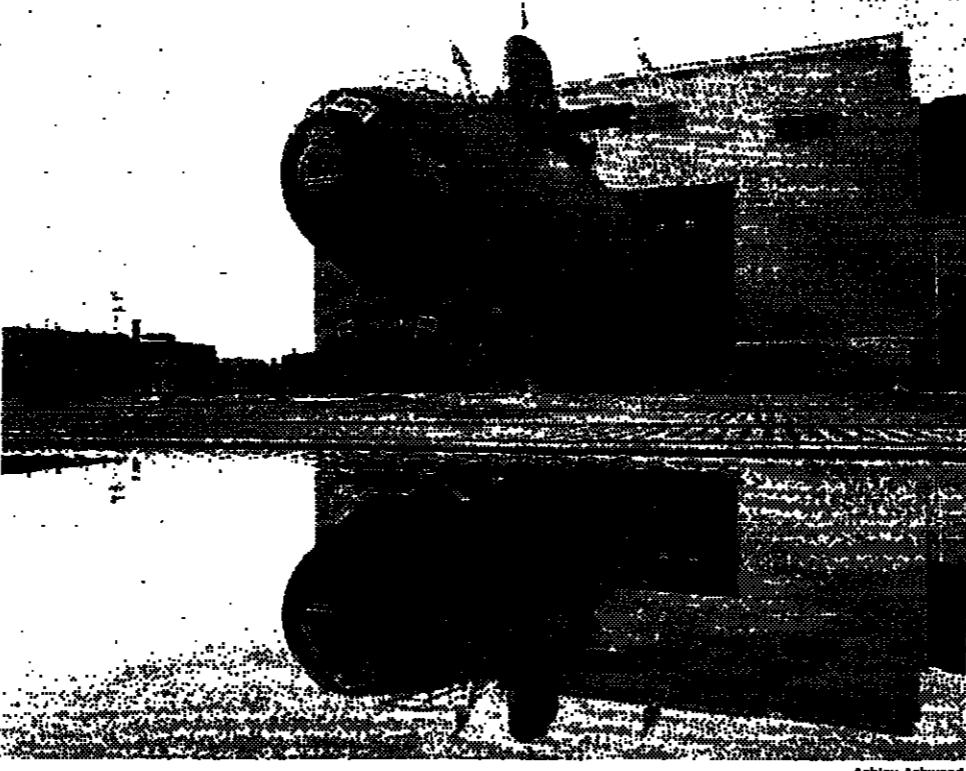
Leica may sell majority stake in camera offshoot

By Angus Foster

LEICA, the precision optical and scientific instruments group which Mr Stephan Schmidheiny, the Swiss industrialist, took private from the USM last year, is discussing the sale of a majority stake in Leica Camera, its camera making subsidiary.

At least two potential buyers have approached the Swiss-based company. One is a group of investors including Mr Bruno Frey, managing director of Leica Camera's German manufacturing operations. The other is an unnamed American distributor of photographic equipment.

Mr Fritz Staudacher, head of corporate communications, said the company had decided to concentrate on its optical and scientific business and



The order for the fourth Trident submarine, expected shortly, helped VSEL's share price

remain rather hamstrung by Barrow. It seems to feel it cannot acquire elsewhere while it is cutting jobs there and the chances of its political plea for government aid to bring in new employers must be marred by the barriers to building

it remains reasonable value.

NFC plans new share scheme to boost employee ownership

By Roland Rudd

NFC, the transport, freight and distribution company, is to offer its workers an innovative package of incentives to buy shares as part of a drive to prevent its level of employee ownership from falling below 45 per cent.

Mr James Watson, chairman, believes the continuing UK recession is partly to blame for the fall in employee share ownership. When he announces the interim figures on June 17 he will warn that there are no tangible signs that the recession is coming to an end.

For the first time since the company was floated on the Stock Exchange in 1989

employees are to receive one bonus share for every five purchased.

Mr Watson said it was designed to prevent the level of shares held by employees and their families from falling below 45 per cent.

The new scheme, approved at an extraordinary meeting on Saturday, will replace the existing share saving programme which offered employees two free shares for every five purchased.

Mr Watson said: "The new share schemes are essential if we are to maintain into the 21st century the high level of employee share ownership."

Since 1989 the level of shares held by solely by employees fell from 30 per cent to 19 per cent.

Mr Watson hopes that the new scheme, which will come into effect next year, will account for the bulk of profits set aside for profit sharing. A maximum of 15 per cent of the profits may be put aside for profit sharing, although the annual figure depends on the performance of the company.

Last year employees received about 120 free shares from profit sharing. The new scheme is designed to give a greater reward to those who save for shares.

Mr Watson said: "The new share schemes are essential if we are to maintain into the 21st century the high level of employee share ownership."

Restructured St James's Place Capital moves ahead from £4.3m to £18.4m

PRE-TAX PROFITS at St James's Place Capital, the dealing and investment business chaired by Lord Rothschild, rose from £4.3m to £18.4m over the year to March 31.

The company was created by a demerger of J Rothschild Assurance which brought in a profit of £4.5m.

There has been extensive restructuring - investment income declined from £24.7m to £18.4m, while fund management income increased from £5.1m to £2.3m.

The final is 15p. Net asset value per share rose from 91.7p to 95.5p over the year.

Inchcape positioned for further growth

1991 results:

- Earnings per share: 28.5 pence (1990, 26.1p) +9.6%
- Pre-tax profit: £185.2m (1990, £174m) +6.4%
- Dividend per share: 12.5 pence (1990, 11.8p) +5.9%

In one of the toughest years of recent times, Inchcape has beaten its own forecast to produce yet another record performance. With growth in all three business streams - Motors, Marketing and Services - the figures reaffirm the underlying strength of the Group and the benefits of a wide business and geographic spread. Not least, they underline the quality of Inchcape's management and service capability around the world.

The Group enters 1992 in better shape than ever to continue developing its global markets and consolidating its leadership in international services and marketing.

Chairman, Sir David Orr, comments, "Our recent reorganisation into global business streams provides an excellent framework for the future. We emerge from 1991 not only with record profits and a healthy balance sheet, but also well positioned for further growth."

For a copy of our 1991 Annual Report and Accounts, call Joanna Roach in our Corporate Affairs Department on 071-321 0110.

Inchcape

THE INTERNATIONAL SERVICES
AND MARKETING GROUP

Issued by Inchcape plc and approved by Baring Brothers & Co. Limited, a member of the SFA, for the purposes of section 57 of the Financial Services Act 1986.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres -	Total for year	Total last year
CML Micro 5	8p	3.7	2.9	3.7	2.9
Reed Ind	10.75	Aug 14	10	18.15	15
Stobie	12.1	Oct 1	11	18.15	16.5
St James's Place	1.5	July 22	1.5	3	3
Sturge	2.75	Sept 1	5.5	-	18.5
VSEL	17	Aug 17	15.5	25	22.5

Dividends shown pence per share net except where otherwise stated.

10m increased capital. SISUSM stock.

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A SUBSIDIARY OF BANK CANTRADE,
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ON
31ST MAY 1992

PRIVATE CLIENT AND
CHARITIES DIVISION

ROBERT BROWN
HOWELL HARRIS HUGHES
ROGER PORTER
NIGEL WILSON

INSTITUTIONAL DIVISION

MARK DAVIES
TONY FISHER
SAM STEVENSON

125 HIGH HOLBORN,
LONDON WC1V 6PY
TELEPHONE 071 242 1148
FACSIMILE 071 831 7187
TELEX 291986

COMPANY NEWS: UK

Chief executive expected to step down before the year-end

Siebe beats City hopes with £170m

By Peggy Hollinger

MR BARRIE Stephens, the chairman who led the transformation of Siebe, the engineering concern, into one of the world's leading controls manufacturers, is expected to step down as chief executive before the end of the year.

Mr Stephens, while announcing a better-than-expected 7 per cent advance in pre-tax profits to £16.5m for the year to April 4, said yesterday that his successor was in place, but has not yet been named.

Although Mr Stephens did not specify his future role, he said: "If the board considers me to be of use then I'll stick around... If they think [not] then I'll go play golf."

City analysts dismissed the possibility that Mr Stephens - whose energetic management style and ruthlessness have been responsible for a six-year growth in sales from £370m to £1.6bn - would enjoy the latter alternative.

It has been suggested that Mr Alan Yurko, head of the controls division which includes Foxboro, the US controls group purchased in 1990 - would become chief executive, with Mr Stephens staying on as non-executive chairman.

The recovery of Foxboro, and of the US economy, were the key elements in last year's buoyant results. The market, which had been expecting a marginal rise to £1.6bn, subsequently marked the shares up 12p to 739p at the close.

US sales in the fourth quarter were especially buoyant, with parts of the controls division showing a 6 per cent advance on the previous year.

Mr Stephens said they remained "encouragingly ahead". Sales for the group as a whole rose 10 per cent



Chairman Barrie Stephens who was once called the Captain Kirk of commerce

to £1.6bn.

Siebe reduced staff by almost 2,400 people, bringing the total to 32,000. Redundancy costs and severance pay had sliced £6.6m from the bottom line, Mr Stephens said.

He pointed out that Siebe remained on target for reducing gearing to the "mid-50s" by August 1993.

Cost-cutting and control of working capital had helped to cut gearing from 98.1 per cent to 78.8 per cent.

Interest payments, however, rose from £49.9m to £63.8m due to the inclusion of Foxboro for a full 12 months, compared with seven months last time.

Mr Stephens was unapologetic about Siebe's practice of capitalising intangible assets

- mainly software development - to the balance sheet the value of intellectual property," he said. The "intelligent" controls market was the way of the future, he added. "If you are not intelligent you might as well stay home and die."

During the year, Siebe capitalised £27m of software development, while depreciation charges came to £24m.

The controls division increased pretax profits from £93.6m to £117.5m, on sales of £172.6m ahead at £1.1bn.

Foxboro contributed £13m (£500,000) in profits after all financing obligations. Mr Stephens said, while gross margins there had risen by 16 percentage points to 45 per cent. The

costs of restructuring the US company totalled £29.6m (£38.9m) and were expected to come to about £15m this year.

Compressed air saw taxable profits halve from £24.3m to £12.1m. The division had been the "most ravaged by recession" with its main customers in the severely depressed mining industry.

Specialist mechanical engineering saw pre-tax profits fall by £1.5m to £11.9m, while safety and life support fell from £25m to £23.4m pre-tax. Property profits rose from £1.5m to £4.7m.

Earnings per share rose from 46.1p to 47.6p. The final dividend is increased to 12.1p for an 18.15p (£6.5p) total.

See Lex

Dowty and TI in war of words

By Richard Gourley

DOWTY GROUP, the aerospace and information technology company, began the last week of its defence against the hostile takeover bid from TI by accusing its suitor of underestimating Dowty's ability to recover from the recession.

In a circular to shareholders Dowty also said that if shareholders accepted the TI offer their income would fall by 41 per cent, due to the lower yield on TI shares.

TI immediately dismissed the circular, saying Dowty's higher-than-expected £29m profit estimate for the year to March 1992 was well within the range anticipated before the bid.

A TI adviser also said Dowty's argument about yield took no account of the potential capital gain from holding TI shares and that shareholders should consider their total return on investment.

"This latest statement from Dowty is a damp squib," TI said. TI said its offer valued Dowty at a multiple of 30 of this year's estimated profits.

TI's shares rose 12p to 367p, partly in sympathy with the rise in the share price of Siebe, the engineering group. Dowty's shares rose 3p to 176p, above the 175p per share value of the cash alternative.

In its circular Dowty said it saw little or no premium in the price offered by TI. Management had already taken much of the action that TI said it would take and that it had a different management from that which had put Dowty into its difficulties.

TI has consistently rejected this argument.

Unilever announces review to improve head office operations

By Maggie Urry

UNILEVER, the multi-national consumer products group yesterday told its 1,800 head office staff of an extensive review of the corporate centre's workings.

The review is expected to lead to job losses, although the company said yesterday it was too early to say how many or in which areas.

The group divides its head office between London, with 1,200 people, and Rotterdam, where 600 are employed. Both offices will be maintained, Unilever said. It added that the process was not merely a cost-cutting exercise.

The aim was to ensure that the head office was providing essential services to the operating units in the most cost effective way.

The head office would be adapted to provide direction to the businesses into the next century, the group said.

The review follows the succession of Mr Michael Perry to co-chairman last month, following the retirement of Sir Michael Angus. It also follows changes within many of the group's operations, such as the rationalisation of the European food business in preparation for the single market, and the unification of some of the

detergent operations which had been organised on a national basis.

The group has already decided to concentrate on four main areas - food, personal products such as toothpaste and shampoo, detergents, and speciality chemicals. It wants to look at each area on a more international basis.

Each department in the head office will make proposals for its future organisation.

These recommendations are expected to be completed by the year end and after consultations, implementation should begin early next year, although it will be carried out department by department.

Put back in its place by a parent

David Barchard on the turnaround at Marine Midland

THREE YEARS ago Marine Midland, the US subsidiary of Hongkong Bank, was an ambitious money centre bank battling against a hostile environment.

Today it has settled down to something more like its historical origins as a regional niche player, back in profit and relying on retail banking and small businesses in its home state.

In between lies a period when the bank lost nearly half a billion dollars in two years and Hongkong Bank was obliged to pour in top management and new capital to nurse it back to financial health.

For Hongkong Bank, now battling with Lloyds in a £23.9bn bid for Midland Bank of the UK, the experience shows the pitfalls of entering a new market and leaving things to local management.

It also suggests however that, faced with a seriously troubled subsidiary, Hongkong Bank has the management capacity to make a swift and successful response.

"We are now well capitalised, generously reserved, and very liquid," says Mr Keith Whiffon, executive director. Hongkong Bank's connection with Marine Midland, which has no historical connection with its UK namesake, dates back to 1976.

Traditionally Marine Midland had been a large and rather conservative New York State regional bank with 316 branches, established in the second half of the last century and based in Buffalo near the Great Lakes in the north east of the state.

At the end of the 1970s Marine Midland had after diversification into more exciting activities such as investment banking and lending to developing countries without having the necessary capital base to do so.

When Hongkong Bank in new capital.

It bought 51 per cent of its equity, while agreeing to leave its board and management in place for at least five years. Marine Midland seemed on course for its planned diversification.

Things went well for most of the 1980s. In 1987 Hongkong bought the remaining 49 per cent of Marine Midland's stock.

Two years later, lending mistakes made during the 1980s came home to roost. Provisions for loan losses climbed to \$414.3m, rising to \$557.3m the following year. A \$12.5m profit in 1988 became a horrific loss of \$265.5m in 1990. Things were not much better in 1991 when the bank lost \$189.5m.

Marine Midland was one of three loss-making subsidiaries in the group, the others being Hongkong Bank of Australia and James Capel, its London stockbroker. The subsequent turnaround has been achieved partly by putting in top management from the rest of the group, a process which culminated in the appointment in June 1991 of Mr John Bond, a Hongkong Bank main board director, as president and chief executive officer in place of Mr Gedfrey Thompson. In October 1991, Hongkong Bank injected \$200m in new capital.

The subsequent turnaround involved a drastic change in the bank's business areas and the shrinking of its loan book.

Key points in the strategy were:

- Falling back on Marine Midland's traditional core business in retail banking and lending to developing countries without having the necessary capital base to do so.
- Cutting costs
- The strategy behind the turn around involved a drastic change in the bank's business areas and the shrinking of its loan book.
- Having devoted so much time on it, Marine Midland's parent will now presumably want to sit back and enjoy some of the rewards.
- In the longer term, there may be a question about the exact role an up-state regional bank, albeit one based in the retail finance activities in which the Hongkong Group is also a specialist, has inside a global bank.

WALES

The FT proposes to publish this survey on

September 16 1992.

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Frankfurt, Roubaix and

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FT SURVEYS

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Notice of Interest Rates

To the Holders of

The United Mexican States Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from

June 1, 1992 to December 1, 1992 are detailed below:

Series Designation	Rate	Interest Amount	Interest Payment Date
USD Discount Series D	5.0625 Per P.A.	USD 23.75 Per USD 1,000.00	December 1, 1992
FFF Discount Series	10.75 Per P.A.	FFF 373.23 Per FFF 5,000.00	December 1, 1992

CITIBANK, N.A. Agent

Results for the year ended 4th April 1992		1991 Millions
Turnover		£1,480.6
Pre-Tax Profit		£159.1
Earnings Per Share		46.1p
Dividend Per Share		16.5p
Final Dividend		11.0p



Siebe plc, Saxon House, 2-4 Victoria Street, Windsor, Berkshire SL4 1EN, England.

High cost of bidding for Jubilee line extension

By Andrew Taylor,
Construction Correspondent

CONSTRUCTION companies estimate that they have spent at least £50m to prepare bids to build the £1.7bn extension to the Jubilee Underground which has been threatened by the decision to place the Canary Wharf office development into receivership.

Bids have already been submitted for most of the 10 mile extension.

London Transport has already identified an all-Italian consortium led by Italstrade as being likely to win the contract

for the 2½ mile section between Canary Wharf and Canada Water on the south bank of the Thames.

Contractors are concerned about the potential waste of money spent on preparing bids as well as the possible loss of such a large project when construction order books are already at a low ebb.

Construction work at Canary Wharf itself has halted while

construction companies negotiate with the development's administrators over £60m of payments and retentions which are thought to be owed by Olympia &

York to contractors. Part of a contract payment is normally retained by developers for up to 12 months against the possibility of defects emerging after a building has been completed. Retentions can represent between 2½ per cent to 5 per cent of the building cost.

Olympia & York, Trafalgar House and Mowlem are among contractors still owed money under retention agreements. The companies say, however, that the sums

are small by comparison with the scale of their total construction business.

Smaller companies owed money by Olympia & York are in a much more difficult position. Several of these could be at risk if payments are not forthcoming according to some contractors working at Canary Wharf.

Olympia & York, however, is a prompt payer and was thought to have been up-to-date with progress payments before the development

went into administrative receivership.

Larger contractors, although concerned about money owed on Canary Wharf, are more worried about the possible loss of the Jubilee Line extension.

The government has said that the project will not go ahead unless any future owner of the line meets Olympia & York's commitment to provide £40m towards the cost of the extension. This would involve an initial tranche of £100m paid almost immediately with the remaining £300m paid over 20 to 25 years.

Avonmore expands onto the Continent

By Tim Coone in Dublin

AVONMORE FOODS, the Irish dairy and meat processing group, yesterday announced the acquisition of Hardland Fleisch Service, a German fresh meat sales and distribution business.

The purchase price is £15m (£24.4m) cash. Hardland is located close to the former East German border and is Avonmore's first acquisition on the Continent.

Mr Pat O'Neill, managing director, described the move as "an important step in our strategy to develop a manufacturing presence in continental Europe. It provides Avonmore Foods with an important base in the strongest EC economy and the major European market for pigmeat."

This would be the first test of the government's promise of greater openness, he said.

Mr Gould also asked Mr Howard to clarify the inducements offered to civil servants to encourage them to move.

He believed Mr Howard told the House of Commons that the civil servants would be assisted wherever they lived and arrangements would be put in place to minimise the effects of the move. This differed from the report in Hansard that the department's staff would receive staff relocation assistance when they moved to Docklands.

Monarch seeks £19m to develop Venezuelan gold mine and mill

By Kenneth Gooding,
Mining Correspondent

MONARCH RESOURCES, the London-listed exploration and mining company, is to raise £19m net by way of a fully underwritten rights issue of convertible loan stock mainly to develop a gold mine and mill at the La Camorra concession in Venezuela.

Monarch's biggest shareholder, Mr August von Fink, a German businessman, has irrevocably agreed to take up his right and to retain the stock until payment or cancellation of the second instalment in July next year.

Mr von Fink intends to maintain his shareholding at 23.8 per cent, although, if no other shareholders took up the issue it might temporarily rise to 44.8 per cent.

The balance of the issue has been underwritten by Leopold Joseph and Sons, Mr Carl von Rohrer, a Munich-based fund manager, is sub-underwriting the issue and Monarch will also issue 90,000 shares as a sub-underwriting fee.

Under these arrangements Mr von Rohrer and/or funds under his management will potentially own up to 29.9 per cent of the increased capital. Mr von Rohrer and Mr von Fink have confirmed that they are not acting in concert with each other or any other Monarch shareholder. They have undertaken that, apart from the rights issue, neither will increase his interest above 29.9 per cent without making a general offer.

Canary Wharf administrators reassure tenants

By Vanessa Houlder,
Property Correspondent

CANARY WHARF's administrators yesterday reassured tenants about their commitment to the development's upkeep and the river bus service, in the first of a series of meetings with the project's occupiers.

The administrators told Ogilvy & Mather, the advertising agency, that the river bus service would continue and the

project would be maintained and kept secure. Nearly all Olympia & York's 218 estate management staff are continuing to work on the scheme.

Other tenant meetings this week will raise the question of whether rents on tenants' former premises, now on Olympia & York, will continue to be paid by the administrators.

KPMG Peat Marwick, the accountancy firm, which

handed responsibility for the leases of 60,000 sq ft of their former premises to Olympia & York, will talk to the administrators today. Its training centre has moved into one of three floors, totalling 30,000 sq ft, in the Canary Wharf tower. The other two are not yet occupied.

Mr Bryan Gould, the shadow environment secretary, yesterday called on the government to publish the study which found that a move of civil ser-

vants to Docklands represented value for money.

In a letter to Mr Michael Howard, environment secretary, Mr Gould said: "If it [the study] is as convincing as you claim, I am sure that you will be happy to release it into the public domain."

This would be the first test of the government's promise of greater openness, he said.

Mr Gould also asked Mr Howard to clarify the induce-

NEWS DIGEST

CML falls 11% on static sales

EXPECTATIONS at CML Microsystems that the second half would show a similar level of growth to that achieved during the opening six months were not fulfilled.

For the 12 months to March 31 profits of this USM-listed manufacturer of electronic devices fell to £4.3m pre-tax, some 11 per cent down on the previous £4.85m. Sales were static at £14.8m.

First half profits grew by 11 per cent to £2.37m. Directors said the second half saw a sharp deterioration in markets served by the UK semi-conductor operation and that evidence of earlier customer overstocking emerged.

However, to reflect confidence in its strength and

growth prospects the dividend is lifted from 2.5p to 3.7p.

First Philippine net asset value rises

Net asset value per ordinary share of the First Philippine Investment Trust improved from 41.6p to 49.8p over the 12 months ending April 30.

Net revenue for the six months to end-April fell to \$82,540 (£151,120), equal to earnings of 0.11p (0.3p). At April 30 the trust was 97.3 per cent invested in Philippine equities with just 2.7 per cent held as cash. Directors said the decline in earnings was a result of this position.

The group said a trade investor had expressed interest in its gold leasing process. It is also finalising a placing announced in March.

Further announcements would be made as soon as possible, Feltrim said.

Ricardo chief quits after pressure from directors

By Maggie Urry

MR ROGER Smedley has resigned as chairman and chief executive of Ricardo International, the engineering design group, after pressure from non-executive directors.

He will be receiving compensation, although the amount is yet to be negotiated.

The company stressed that Mr Smedley's departure did not reflect any worsening in group trading, which was satisfactory, although conditions were difficult.

Mr Christopher Ross, who joined the group in November 1990 and heads one of the main subsidiaries, will take over as chief executive. Sir Philip Forrester, a non-executive director for the past six years, is the new chairman. Mr Matthew Thorne, recruited in May 1991, remains as finance director.

Mr Ross and Mr Thorne said

yesterday that there had been concern over Mr Smedley combining the two roles, and differences of view over the direction of the company had arisen.

Mr Smedley became executive chairman in 1990, when Ricardo merged with SAC International, the company which he co-founded in 1961. He was appointed chief executive in July last year, but the combination of the roles had not worked, Ricardo said.

Rather than attempt to split the roles again a clean break was agreed.

Mr Smedley, 57, has a three year contract at an annual £103,000. However, it is thought his compensation will be less than three times his salary.

The group now has two executive and two non-executive directors. Further appointments will be made in due course.

PUBLIC WORKS LOAN BOARD RATES

Effective June 3

Term	3.01%	3.02%	3.03%
1	9.2	9.2	9.2
Over 1 up to 2	9.2	9.2	9.2
Over 2 up to 3	9.2	9.2	9.2
Over 3 up to 4	9.2	9.2	9.2
Over 4 up to 5	9.2	9.2	9.2
Over 5 up to 6	9.2	9.2	9.2
Over 6 up to 7	9.2	9.2	9.2
Over 7 up to 8	9.2	9.2	9.2
Over 8 up to 10	9.2	9.2	9.2
Over 10 up to 15	9.2	10	10
Over 15 up to 25	10	9.2	9.2
Over 25	10	9.2	9.2

For rates less than 3.01% for cash higher and non-cash loans, add 0.25% to each rate.

For rates less than 3.02% for cash higher and non-cash loans, add 0.25% to each rate.

For rates less than 3.03% for cash higher and non-cash loans, add 0.25% to each rate.

Interest is paid half-yearly. All rates are for cash higher and non-cash loans.

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GWENT

Thursday June 4 1992

Newport's regeneration plans: a significant milestone is passed Page 2

New investment has brought high-technology industries and new skills to the county and helped to reshape its industrial base, writes Anthony Moreton. Progress has taken place along the M4 corridor, but infrastructure development is still needed further north.

From pits to science parks

GWENT IS a curious mixture of the affluent and the not-so-affluent: parts of the county around Monmouth, Usk and Abergavenny, which have acquired the popular title of the golden triangle, have the highest average income in Wales. Other parts, such as the borough of Torfaen above Newport, have among the lowest.

Unemployment in a county that once had some of the heaviest industry in Britain is not unusually high, though. The county's average of 11.6 per cent is only slightly above that for Wales. Even Blaenau Gwent, at the top of the valley, has only 13.8 per cent.

Yet there is still a perception, especially in the south-east of England, that Gwent is a place of dereliction and smoking chimneys. "Our image is one of the major problems to be overcome," says Mr John Penbridge, chairman of the county's planning and economic development committee.

"People think we are all about coal and steel: we're not. The only pit left is a museum and the remaining steelworks are places of high technology, run by banks of computers."

"The garden festival at Ebbw Vale, which is open until early October, has been a marvellous opportunity for us to show people what the valleys are really

like. Once they see how green and pleasant they are, we go right to the front of the queue as a desirable location."

Mr Graem Moore, the Welsh Development Agency's property director, agrees. "A

feeling of confidence is coming back," he says. "The property market is beginning to be more active, with developers starting to turn the plans into more tangible form."

Mr Bernd Assinder, leader of Blaenau Gwent borough council, puts to 60 per cent increase in the first quarter of this year compared with the last three months of 1991.

But not everyone is so optimistic. Mr Bruce Woodhead, managing director of London and Cardiff Properties, which is participating in a 170-acre development, Celtic Lakes, at Newport that will include a science park, says that getting new tenants will still be a hard grind. "People have been mulling over a big investment for some time, prepared to go ahead," he says. "But it is difficult to win the decisions."

Difficult – but not impossible. Gwent has won a lot of new investment in the past year, which is helping to change the face of the county. Perhaps the most important was the decision by Trico-Folberth, one of the leading man-

ufacturers of windscreens wipers and please they are, we go right to the front of the queue as a desirable location."

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Difficult – but not impossible. Gwent has won a lot of new investment in the past year, which is helping to change the face of the county. Perhaps the most important was the decision by Trico-Folberth, one of the leading man-

property developments now being undertaken in and around Newport, using the M4 motorway as a corridor. The star will be the creation of a science park, Imperial Park, managed by and using the back-up of London University's Imperial College.

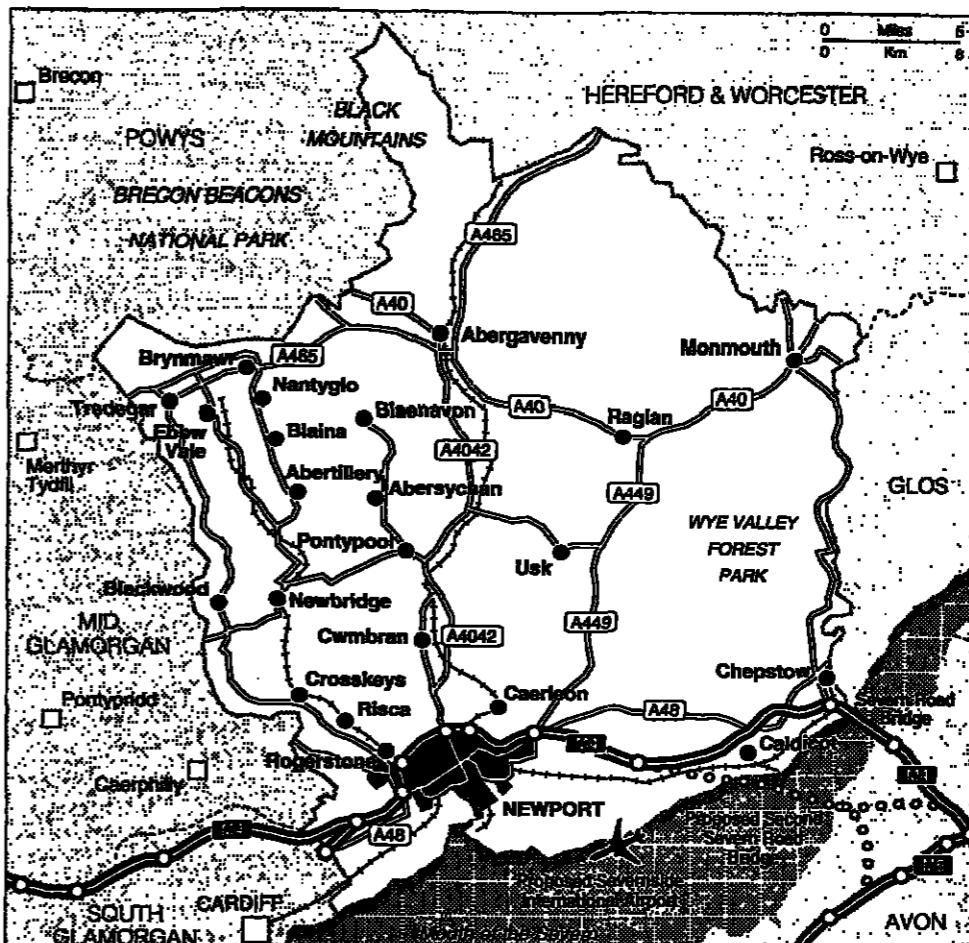
The science park is part of a larger development, Celtic Lakes, which will provide around 2m sq ft of prime space.

Imperial House, the core building is almost ready for occupation as an innovation centre and the science park as a whole is being seen as a marvellous opportunity to develop the potential and create a new image not just for Gwent but also for the whole of Wales.

Across the road from Celtic Lakes, Gwent County Council, in conjunction with the Welsh Development Agency, is extending its technology park that is already home to AB Electronics' R&D centre.

AB Electronics is not alone in the field. Incomers in recent years have included the Japanese company Star Micronics at Tredegar, Nimbus Records at Cwmbran, Newbridge Networks, a Canadian company, which is about to expand to a second site, at Newport and Ynysa Battery and Alwa, two Japanese concerns, at Ebbw Vale and Crumlin respectively.

The financial services sector will get a massive shot in the arm with the completion of



of VAT-registered company formations outside the south-east of England.

"Although we have had a difficult year, like the rest of Britain, and we have had to deal with more problems among businesses than ever before, there is evidence that we are emerging from that troublesome period."

"Trico was a great shot in the arm but there are others coming and with the science park we should become an international centre for research and development."

The problem for Gwent is to encourage new investment to move up the valleys from the M4 corridor. It is not easy but it can be done. "Ten years ago, when we began work on the Rassau industrial park above Ebbw Vale and Tredegar," says Mr David Fallowell, the WDA's executive director, "people

thought we would never be successful. But 3,000 people are now employed on that estate, as well as a large number at another nearby Tafarnau-bach."

Both Mr Fretter and Mr Fallowell believe the garden festival will act as a catalyst to draw people north. "Communications are excellent at the top of the valleys," Mr Fretter says. "The A465 Heads of the Valleys road, which is to be upgraded, offers a good, quick route to the West Midlands. But it is all about image. And this is why the festival is so important."

"Everyone who comes to Ebbw Vale remarks on the site and its potential. The tops of the valleys are our most depressed areas. New homes there will make an enormous impact."

To help not just this area but

the whole of the county, Gwent has adopted a strategy which puts a premium on partnerships, not just with other public sector bodies but also with the private sector, training initiatives and improvements to the infrastructure. It has set up an image partnership and a business forum and has even backed a private-sector plan for an international airport.

With Avon County Council, on the eastern end of the Severn Bridge, anxious to constrain further economic development, Gwent is in a fortunate position, especially when the second Severn bridge is open, to capitalise on the need for industry to find acceptable new homes along the M4. The restructuring and diversification of the past 10 years, which have created a stronger economy, look set to reap ample dividends.

G W E N T

Being faced with the odd tail-back

Having to work weekends

Even in a Perfect World you could still encounter the same old problems

Not seeing enough of the kids

Finding unexpected overheads

Commuting really isn't a problem in Gwent, and with the M4 on your doorstep, longer trips are quicker, too. But on some occasions you might still be faced with the odd tail-back.

Floor space in Gwent is easy to find and rental costs are typically less than half those in the south east of England.

You will also find a ready, willing and able workforce with the

mix of skills your business needs, and a full range of training support available.

Even your family's overheads should be a lot lower. Property prices are very reasonable to say the least, and you can choose anything from a low-beamed rural cottage to a town house or a brand new executive home.

Although, at times, you

Compared to most business locations, we like to think that Gwent is perfect, because the quality of life here is truly exceptional. But even in a perfect world you could still encounter a few problems.

You know what it's like. You've had to stay late at the office,

spend an hour or more on a crowded train, join the queue out of the station car park and, by the time you get home, the kids are in bed.

In Gwent, you can walk out of your high-tech business unit or modern office, jump in the car and be home in minutes.

Just in time to take the kids to one of Gwent's many leisure centres, or out for stroll in the breathtaking countryside.

However, with so much to do, and so much space to do it in, you might find that keeping up with the younger members of the family becomes a problem in itself!

Not seeing enough of the kids

Finding unexpected overheads

GWENT
The Perfect World

Please send me your full-colour Gwent information pack.

NAME: _____

TITLE: _____

COMPANY: _____

ADDRESS: _____

TYPE OF BUSINESS: _____

TELEPHONE: _____

To: Andrew Fretter, Head of Economic Development, Department of Planning & Economic Development, Gwent County Council, County Hall, Cwmbran, Gwent NP44 2XZ. Telephone (0633) 832777.

Robin Reeves looks at the town's regeneration plans

A milestone for Newport

NEWPORT recently passed a small but significant milestone in its economic fortunes. For the first time in living memory, the town's level of unemployment registered below the national average.

The current unemployment rate in Newport is 9.4 per cent, compared with an average of 9.5 per cent for Britain as a whole. This performance is all the more surprising in view of recent setbacks suffered by companies which in the early 1980s were hailed as the key to Newport's future prosperity.

The most spectacular example is Immos, which went to Newport in 1980 amid a blaze of publicity. With substantial government financial backing (it was said to be Britain's last chance to establish a stake in the international semi-conductor business), the company built a state-of-the-art microchip manufacturing plant to take on the rest of the world. Politicians and economists alike insisted this would be the kind of sunrise industry that brought secure, well-paid jobs

to Newport, replacing those being lost in traditional industries, such as steel and coal. But it has not worked out that way. At its peak Immos employed some 1,100 on two sites in the town. But, with the onset of the recession and the sale of Immos by its parent company, Thorn-EMI to the French Thomson electronics group, the company's fortunes have plummeted. The workforce is now down to 450 and there is talk of the remaining plant closing outright unless Thomson finds a purchaser.

Other companies which expanded in Newport in the 1980s, but which have more recently had to make lay-offs of workers include AB Electronic Products and Marconi, though the latter cutback is due more perhaps to the ending of the cold war than the recession. Another 1980s incomer, TSB's insurance division, while it employs 450 and has not suffered cutbacks, no longer talks of creating 2,000 jobs - as it promised initially. On the other hand, the

Patents Office, a recent government agency relocation from central London, has given a significant boost to white-collar employment. The number of staff has built up to 1,000 in a year. There are also two major plants under construction. Northern Telecom is relocating part of the former STC defence systems production operation in Newport to a new site at Queensway Meadows, a move which is being interpreted as a strong vote of confidence in Newport by STC's new owner. The same is true of Bissley Office Equipment, which arrived from Surrey three years ago, bringing 100 jobs, and has now embarked on a second phase of expansion, creating a further 80 jobs.

Hopes are also high that new scientific business projects will quickly be attracted to Celtic Lakes. Wales' most significant science park-style development to date, which lies on Newport's western outskirts. Some 50 acres of the 200-acre development, a joint venture between the council, the Welsh Development Agency, Trenthamwood Commercial and the Bassaleg Group, has already been earmarked for R&D business activities 'spun out' from Imperial College, London. The WDA is just putting the finishing touches to Imperial House, an advanced communica-

tions unit on the Celtic Lakes site with direct links to London and plans to launch an international marketing campaign very shortly. But in the meantime - and somewhat ironically in view of what was being said a decade ago - it is steel production and fabrication, and ancillary steel activities which are proving to be among Newport's most stable employment sectors during the current recession.

In 1980-82 thousands of jobs disappeared in the steel industry and there was even talk of the Llanwern steelworks closing altogether. Yet in spite of the massive shake-out at that time, the key role of steel and aluminium production in the local economy - Alcan also has a major European rolling facility at nearby Rogerstone - has not been eclipsed. Metal manufacturing activities still employ some 7,000 people or 13 per cent of the Newport workforce, compared with an average of 3.2 per cent occupied in this sector in the economy as a whole.

Llanwern now has a reputation for being one of the best steel plants in the world. Managed by British Steel in tandem with Port Talbot, its productivity and operating efficiency will probably be enhanced even further by the closure of Ravenscraig since

the doomed Scottish plant's orders can be switched to Wales.

Another sign of the times in steel is a recent merger between British Steel's Orb works and SSAB, Sweden's state-owned steel producer, to create a £100m company, European Electrical Steel, specialising in magnetic steels for transformers and electrical motors. The new company is headquartered in Newport.

For all the brighter spots in the local economy, Mr Brian Durnford of Newport Borough Council's economic development team stresses there is no sense of complacency. It remains the case that a high proportion of the employment growth over the past decade has been in female, part-time jobs whereas those being created have tended to be re-

gained in 1990-91, giving rise to concern that Wales in general, and Gwent in particular, may gain a reputation for being a low-wage, low-skill economy which will rebound to the detriment of the growth in the services economy.

Newport recognises that it suffers from a 'doughnut syndrome' - the tendency of new investment to be attracted to the periphery of the town, close to the motorway, and not the centre. To counter this, the council has brought forward a town centre regeneration strategy in conjunction with the Welsh Development Agency which will involve pump-priming £3.5m over the next four years. A similar regeneration scheme has been drawn up for the Pill area of the town.

But the most ambitious

regeneration scheme by far is the construction of a £73m tidal barrage to inundate the waters of the River Usk and create the conditions necessary for the waterside development of the river banks now strewn with 100 years of dereliction. The bill necessary to build the barrage has been laid before parliament and is expected to enter its committee stage in October.

Meanwhile, Newport council cannot finance the barrage itself. The project is due to be paid for from a cocktail of sources, including government and EC grants. Which comes back to the relative improvement of the river banks now used as an excuse to strip the town of its assisted development area status under UK regional policy and exclude its from Objective 2 EC regional development grants. Lobbying to ensure that London and Brussels understand such precipitate action would torpedo Newport's regeneration plans is already under way.

The precinct outside the Kingsway shopping centre in Newport

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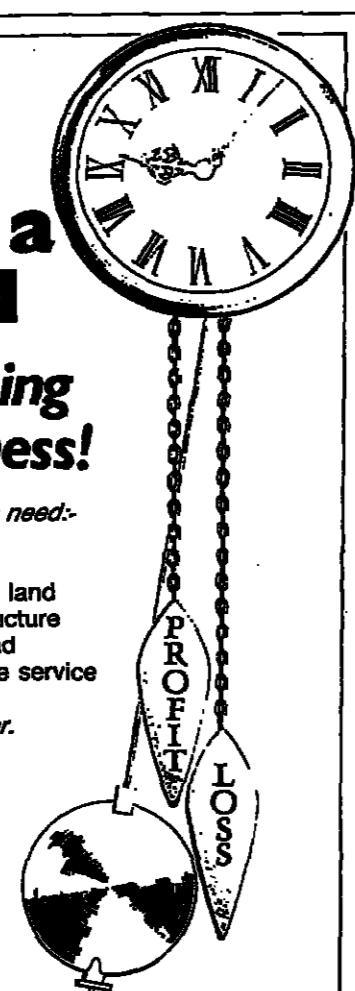
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Severn airport and second bridge planned

Second leap forward

GWENT'S transport communications look poised to undergo as dramatic a leap forward over the next decade as they experienced a quarter of a century ago when the Severn bridge opened.

Before 1966, drivers of cars and lorries wishing to travel between Newport and Bristol had either to queue up to catch the Aust ferry which plied the river near the existing crossing, or travel northwards to cross the Severn at Gloucester. It was a different era.

Now plans are afoot for an equally dramatic addition to Gwent's transport infrastructure - construction of a Severnside International Airport, offering an alternative to Heathrow and Gatwick for long-haul scheduled services. Should the project go ahead, it will give Gwent's already excellent communications a substantial extra dimension.

It has to be said immediately that the project is the object of considerable scepticism locally, not least because the proposal was first put forward more than a decade ago. Gwent County Council sought then to promote the virtues of Severnside as the site for London's third airport in preference to Stansted. Though the council lobbied hard, the proposal failed to win Whitehall's support and had to be shelved.

Mr Boyce-Mears admits the main obstacle still to be overcome is finance. "During the past year the climate has not been good for winning backing for major capital projects. However, I think we are now on the way to getting the required finance."

He is reasonably optimistic that the consortium will be in a position to apply for planning permission before the summer is over and place the necessary bill before parliament later this year. Assuming there are no unexpected hiccups, the new

airport could be open for business in five or six years.

Mr Boyce-Mears stresses that while the project is big, it is straightforward. It involves investment of £200m in land reclamation to create a 4,000-metre runway capable of handling fully-laden, the new generation of 600-passenger jumbo jets and airbuses, and investment of a further £500m to build a modern terminal capable of handling large quantities of freight traffic, as well as passengers.

Airfreight traffic is currently growing at a faster rate than passenger traffic. One of the key advantages of building the airport on reclaimed estuarial land is that it eliminates problems of noise pollution. Mr Boyce-Mears says the investigations they have undertaken show that the number of people affected by the noise "cone" created by aircraft using Severnside would be zero - because the aircraft approaches and take-offs would be over water. By comparison, some 500,000 people are adversely affected by aircraft noise at Heathrow and 50,000 people at Gatwick.

Gwent's other major communications development - the go-ahead of the second Severn bridge - has also enhanced the viability of the Severnside airport project. It has eliminated concern that the current bridge, which carries 19m vehicles a year, compared with 6m when it first opened, could become a serious bottleneck for traffic travelling to and from the airport. (That said, regular traffic jams on the Chiswick flyover do not seem to have dented Heathrow's attractions.)

The second Severn bridge is now definitely going ahead. The start of work was signalled in April when responsibility for the existing bridge passed from the Department of Transport to Severn River Crossing, the consortium which will build, finance and operate the new crossing, with the help of revenues raised from the existing crossing. The four major shareholders in the consortium are John Laing, GTM-Enterpose, Bank of America and

Area	138,000 hectares
Population (1990)	447,500
Local authority	Gwent County Council
Chief executive	Michael Perry
Age structure (mid-1990 estimate)	0-17: 104,000; 18-54: 225,500; 55+: 116,000
Employment (1989)	Manufacturing 52,364 (35%) Services 92,297 (56%), Construction 7,407 (5%), Primary 3,509 (2%)
Unemployment (April 1992)	11.6 per cent
Average house prices	3-bed semi-detached £50-70,000 (urban), £70-120,000 (rural)
prime rents (Newport, per sq ft)	4-bed detached £70-115,000 (urban), £100,000+ (rural)
Airports (miles from Newport)	Office £12; Industrial: £24.50; Retail: £11
Rail travel	Cardiff 25, Heathrow 115
Road travel (from Newport)	London 1 hour 30 minutes, hourly (more at peak times)
Nearest Channel Tunnel freight terminal	Birmingham 40 mins, Cardiff 15 mins, Bristol 30 mins
Grain status	Pangan, Cardiff
Nearest university	University of Wales College of Cardiff
Nearest polytechnic	Polytechnic of Wales, Pontypridd
Borough and district councils	Blaenau Gwent 77,400, Islwyn 66,600, Monmouth 81,000, Newport 127,000, Torfaen 93,700

Source: National Statistics, producer of social and demographic data for relocation purposes (076 4226)

KEY FACTS

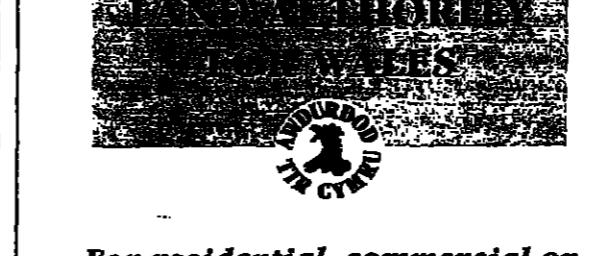
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Barclays de Zoë Wedd. This change of ownership from the public to the private sector proved the an inauspicious occasion, large traffic jams built up as result of the new consortium decision to raise charges sharply and to begin reconstruction immediately of the tolls area at Aust. Instead of vehicles having to pay a toll travelling in either direction, they are now charged only if travelling in a westbound direction into Wales.

Lord Hooson, chairman of the consortium, says that once the new systems are in place, "they will offer much speedier passage to the 19m vehicles a year using the bridge." The new bridge will be three miles long and three miles downstream from the existing bridge. It will have three traffic lanes and 'hard shoulders' each way and wind-shielding to allow vehicles to cross even in high winds.

Fears have been expressed in the past that a second Severn bridge could weaken, rather than strengthen, Gwent's economy by encouraging businesses and skills to migrate from the county to the Bristol area. The signs are that, on the contrary, it is opening up new opportunities to strengthen the local economy. This, too, is evidently the conclusion of a new Pidea study on the impact of the second Severn bridge. Due to be published shortly, it forecasts that the benefits will far outweigh any deleterious effects.

Robin Reeves



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Garden site will bloom with homes and industry

After the festival is over

THE VISITORS who have been pouring into the Ebbw Vale Garden Festival every day since the start of May could be forgiven for thinking that what they were enjoying was just another, if more colourful, entertainment centre.

The valley of the Ebbw, once a vital part of Britain's industrial greatness, with steelworks and coal pits, is now a place of greenery and colour. The industrial dereliction has gone and flowers and amusements within the festival site compete for the attention of the visitors.

But the festival, of which Ebbw Vale is the fifth to be held in Britain, was from the start planned to have a more serious purpose than a mere five-month entertainment centre. It was seen as a vehicle for rehabilitating a part of the country which had been badly hit by the structural decline of heavy industry and the concentration of newer forms of industry elsewhere.

Although garden festivals originated in Germany, where they were intended to help rebuild the country economically after the second world war, they were a British idea. The first was held in Hamburg in 1951. Since then, they have become major events not only in the German entertainment calendar, but

"We are talking about the second transformation of the Ebbw valley"

Mr David Farnsworth, an executive director of the Welsh Development Agency, says that the way in which the site is subsequently developed will help to rebuild the economy not just of Ebbw Vale itself but of south Wales too. "What will happen is not just an exercise in building houses and factories and offices," he says.

THIS YEAR has a Spanish flavour, so perhaps it is not surprising that Wilson Bowden Properties has named the centrepiece of its Langstone Park development Columbus House. Whether the name presages deeper associations with the Iberian peninsula has yet to be revealed, but next February the first office block, comprising 55,000 sq ft on the site will be ready for occupation at £12 a sq ft.

Mr Nigel Webb, of agents Debenham Tewson & Chinmicks, says the building, which is a joint venture with the Welsh Development Agency, occupies "one of the best positions in Britain". Mr Robert Grafton, Wilson's development manager, agrees.

But then they have a vested interest in ensuring the commercial success of the building, which is part of a £10m development.

Mr Graham Moore, the Welsh Development Agency's property director, is a more dispassionate observer since the agency takes an overview on all property matters in Wales. "You have only to look at its situation to see how it can appeal," he says. "It sits on junction 24 of the M4, is no more than 15 minutes from the Severn Bridge and will not be far from the Welsh end of the second Severn crossing when that bridge is opened in 1996.

"In addition, it has two hotels virtually at the entrance to the park, which is important not just to business users but also for the conference facilities they provide." However, Langstone Park is,

also elsewhere, as in Holland. Their arrival in Britain a decade ago owed much to Mr Michael Heseltine's search for an alternative Conservative approach to regional policy following the inner-city riots in London's Brixton and Liverpool's Toxteth. The first was held in Liverpool itself, to be followed by Stoke-on-Trent, Glasgow and Gateshead. After Ebbw Vale, there are no plans for any more.

While the festival itself is of great importance - with 2m visitors expected by the close in October it is expected to be the largest holiday attraction in Britain this year - what happens after the gates finally close is of even more importance.

"We are talking about the second transformation of the Ebbw valley"

The WDA's own 8,000 sq ft office at the entrance to the festival has already been the subject of an offer from a data processing company that would have employed 25 people.

"We are taking inquiries all the time," says Mr Bob Croydon, one of the agents J P Sturge. "The visitors can see what is going on and many of them are sufficiently interested in the way the valley has been greened to want to return as employers.

"House building has already started on the site, with the Bailey group, of Cardiff, having put up homes. The first phase of our development plans envisages immediately building 25 for rent with another 15 to follow straight on behind. A similar number will be built for sale. A national housebuilder is to put up 50 detached houses and, with 30 self-build plots allocated, a quarter of the 500 houses expected on the site have already been committed. That is encouraging progress."

It is not just houses that will be built. The after-use plan envisages 23.5 acres being set aside for technology areas and 12.5 acres for business use. A business park is expected to create 400 jobs, according to Mr Alan Nichol, the WDA's man in charge of the after-use project. "Areas now being used as car parks will be turned into high-technology sites," he says, "which will create another 700 jobs. The festival site is probably the best in south Wales and we shall create some 1,100 jobs in all over the coming years."

"This is a development," says Mr Bernard Assinder, leader of Blaenau Gwent borough council, "that will deliver the long-term regeneration we seek in the area and make us a showpiece

for urban regeneration in Britain."

"We are talking about the second transformation of the Ebbw valley," adds Mr Nichol. "The industrial revolution that brought heavy industry here over a century ago was the first; this is the second."

The WDA's Mr Farnsworth carefully puts the development in perspective, though. This is not a plan for tomorrow. Investment may be in the pipeline immediately after the festival closes on October 22, what the three partners are looking to is a development

over the next eight years. He sees completion by the turn of the century rather than the turn of the year.

"Enormous changes have certainly taken place," he says. "We had to move 250,000 cubic metres of derelict land before we could start. That is equivalent to filling 125,000 lorries. What we had to do was to move the spoil of 100 years and more of industrial activity. We did it in three years and it cost the agency £20m."

Even with the infrastructure largely in place it will take 10 years to

complete the job. But it is a job that will be completed. The site is superb and the location is excellent - just half an hour from the M4 and only 1½ hours from Birmingham.

"We have the right product and through our co-operation we are tackling the development in the right way. The secret is to work at a steady pace and to take the developers along with us at every step. We already have £10m of investment committed and by the end we shall have over £100m."

Blaenau Gwent's Mr

Assinder sums it up by saying that the garden festival has acted as the catalyst for a development that will radically alter the character of the valley. "We would not have been able to do this in such an imaginative way nor at such speed without a festival."

For a Labour leader to agree in practice with the principles laid down by a Conservative minister - Mr Michael Heseltine - a decade ago indicates the consensus that the garden festival has created.

Anthony Moreton

PROPERTY

It 'will be one of the first areas to pick up'

as Mr Moore is quick to point out, only one of several sites being marketed in Gwent. Signs of increasing activity are beginning to be seen elsewhere in this part of the country.

At the exit to the Severn bridge, on junction 22, Newhouse Park is a

the WDA, which will contain within it the Imperial Park, in which London's Imperial College is to have its science park. Mr Gwyn Jones, chairman of the WDA, has described this as "one of the most important developments to take place in Wales. It will put the principality on the international map as a centre for research and development."

Trencherwood and partners are undertaking a B1 office development within which Imperial Park will be an integral, but separate, part. Celtic Lakes, the name for the whole, will comprise 170 acres in all and the infrastructure is already in place. Trencherwood will develop 50 acres in phase one and Imperial Park will cover 60 acres, with room for a further phase.

Altogether, 2m sq ft of space will be available when the site is fully developed, creating several thousand jobs. Imperial's core block, the Innovation Centre, is already up and the first client is about to sign the necessary forms. Across the road, in Cleppa Park, Portico Estates has been quietly putting together a development that began, in conjunction with Cardiff University, as a science park but with the arrival of Imperial College it has turned into another B1 development, albeit with a touch of academic. An announcement is expected soon about a developer from the south-east who, with

Danish finance, would kick off the project.

Next door to Cleppa Park, the Gwent Technology Park is taking shape, a joint venture between the WDA, Gwent County Council and Newport.

In all these, the WDA is playing a central role. Its portfolio in Gwent runs to 36 estates, comprising 466 units providing just under 4.8m sq ft. Without its presence, it is doubtful if the property market would be sustainable.

Institutional finance has always been unwilling to commit itself to Wales and so the agency has had to underpin the market to show outside interests that Wales is as viable a market as, say, the West Midlands or the Manchester area.

That policy, which has seen the WDA become the largest property-linked agency in Europe, has had some success recently and that will have great significance for the future. Institutional finance has arrived in Cardiff and now it has spread from the Welsh capital to Gwent.

Last year Allied Dunbar paid £2m for property in Newport and CIN Properties paid £1m for the remainder of Llantrarn Park in Cwmbran, just north of Newport.

These may be small beginnings but they are significant because it is the agency's policy to be self-funding and so property realisations will be an

important factor in the success or failure of that policy.

In the financial year 1991-92 the agency raised about £25m in property transactions, £26m in capital sales and some £30m in rents. This year it aims to raise £50m in capital receipts alone.

It intends not just to concentrate on the M4 corridor, however attractive that is commercially. "Our policy is to draw developers north," Mr Moore says. "We have plenty of sites at the top end of Gwent where the attractions are not just scenic, being on the edge of the Brecon Beacons national park, but also of the spine A465 Heads of the Valleys road, which links the tops of all the industrial valleys in south Wales to the Midlands."

The agency put up a building on the Ebbw Vale garden festival site and received an offer for it even before the festival opened in May. Nearby it has the Crown Business Park, actually on the A465, on the market.

It is a common perception that the valleys are "dead" for commercial development. Without the WDA, this feeling would persist and would

therefore be self-fulfilling. But the agency has proved it is possible to get people interested in the valleys.

The Ebbw Vale office block is just one example. Marine colliery, just below the festival site, one of the last pits to be working in the county at its closure, has now been cleared and levelled and is waiting for the first speculative blocks to be erected. Other coalmining sites are now busy industrial areas.

Rassau, above Ebbw Vale, is

the perfect example of how success can be created from a site that is generally thought to be unprepossessing. "Ten years ago," says Mr David Farnsworth, the agency's director in charge of urban development, "the estate was thought to have gone mad when it decided to develop Rassau. Today, the estate provides work for 3,000 people. It shows what can be done."

According to Mr Webb of Debenham Tewson, "Perceptions about Gwent, as about

Wales itself, are now changing. There was not a lot of development in the county in the past because people still associated it with heavy industry. But all that has now gone. The last pit has closed and the steel industry is more about computers than sweat and grime.

"So institutional support has begun to come in as the international companies, such as Panasonic, Yuasa Batteries and Trico have moved in. This will be one of the first areas to pick up."

Such evidence as there is shows that the pick-up may be on the way. Mr Bernard Assinder, leader of Blaenau Gwent council, which covers the northern part of the county, says that inquiries in the first quarter of this year were 60 per cent higher than in the previous three months.

Both Mr Moore and Mr Webb detect quickening interest elsewhere in Gwent. The progress at Cleppa Park supports this. So does an imminent announcement for a 140,000 sq ft expansion in Newport and a relocation in Pontypool. All this can only be good news.

Anthony Moreton



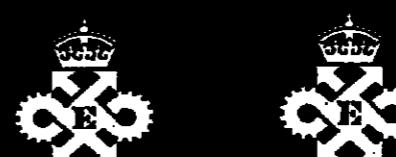
Roseheyworth Business Park, Aberdare, will offer 18,000 sq ft of industrial and office floorspace

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Welsh Development Agency, Blaenau Gwent Borough Council
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A CHANCE meeting between Dr Eric Ash, rector of Imperial College of Science and Technology, and Mr David Waterstone, then chief executive of the Welsh Development Agency, led to the creation of what has been described as the "the most exciting science park to be built in Britain".

Imperial College, part of London University and a world-renowned leader in the field of science and technology, was looking to expand its science park, a small unit of about three to four acres housed at Ascot, Berkshire. That building was full, while Imperial's premises, next to the Victoria and Albert Museum and the Natural Science Museum in London's South Kensington, offered no scope for expansion.

Mr Waterstone seized his chance. Why did Imperial not come to Wales, to a site in Newport that the agency wanted to develop in conjunction with the borough council and Gwent County Council? In travelling time, it was little further from Imperial College than Ascot since trains ran every hour through the day from Newport into Paddington in about 100 minutes. With modern communications anyone in Newport could talk through computer links to Imperial College just as easily as if he or she were in the next room.

Dr Ash was intrigued. Some time after, a report in the Financial Times alerted other parts of Britain to Imperial's intention to move its science park to Wales. The college was bombarded with proposals that should look elsewhere.

This was an anxious time for the Welsh Development Agency as Imperial felt bound to consider several other suggestions, though in the end it stuck by its decision to put its science park in Newport.

The first building, an innovation



Imperial House in the Celtic Lakes science and business park

CELTIC LAKES

Most exciting science park'

tion and our development and marketing ability, the economy of Wales will be given an enormous lift."

Imperial Park is in fact, only part of a much larger £250m development that is taking place on the western edge of Newport and that goes under the name *Celtic Lakes*. This area is being developed by a partnership between Trenthamwood, the Newbury-based concern in Berkshire, which has long owned land on the site, and the Bassaleg Group, a local

"Imperial Park will become the one by which all the others will be judged"

concern which is closely linked to London and Cardiff. Proprietary, the development arm of local entrepreneur, Mr Bruce Woodstock.

Celtic Lakes covers some 170 acres and is a joint venture between the two private sector concerns and the WDA and Newport from the public sector. In the first phase of the development, Imperial together with the WDA and Newport will work on 50 acres while the two private sector concerns will have some 60 acres. In the second phase Imperial has a further 28 acres with Celtic Lakes holding the remainder.

When completed, the science and business park comprising Celtic Lakes will offer some 2m sq ft of space.

Mr Graham Moore, the

WDA's property director, says that the joint venture between the four partners involved in Celtic Lakes, will "ensure that the development linking the science park and the business park will go ahead with quality always in mind."

Both he and Mr Woodhead say that tenants are "on the horizon". The WDA is marketing Imperial Park, "and one or two major companies have already expressed strong interest". Mr Woodhead says even the institutions are interested in the site.

In the present climate that is quite an achievement because Celtic Lakes is not a stand-alone development. TSB and Panasonic have been adjoining inhabitants for some years and across the A48, which links Newport and Cardiff, Gwent County Council together with Newport and the WDA is developing the Gwent Technology Park. This park has, for some years, been home to the research and development activities of AB Electronics, the international concern.

Next door to this technology park the London-based Portico Estates is developing, in conjunction with University College, Cardiff, what was intended to be a science park but which now has more of a business park theme. This developer, too, is talking of a potential client.

Visitors to Celtic Lakes can now see the distinct outlines of the park created by London architects Aukett Associates. Water features are in place, the roads are completed and the paths are laid down. Mr Woodhead says the number of trees and shrubs planted have probably not been exceeded by any other British business park.

We see the site competing with the very best, with the likes of Aztec West in Bristol, the Birmingham Business Park, Stockley Park near London's Heathrow Airport or the Solent Business Park outside Southampton. But this is not just a British park; it is intended to be able to compete with the very best in Europe, too."

Imperial's rents would be lower since its clientele would be rather different, researchers and scientists working at the leading edge of science and technology. With its smaller units it is looking at about £250-14 a sq ft, the higher figure being the top of the market at the moment in nearby Cardiff. A marketing launch will begin in the autumn.

Like the other major science parks in Britain, such as Trinity in Cambridge and Heriot-Watt in Edinburgh, Imperial hopes that its tenants will eventually grow larger and move out, it is hoped, into larger premises on the Celtic Lakes estate.

Those are large claims, but there are plenty of people in Wales who believe not only that Celtic Lakes, incorporating Imperial Park, will succeed but that it will enormously enhance the standing and attraction of the Welsh economy as well.

Anthony Moreton

GWENT contains an abundance of valleys, from the Black Mountains in the north of the county to the Wye Valley in the south. But for those who live there, the Gwent valleys mean one thing - the coal-mining valleys of the west of the county.

This part of Gwent was in the forefront of the 19th industrial revolution. But the traditional iron, steel and coal industries having declined to a shadow of their former importance, these particular valleys are having to build new economic and social foundations.

The pressures of economic change in this part of Gwent are not new. A sustained effort has been going for decades to diversify local employment opportunities as the number of jobs available in coal and steel has declined. The industrial estates along the Heads of the Valleys and at strategic locations within the valleys themselves bear witness to the progress those efforts have made over the years.

Long before garden festivals were thought of, the Bassau industrial estate was one of the mountaintop above Ebbw Vale by the fledgling Welsh Development Agency to create a pole of attraction for new industries. It was clear that thousands of new jobs would be needed once iron and steel-making was ended at British Steel's Ebbw Vale works and the site confined to the manufacture of tipplers. The closure of the "heavy end" of Ebbw Vale in 1978 brought to an end more than 200 years of steel-making in the valley.

Over the past decade, the pace of industrial change has accelerated, catapulting the Gwent valleys into a new era. In 1981, there were still at least 5,000 men employed in the county's remaining deep mines. Today, deep mining has ceased altogether, leaving just a few open-cast operations as a reminder of the coal industry's former pre-eminence.

Nevertheless, diversification has been going ahead. The roll call of Japanese, US and German, as well as UK companies, which have long-established, successful operations in the area, is impressive. Some of the smaller companies, particularly from elsewhere in the UK, may have been initially attracted by the financial assistance available (the upper ends of the valleys have long enjoyed development area status and the lower ends intermediate area status).

Robin Reeves on successors to heavy industry

The valleys' new role



Urban regeneration at St Marks, Abergavenny — part of an ongoing programme of improvements

But for every cowboy operation simply seeking to take advantage of the grants available before moving on, dozens of others have put down firm roots in the area, grown and prospered.

More inward investment is always wanted. But there is considerable effort these days to encourage local enterprise.

Torfaen Borough Council, the local authority in Gwent's eastern valley, has had considerable success in building and letting starter business units on easy-in, easy-out tenancy terms and "make and display" units which give tenants a shop window for their products as well as manufacturing space. In spite of the severity of the recession, none of its tenants has suffered a forced liquidation.

While inquiries for business starter units are running at record levels, officials are uncertain whether this reflects the beginnings of an economic recovery or the fact that more people fear being made redundant and are therefore exploring the possibility of launching their own business ventures.

One consequence of the ending of coal-mining — together with the long-term programme of derelict land reclamation introduced in the wake of the Aberfan disaster — has been the return of the Gwent valleys to their former natural beauty. But while the natural environment has greatly improved, the same cannot be said of some of the valley towns.

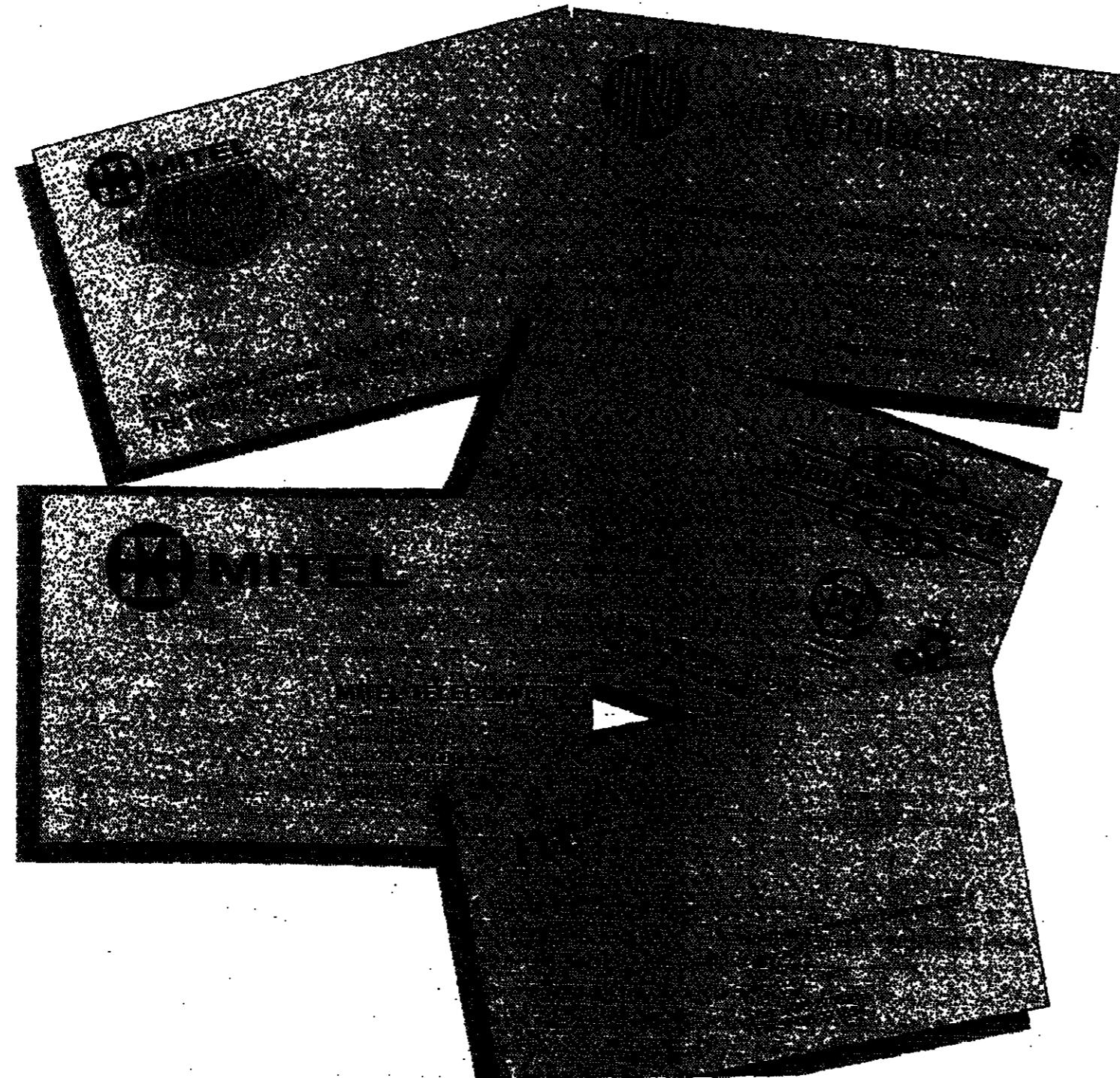
They have suffered the same lack of private investment in shops, offices and other commercial premises as have the inner city areas of England. A sustained drive has now been launched by the WDA, Gwent County Council and other agencies to modernise and improve several of these centres and their environments.

The political history of the area is also colourful. The Chartists' insurrection in 1839, in support of basic democratic reforms, when large crowds marched down the Gwent valleys to Newport, to be fired upon by troops and see their leaders seized and transported to Australia, is still commemorated annually.

In this century, Aneurin Bevan, who was born in Tredegar, represented neighbouring Ebbw Vale in parliament for over 30 years. His political accomplishments, most notably the National Health Service which he established as Minister of Health in the 1945-50 Labour Government, grew out of his experience as a boy collier and miners' agent in the Gwent valleys.

Before long, people may begin visiting the area in search of the political roots of two other political names associated with the Gwent valleys — Mr Michael Foot and Mr Neil Kinnock. Mr Foot succeeded Bevan in 1961 as MP for Ebbw Vale (called today, after boundary changes, Blaenau Gwent) and represented the constituency at Westminster until the recent general election. Mr Kinnock continues as MP for Islwyn (previously Beddwellty), a constituency covering the bulk of Gwent's Western Valley which he has represented since 1970.

WHY WALES IS NOW ON THE CARDS FOR SO MANY BUSINESSES.



In the last two decades more and more major companies have discovered that Wales is a good move for business.

In fact, in the last year alone 147 inward investment projects have been announced involving new investment totalling £585 million.

Bosch, Panasonic and Hitachi are just three of the many leading international manufacturing companies now based in Wales.

Wales now boasts an impressive communications infrastructure — by road, rail and air. Just as the M4 has changed the fortunes of South Wales, the A55 has really opened up North Wales. The fast, regular, rail network also means superb connections to major centres.

By air too, things are really taking off, with extensive internal and international services available from local airports.

But it's not just good communications that attract companies to Wales.

It's advantageous in so many ways.

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NEW HIGHS AND
LOWS FOR 1992

Early confidence upset as futures fall

By Terry Byland,
UK Stock Market Editor

THE CLOUD cast over prospects for the Maastricht Treaty by developments in Denmark and France unsettled the London stock market yesterday. Stock index futures plunged heavily, closing at a discount to the underlying stock market for the first time in this account as traders took alarm at a setback in UK government bonds which raised worries regarding the British government's funding schedule. The FTSE Index, edging ahead at mid-session, lost 30 points in the afternoon before steady at the close of business. The final reading put the FTSE Index at 2,630.3 for a net loss of 20 points.

Telecom proposals hit C&W

THE market registered its disappointment with details of the new telecoms agreement between Hong Kong Telecom and the Hong Kong government by marking down shares in Cable & Wireless (C&W), which owns 67.5 per cent stake of Hong Kong Telecom. Hong Kong is easily the largest revenue earner for C&W.

By the close, C&W was 14 lower at 554p on good turnover of 2.6m shares. Telecoms specialists said the market was disturbed by the proposed 5 per cent reduction in international call prices imposed by the government, although it was pointed out that this was also following a trend in international telecom markets.

Other details of the agreement were much as expected, said Mr John E. Clarke, telecoms analyst at Daiwa Securities, the Japanese-owned securities house. C&W is scheduled to report preliminary figures on June 17.

Reed pleases

Better than forecast 1991-92 results prompted Reed International to rise against the market on heavy turnover. The publisher announced profits for the year to March of £23m to 222m.

Analysts said the headline figure was good and even when a £3m pension credit and a £5.5m positive translation (foreign currency) gain was stripped out, the results were still towards the upper end of expectations. The market shrugged off a cautious outlook for the coming year from chairman Mr Peter Davis who said Reed's optimism at its interim results had been premature so he was reluctant to forecast. S.G. Warburg which has been a strong buyer of Reed for some time, on the back of an advertising turnaround in the US upgraded its forecast for the year to March 1993 by 29m to £267m. However, James Capel is less enthusiastic feeling that, in the short term, the share price is up with events. The shares were 16 higher at one stage and closed 6 better at 560p.

The 6.6 per cent improvement in full year profits from Siebe, ahead of market expectations, helped the shares jump 12 to 739p, making it the best performing FTSE stock of the day. A company presentation at Kleinwort Benson yesterday afternoon was reported to have gone down well. Several brokers moved to upgrade current and following year profit expectations after the results. Shares in submarine and

wharving builder VSEL soared, adding 37 to 455p, to make it the best market performance of the day, after the company reported figures up 17.6 per cent and expressed confidence that the UK will order a fourth Trident submarine.

Midland shares responded by moving up 5 more to 457p on heavy turnover of 7.9m, helped by further keen support from mainly US-sourced arbitrageurs. Lloyds, meanwhile rose 6 to 439p on 2.5m.

The view that a Hong Kong Banking victory in the Midland takeover battle would push Lloyds into launching a bid for another of the big UK banks led to keen speculative support for Royal Bank of Scotland and TSB, despite the widespread view of bank analysts that Lloyds would be most unlikely to undertake such a move.

TSB rose 2% to 147p on heavy turnover of 10m while Royal Bank eased to 203p on strong turnover of 5.5m shares. NatWest Bank slipped 2 to 365p despite more profit upgrades.

Shares in Sturge, the Lloyds underwriter, plummeted 59 to 51p, after being as low as 50p, following the halved interim dividend, the chairman's forecast that full year profits would be sharply lower and that the full-year payment would receive similar treatment. JIB Group dropped 5 to 155p and Lewounds Lambert 11 to 303p in sympathy.

New York continued to cast a jaundiced eye over the pharmaceutical sector following worrying projections from Briss-

man speculators convinced that Lloyds Bank will signal its intention of bidding well in excess of 500p a share for Midland after the Lloyds board meets tomorrow.

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As so often happens, it was the stock index futures market which took the brunt of the selling pressure, attracting significant unloading of positions by marketmakers and institutions struggling to shift their investment stances. The June index future quickly fell to a discount to a discount and prices for the underlying equity stocks were struck down in haste as marketmakers sought to minimise losses.

Turnover in equities was relatively unexciting with a Seag total of 473.8m shares comparing with 493.8m in the previous session. There were a number of good company news features

and the banking sector turned firmer as traders absorbed the implications for the sector of the growing struggle for control of Midland.

However, the general nervousness unsettled the broad range of the market. Pharmaceutical stocks remained depressed by the bearish trend established on Wall Street, but steadied at the close when the New York market rallied from initial loss to make a firm start to the new session.

There was no move by market firms yesterday to alter their forecasts for the London market. The consensus view remained that recovery stocks should be bought, although it was agreed that unambiguous confirmation of an economic recovery is still lacking.

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FINANCIAL TIMES STOCK INDICES

June 3 June 2 June 1 May 28 May 28 Year Ago

Government Secs 88.10 88.58 89.58 89.62 89.58 83.71 89.62 85.11 127.40 49.18

Fixed Interest 105.49 105.92 105.73 105.62 105.63 93.38 105.92 97.15 105.92 50.53

Ordinary Share 2090.7 2111.0 2104.7 2114.1 2108.2 1974.8 2148.7 1851.4 2149.7 49.4

Gold Mines 106.3 106.1 105.8 106.3 110.0 161.2 106.6 105.8 734.7 43.5

FTSE 100 Share 2680.9 2705.9 2697.6 2707.8 2694.2 2521.2 2737.8 2382.7 2737.8 988.9

FTSE Eurotrack 200 1234.62 1246.70 1241.59 1245.26 1240.69 1192.11 1249.79 1120.52 1248.79 938.62

• Ord. Div. Yield 4.41 4.37 4.39 4.38 4.38 4.83

• Earnings Yr (% full) 6.46 6.45 6.39 6.42 6.44 5.44

• P/E Ratio (P/E x 10) 19.39 19.55 19.58 19.50 19.65 14.65

SEAO Barges 5.00pm 23,379 23,306 23,952 23,647 23,642 24,342

Equity Turnover (x10^3) 104.5 71.8 123.7 128.0 128.0 806.11

Shares Traded (mln) 444.0 361.3 362.8 467.8 352.1

FTSE 100 Share 1246.55 1245.85 1244.34 1244.34 1244.34 1233.28

FTSE Eurotrack 200 1243.07 1243.78 1241.59 1245.26 1240.69 1192.11 1249.79 1120.52 1248.79 938.62

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Ref	Price	Offer	+ w	Yield	Yield	Ref	Price	Offer	+ w	Yield	Ref	Price	Offer	+ w	Yield	Ref	Price	Offer	+ w	Yield	Ref	Price	Offer	+ w	Yield
Pearl Assurance (Unit Fund) Ltd	0753 70470					President Mutual Life Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202				Wesleyan Assurance Society Ltd	021-309-3003				Providence Capital International Ltd	071-834-4321			
Lynx Wood, Peppercorn	1522 671	142.0	142.0	1.0	1.0	Dividend Fund Ltd	0723 207.7	207.7	-1.1	1.1	Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Westgate Assurance Society Ltd	021-309-3003	212.1	212.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Property Ass. Mutual	1257.1	125.0	125.0	1.0	1.0	Dividend Fund Ltd	0723 207.7	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Whitbread Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Earth Fund	1257.1	125.0	125.0	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Property Ass. (1982)	1222.9	122.0	122.0	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Management Fund	1177.0	107.3	107.3	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
City & Regional Fund	1177.0	107.3	107.3	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Money Fund	1192.2	142.0	142.0	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Global Fund	1192.2	142.0	142.0	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
World Fund	1192.2	142.0	142.0	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Corporate Fund	1192.2	142.0	142.0	1.0	1.0	Dividend Fund	061-259-1451	207.7	-1.1	1.1	Life Fund (Funds of Funds)	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Properties Assurance (Unit Fund) Ltd	0722 202071					Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
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Prudential Capital & Consol. Funds	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
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Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
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Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273	273.1	273.1	0.0	J.D. Ward Financial Services Ltd	071-834-4321			
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Prudential Fund	071-405-2222	202.1	202.1	1.0	1.0	Prudential Assurance Co Ltd	041-298-3232				Scottish Amicable Life Assurance Co Ltd	0403 23202	212.0	212.0	0.0	Witney Life Assur Co Ltd	071-273</								

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OTHER OFFSHORE FUNDS

FOREIGN EXCHANGES

Danish vote rocks currencies

THE D-MARK made significant gains against several European currencies yesterday after Denmark's decision not to ratify the Maastricht treaty threw foreign exchange markets into confusion, writes James Blitz.

The prospect that European monetary convergence has been delayed, or possibly abandoned, forced investors to unwind positions in sterling, the Italian lira and the French franc, and pledge themselves to what they see as the anchor currency of Europe - the D-Mark.

After very active trading in London, sterling ended the day two pence down from Tuesday's close, to DM91.50. It also closed second from bottom of the European Monetary System grid, above the Danish krone, and nearly a cent down against the US dollar, at \$1.6165.

The Italian lira also took a % per cent loss against the D-Mark. The D-Mark ended the day at Lira 756.10 from Dkr3.840 on

one close of Lira 752.30. The French Franc also suffered, moving to FF3.3680 against the D-Mark from a previous close of FF3.3560. However, the French currency appeared to shrug off potential losses after President Francois Mitterrand announced that France would also be having a referendum on EMU later this year.

The Bank of Portugal was forced to intervene in the markets after Denmark's currency threatened to fall below its permitted limits in the European Monetary System. The Bank of Portugal bought D-Marks for escudos at \$3.01, 83.05 and 83.06 escudos to dampen the Portuguese currency after it approached a 6.10 per cent differential against the Danish krone. The Danish authorities compounded this with a rise of 0.65 percentage points in money market rates, slowing the krone's descent. Denmark's currency ended the day at around Dkr3.850 against the D-Mark, from Dkr3.840 on

Tuesday. Analysts are unsure about the immediate outlook for currency rates in the EMS. "The major part of the upward movement of the D-Mark has probably happened, and the situation should stabilise," said Mr Christian Dunis, a Treasury analyst at Chemical Bank in London. "But the markets are getting the impression that European union is an *à la carte* thing where countries can pick what they want, and this view will cost EMU a lot of credibility."

Others believe that the possibility of an EMS realignment is greater. "ERM realignment expectations can only be encouraged by overnight developments," said one London analyst. "One questions whether the commitment to current parities will be as durable without the external discipline provided by the convergence criteria." The Italian lira is often cited as a prime candidate for a devaluation.

C IN NEW YORK

June 3	Close	Previous Close
1 sterlin	1.0180-1.0190	1.0125-1.0135
1 month	0.95-0.96	0.94-0.95
3 months	2.65-2.75	2.65-2.75
12 months	2.65-2.75	2.65-2.75

Forward premiums and discounts apply to the US dollar

STERLING INDEX

June 3	Close
9.30 AM	92.4
9.30 PM	92.4
10.00 AM	92.5
11.00 AM	92.5
12.00 PM	92.5
1.00 PM	92.5
2.00 PM	92.4
3.00 PM	92.4
4.00 PM	92.4

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

June 3	Bank of England Index	Germany	France	UK	US
Sterling	92.4	-1.91			
US Dollar	65.2	-1.22			
Canadian Dollar	79.1	-1.21			
Australian Dollar	110.1	-1.21			
Swiss Franc	111.4	-1.21			
Belgian Franc	112.5	-1.21			
D-Mark	115.6	-1.21			
Italian Lira	118.5	-1.18			
Swiss Franc	120.4	-1.18			
French Franc	120.5	-1.18			
UK	120.5	-1.18			
Yen	120.5	-1.18			
DM	120.5	-1.18			
US Dollar	120.5	-1.18			
French Franc	120.5	-1.18			
UK	120.5	-1.18			
Yen	120.5	-1.18			
DM	120.5	-1.18			
Swiss Franc	120.5	-1.18			
French Franc	120.5	-1.18			
UK	120.5	-1.18			
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Swiss Franc	120.5	-1.18			
French Franc	120.5	-1.18			
UK	120.5	-1.18			
Yen	120.5	-1.18			
DM	120.5	-1.18			
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